

Many thousands greet The Queen at her Jubilee

Sea of flags lines the route

Hundreds of thousands of people braved the stormy weather to line the route from Buckingham Palace to St. Paul's Cathedral yesterday, where the Queen, flanked by her family, celebrated 25 years of her reign at a Thanksgiving Service.

As the Queen rode in the gold State Coach — last seen at her Coronation — she waved, smiled and laughed at the sea of Union flags waved by people from the four corners of the world.

Particularly in evidence were the thousands who had flocked to London on Monday to make sure of a prime place at the barrier, camping out in a night of rain.

Almost the entire royal family was at the cathedral — from Princess Alice, Countess of Athlone, 84, Queen Victoria's grand-daughter, to Lord Nicholas Windsor, the Duke of Kent's six-year-old son.

When the Queen, with the Duke at her side, arrived at the West Door, a roar could be heard from inside the cathedral.

During the service the congregation sang the hymn "All people that on earth do dwell" which was used at the Coronation. Tactfully, one of the other hymns was to a traditional Scottish melody and another to a Welsh hymn tune.

In his sermon, Dr. Donald Coggan, Archbishop of Canterbury, said the service would be remembered as "an occasion of great splendour and deep joy."

For many who had waited as long as 24 hours for a glimpse of the Queen, her walkabout to the Guildhall was the highlight of the Jubilee. Crowds 30 deep pressed forward at her approach and the Queen paused to talk to as many as she could, leaving them breathless, elated and honoured.

The Queen stooped to receive an unofficial bouquet of two red roses from a little boy in the crowd. At the Church of St. Mary le Bow, she was presented with a silver replica of the Great Bell of Bow. The Queen rang the bell and laughed.

The royal family acknowledges the cheers of the crowd from the balcony of Buckingham Palace. Left to right, Prince Charles, Prince Edward, Prince Andrew, Lord Mountbatten, The Queen, Prince Philip, Captain Mark Phillips and Princess Anne. Story and pictures, Page 13



NEWS SUMMARY

GENERAL Amin jet' foodwinks the Irish

A Aer Lingus training aircraft veered Dublin Airport for over two hours after the Irish government, alerted by the Embassy in Kampala, President Amin might fly to Ireland, had instructed that would not be allowed to land in an emergency or for fuelling.

Troops and TV camera crews were rushed to the airport, where the mystery aircraft refused to identify itself. It was thought that President Idi Amin Dada's visit was using the tactic of 'vulturing' fuel so that he could head off an emergency. Only when 'Uganda 345' was locked into the Dublin approach pattern was the pilot at last identified as a bewildered Aer Lingus employee.

Radio Uganda said last night that President Amin had arrived in an un-named Arab country in his way to the Commonwealth Conference in London. See and Matters, Page 14

Head teachers' plan on meals The National Association of Head Teachers, meeting in Southampton, overwhelmingly carried a motion urging that the charges for school meals should be raised from 15p to the full economic rate of 50p a day. Conference was told that ending subsidies could provide jobs for 13,000 more teachers. Page 8

Ecevit wins Mr. Bulent Ecevit's Left-of-centre Republican Party is expected to be about 12 seats short of its hoped-for overall majority to the Turkish National Assembly after Sunday's General Election. Back Page; Profile, Page 4

Seychelles calm Mr. Albert Rene, who seized power in the Seychelles from President James Mancham on Sunday, seems set to introduce a regime of austerity. The curfew was lifted until 4 p.m. yesterday and, though key points in Victoria, the capital, were being guarded by riflemen, all was quiet. But 3,000 tourists in the holiday resort are still enduring a ban on liquor. Page 4

Siege record The 52 hostages on a train near Assen, with the four teachers held by Moroccan terrorists at a nearby school, yesterday became the longest-held captives in Dutch siege history when their twin ordeal went into its 16th day. Feature, Page 33

Briefly... Sir John Masterman, Second World War counter-espionage expert and Provost of Worcester College, Oxford, from 1946-51, died, aged 86. Press Association and ITV Jubilee coverage were hit by disputes over special holiday payments. Page 8

BUSINESS Exporters fear price squeeze

MORE COMPANIES are worrying about whether their exports will be competitive and profitable in the future, according to the latest Financial Times survey of business opinion. They are concerned that, with North Sea oil boosting the balance of payments, sterling may become over-valued and its exchange rate may not fully reflect differences in national rates of inflation. Back Page and Page 43

ENGINEERING industry has told Sir Harold Wilson's inquiry into financial institutions that availability of finance is not the industry's main investment problem. Instead, the problem is lack of confidence in the future as a result of Government policies, poor demand and high inflation. Page 7

SHOE INDUSTRY fears that some jobs will be at risk in the coming months because of competition from imports. Page 7

JAPAN'S trade surplus this financial year may be well above the official Government forecast. Page 8

BANK OF CHINA delegation has arrived in London after visiting other West European capitals. The trip has aroused speculation that Peking may plan new financial initiatives, such as raising from 15p to the full economic rate of 50p a day. Conference was told that ending subsidies could provide jobs for 13,000 more teachers. Page 8

Mortgage rate cut expected

BUILDING SOCIETIES are expected to cut the mortgage rate again on Friday. Back Page

FINANCE houses are hoping that the Government will consider relaxing the tight controls on instalment credit terms for purchases of cars and other consumer goods. Back Page

COST of Leyland's new Mini project has risen to more than £270m. The company is determined to go for advanced production techniques in an effort to make the scheme profitable. Page 7. Some shop stewards are opposing a new central negotiating structure for Leyland and instead want to divide the group into geographical sectors for negotiating purposes. Page 8

PRICE WAR between supermarkets is expected to intensify to-morrow when Tesco unveils its new pricing policy to replace the issue of trading stamps. Page 7

Kaunda seeks tougher line on Rhodesia

BY BRIDGET BLOOM, AFRICA CORRESPONDENT

BRITAIN WILL come under pressure at the Commonwealth conference which opens today in London to step up the economic war against Rhodesia. Dr. Kenneth Kaunda, the Zambian President and the leading African statesman attending this summit, told the Financial Times yesterday that he would call on the British Government to stop British oil companies supplying Rhodesia.

He would also call for sanctions to be extended to British-owned banks in the territory. Rhodesia's telecommunications links with the outside world should also be cut. Dr. Kaunda said the threat to peace caused by the situation in Southern Africa must "give it the edge over the other major agenda item—the so-called north-south dialogue on bridging the gap between the world's rich and poor nations."

President Kaunda, who is expected to lead the debate from the African side, said western countries had to decide whether they were as serious as he was in maintaining an end to the illegal regime in Rhodesia.

President Kaunda said western countries knew why guerrilla war was now raging in Southern Africa and they knew what had to be done to stop it. But they seemed to "lack the courage and determination" to take these decisions.

If Britain "stopped BP and Shell supplying oil and the United States did the same with Mobil and France with Caltex we could kill the rebellion to-morrow," Dr. Kaunda said.

He would bring these subjects up at the Commonwealth meeting, because Rhodesia is part of the Commonwealth and we have to show precisely what we are talking about," he said.

Commonwealth leaders search for new world economic order

BY MARTIN DICKSON

ALTHOUGH Southern Africa seems certain to be the most urgent political issue at the Commonwealth Conference, the Heads of Government who gather in the music room at Lancaster House this morning are also expected to focus on the search for a new world economic order and East-West détente.

The meeting will begin with a speech of welcome from Mr. James Callaghan to the 33 other delegations, at least 26 of them led by Heads of Government, and replies from Mr. Morarji Desai, the Indian Prime Minister, Dr. Kenneth Kaunda, the President of Zambia, and Mr. Michael Somare, the Prime Minister of Papua New Guinea.

A provisional agenda agreement decided on yesterday foresees the discussions turning to southern Africa on Friday afternoon and adjourns to Glenelg in Scotland for the week-end. One of the first tasks facing the conference to-day is likely to be the delicate question of who should represent the Seychelles, whose President, Mr. James Mancham, was ousted in

a coup over the week-end after his arrival in London. The new Seychelles Government said yesterday that it wished to be represented by Mr. Georges Rasool, its High Commissioner to Britain, but Mr. Mancham said he still planned to attend the meeting. He said it would be interesting for the world to know "whether the Commonwealth places more stress on elections and human rights than in bullets."

The conference's detailed discussions are likely to begin with a general review of world politics this afternoon, focussing on East-West détente and the

Continued on Back Page

Should President Amin attend the conference? "I will certainly meet him, I don't shun anyone," he added; but resolutely refused to be drawn into commenting whether he felt the Ugandan leader ought to attend. Mr. Desai refused to be drawn on most of the issues raised and, with much verbal fencing and several more enjoyment, side-stepped almost every question.

Yes, he supported majority rule in Southern Africa — he was very keen on majority rule everywhere for that matter. But it was up to Southern Africans to achieve it, as he felt sure they would one day.

He had just come from a long meeting with the U.K. Prime Minister, Mr. Callaghan. But his only comment on this was: "If I reveal details about all my talks, I will not have any more talks with anyone."

Most of the meeting was devoted to India's domestic politics, on which Mr. Desai was equally coy, pleading ignorance due to his periodic detention. He took an uncompromising stand against sin but opposed little of a controversial nature.

Continued on Back Page

Saudis likely to raise oil price by 5% says Mid-East report

BY RICHARD JOHNS

SAUDI ARABIA is expected to raise its oil prices by 5 per cent from July 1 as a result of the lack of "any significant results" from the North-South dialogue, which ended in Paris last week, according to the well-informed Middle East Economic Survey.

Whatever the longer-term ramifications of the conference, one immediate result will be a rapid re-valuation of the OPEC price structure," says the Nicosia-based oil journal. Moreover, as part of a rapprochement with other members, Saudi Arabia also intends to re-impose a production ceiling of 8.5m. barrels a day, plus output required to fulfil contracts entered into since the beginning of 1977, it adds.

While it has become increasingly clear that the Kingdom has wanted a compromise regardless of the outcome of the "dialogue," there is no reason to doubt the substance of the report based on soundings at the Conference on

International Economic Co-operation at which Sheikh Ahmed Zaki Yamani, Saudi Minister of Oil, was present.

In Washington, Mr. Jody Powell, President Carter's Press secretary, said that he was "somewhat reluctant" to comment until Saudi Arabia made a formal statement according to the journal, talks between President Carter and Crown Prince Fahd in Washington last month did not cover oil prices.

For some months now, it has been apparent that Saudi Arabia would be prepared to settle for a unified price 8 per cent above the 1976 level as a compromise between the 10 per cent rise decided upon by the majority last December and the 6 per cent increase at which the Kingdom itself stuck with the backing of the United Arab Emirates and the support of Indonesia.

It is believed that Saudi Arabia had already decided to meet other members of OPEC half way and may only use the North-South dialogue, which left the 19 developing countries represented dissatisfied on many questions as the excuse for a new price agreement. The majority have already agreed among themselves to waive the additional 5 per cent increase which they planned to put into effect in the second half of 1977, although no announcement has yet been made to this effect.

The clearest indication of Saudi concern about ending the OPEC

Continued on Back Page

in New York

Table with 3 columns: Spot, 1 month, 3 months, 12 months. Rows for June 7 and Previous.

Great West Road MIDDLESEX AIR-CONDITIONED HEADQUARTERS OFFICE BUILDING 58,000 SQUARE FEET Fully carpeted - Ample car parking To be let with immediate possession Hillier Parker 77 GROSVENOR STREET, LONDON W1A 2BT

Handwritten Arabic text at the bottom of the page.

LOMBARD

No danger for mortgagors

BY JOE ROGALY

THE GOVERNMENT'S forthcoming Green Paper on housing policy may be worth waiting for...

There are two principal reasons for this optimism. The first is that so much work has been done...

Awkward

Thus the most awkward of the arguments on housing policy seem to have been settled in favour of those who, like Mr. Callaghan...

FILM AND VIDEO BY JOHN CHITTOCK

Putting the message across

IN THE age of sophisticated communication, here is a message for all management. A man cannot participate in that which he does not understand...

GARDENS TO-DAY BY ROBIN LANE FOX

Fine time for bedding out

IT IS MOST CONVENIENT that the Jubilee holiday coincides with the best time for gardeners' bedding out...

Executive changes made in Howard subsidiaries

Following Mr. Peter Coleclough's recently-announced decision to resign his executive responsibilities...

Imports worry door industry

SEVERE REDUNDANCES hit the door industry if Britain continues to import more than a million doors...

TV/Radio

Indicates programme in black and white. BBC 1 6.40-7.45 a.m. Open University (UEF only)...

BBC 2

6.40-7.45 a.m. Open University. 10.35 Nat Zindagi Naya Jeevan. 11.00 Play School. 11.25-11.50 Open University...

RACING BY DOMINIC WIGAN

Diorina well treated at Newbury

DESPITE the strong claims of the Newmarket-trained My Thoroughbred...

British buy more lager

CHANGES in British beer drinking habits last year were marked by a growing preference for lager...

F.T. CROSSWORD PUZZLE No. 3,399

Grid for crossword puzzle with numbers 1-26.

ACROSS 1 You find us after a record in an athletic contest (6)...

RADIO 1

6.30 a.m. Radio 1 breakfast. 6.40 a.m. As Radio 2. 7.42 Not Edmondson's...

RADIO 2

1.500m and VHF 6.30 a.m. News Summary. 6.42 Country...

RADIO 3

464m, Stereo & VHF 6.30 a.m. News Summary. 6.42 Country...

BBC Radio London

6.30 a.m. As Radio 2. 6.30 News Hour. 6.40 a.m. As Radio 2...

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television

Violating the facts—a reply

by MILTON SHULMAN

doubt if Mr. Chris Dunkley your tobacco correspondent of your TV critic, he is arguing that the ease of cigarette smoking with cancer had not been proved yet, because all people smoke cigarettes do not get cancer and because lung cancer existed before Sir Walter Raleigh brought the noxious tobacco to Britain.

Is this kind of sympathetic nod to Mr. Dunkley has not in his defence of the violence on British television (June 1). Because this has always been a violent world, because two world wars started independent of the invention of TV, because he can wander in London's streets and be assaulted by the TV, he exonerates the box any responsibility for our society. Indeed, warning theme, Mr. Dunkley insists any claim that violence and crime are linked is nothing more than a huge and absurd lie. He has ever suggested that alone produces a violent attitude to violence are ad in the human psyche at a very early age and justify environmental factors such as family, the neighbourhood and school.

A question that occupies me is whether TV is an active cause of violent or anti behaviour, but whether it is a minor or major contribution to such behaviour. A question is whether violent children are more predisposed to violent behaviour by what they see on TV or whether violent children are also affected.

and one fifth of his waking hours in an atmosphere of fictionalised violence. In Britain, he spent about one-sixth of his waking hours in a similar environment. The vast bulk of this came from TV.

Since 1955 when commercial TV forced the BBC to compete with it in showing violent action-adventure programmes, crimes of violence have escalated from around 7,000 to 70,000. The telly age group has committed most of these crimes. Similar rises in violence have taken place in countries which produce our incidence of violent TV programmes—U.S., Canada—and have not occurred in countries which do not show such a high volume of violent TV—West Germany, Holland, Sweden.

A most disturbing feature of the present social scene is the prevalence of violence among the under-16s in America and Britain. A mere 125 such juvenile crimes were committed in Britain in 1950 and almost 2,000 in 1977. Can the usual causes of crime—poverty, bad education, frustrated expectations—account for 2,000-year-old criminals?

Now unless one were to deny that TV had any influence at all, common sense would assume that such statistics had some relationship to the immersion of young people in a violent atmosphere for one-sixth of their waking hours. The only argument Mr. Dunkley trots out to rebut the obvious is the claim that some research has shown that TV merely reinforces existing attitudes.

He does not seem to be aware that this research was concerned only with studies of political attitudes during election cam-

Metropolitan Museum, New York

Elegant craftsmanship of the ancien régime

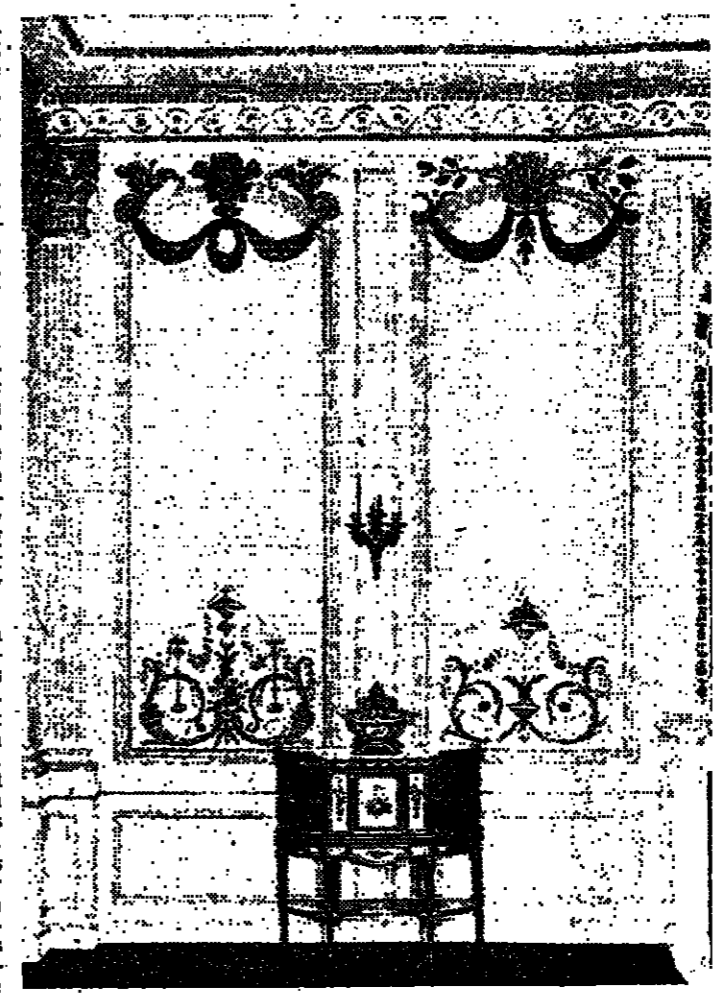
by DENYS SUTTON, Editor of Apollo

The appreciation of French 18th century art enjoys a long and distinguished history in the U.S. Thomas Jefferson and Gouverneur Morris were keen on the decorative arts of the ancien régime and Houdon made portraits of Washington and other American notables. David was helpful to John Trumbull and American artists, among them John Vanderlyn, were influenced by the French neo-classical style.

Examples of French 18th century furniture, porcelain and silver soon crossed the Atlantic and could be found in the houses of Colonel Swan at Boston, or Gouverneur Morris in the Bronx, and Joseph Bonaparte imported many French paintings, including at least two by J. L. David. The influence of French style itself was evident in American furniture, notably that made by Lannuier.

During the Vanderbilt era, a revival of interest in 18th century French art took place, as can be seen from the decoration of certain New York houses and by the time Edith Wharton and Ogden Codman junior published their brilliant book on interior decoration in the 1890s. French design was considered the acme of elegance.

When actual French interiors first came to the U.S. is a matter of debate. In any event, in 1806 Mrs. George T. Bliss purchased two enchanting rooms from the Hôtel de Crillon and installed them in the house which she and her husband had recently built at 9 East 68th Street. One of these is now in the Metropolitan Museum, New York.



A room from the Hotel Lauzun, Paris.

1770, make a valuable contribution to knowledge of the period. Nothing is known of their early history, prior to their being placed in the library of the Hôtel Lauzun which then belonged to the celebrated bibliophile Baron Jérôme Pichon. They have been repainted with the sort of colour—light and cheerful—with which they would have been decorated in the 18th century and for which analogies may be found in the water-colours of Pierre Ranson.

The charming colours of this room and of the furniture inlaid with Sevres porcelain (from the Samuel H. Kress Foundation and the Wrightsman Collection) which are displayed in it suggest that the view, long held by historians, that the essence of French art has lain in its practitioners' apprehension of form rather than in a feeling for colour, requires qualification. The colours of the decorations and the furniture emphasise the extent to which those used by Renoir were in a direct Parisian tradition. In this connection, it may be recalled that Cézanne admired French 18th century art.

The rooms may remind the visitor of the extent to which the designers of Art Nouveau, in France at any rate, owed much to French 18th century decoration, not that the quality of the work produced by the cabinet-makers of the earlier period was matched by that of their successors. The craftsman of both periods were interested by Oriental motifs.

One of the principal achievements of the galleries is to bring out the elegance and purity of design that characterised French 18th century design. It is as well to be reminded of its virtues, for the idea often prevails that French furniture is too ornate. This view may have been due to the reproduction of furniture which was then so abundant and to the clutter often found in the drawing-rooms of the Victorian era.

The Wrightsman Galleries have been further enriched by their munificent gift of J. L. David's famous portrait of Antoine-Laurent Lavoisier and his wife, of 1788 which, although monumental in size, is distinguished by a remarkable lightness in mood. The portrait possesses an intimacy and a naturalness that are not often found in French 18th century portraiture and which are more usually associated with English painting: Hogarth's portrait of Garrick and his wife comes to mind.

David's treatment of the scientific instruments in the portrait is remarkable and recalls that encountered in the still life pictures of Stoskopf, the painting of the hands and elegance by no means always that of his masterpiece of the Enlightenment should hang in the Metropolitan Museum; its presence there may be felt to symbolise the long and fruitful relationship between the arts of France and the U.S.

London Sinfonietta

by DAVID MURRAY

arrived at the Sinfonietta Jubilee concert on Friday like the statue at the feast, stern concision of his C Minor Serenade for eight winds to make other music that tries too near sound blowing prolix; the Serenade has the fire gravity of a major extraneous element. Without a vector, the Sinfonietta gave it unbroken continuity—almost too severe in opening Allegro, monumental instead of muscular, but very transparent. The last variation wasn't a last one, but a superb one. Chung also made such demands, though Paul

New Philharmonia

by DAVID MURRAY

Under Riccardo Muti, the New Philharmonia gave strong and aristocratic accounts of popular Chalkovsky on Sunday afternoon. The Friar Lawrence music which begins the Romeo and Juliet overture was coolly, meditatively shaped, and the formal sense of the rest was held so clearly in view that the had name the Overture has for wallowing scenes, altogether unjust. It found the orchestra in distinguished form, with a gratifying unanimity and bloom in the strings.

Chalkovsky's Fifth Symphony rarely enjoys so carefully poised a performance. With no less of excitement, Muti balanced its parts judiciously—an introduction of unhurried gravity and a clean-lined Allegro, a long-toned Andante without excess, a billowing Valse with right sense of unmassaged

Entertainment Guide is on Page 43

erson's new Concerto for 14 instruments, *Crocantian Concerto*, which he conducted himself for plenty of virtuosity its players. Its three movements are consistently busy—the bell for finale in the orchestra the verge of going into orbit the writing is always pronally fluent. The focus of not swings neatly between expositions and shimmering textures, though at hearing the intended path; from competition to strummed merely to do in this time, no tensions

Festival Hall

Abbado's Brahms

by MAX LOPPERT

On Sunday evening Claudio Abbado, the London Symphony Orchestra and Chorus, and the soloists Benjamin Luxon and Lucia Popp gave a performance of the Brahms German Requiem that was hard to fault on the executive level, and hard to praise on other levels. Positive qualities had gathered in it, notably the care shown in obtaining like tonal colours from chorus and orchestra that bore fruit in unusual consistency of blend and control, also, a sense of the dynamic range of the music and a feeling for the long-lined lyricism of the middle movements.

But the result was an air of negativity, of Brahms unduly inattentive in accent and slack in musculature, of Brahms smoothed and drawn out to excess. It was hard to discover the "message" of the performance—it seemed to spring from no urgent engagement with the character of the music, from no very powerful grasp of its vision. Brahms played without engagement or vision, without dullness and the wrong kind of heaviness.

The only note of authenticity sounded in the performance was by Mr. Luxon in the baritone solos: one sat up and listened to the personal tone of his pleading, their impact at once emotional and dramatic. The Requiem was preceded by two Mozart choral works, the major D minor Kyrie, K341, and the *Laudate dominum* from the Vespers, K339. The performances again blended heaviness and slackness, except that the choral singing was less firm of ensemble, and there was some straying from pitch by the soprano.

Coliseum

Romeo and Juliet

The most striking thing about Rudolf Nureyev's version of *Romeo and Juliet*, given its first performance by London Festival Ballet last week, is the lack of depth to the two main characters. Neither Romeo, which Mr. Nureyev dances in rather bleached fashion, or Juliet, who as taken by Patricia Ruanne with considerable technical brio, seem anything more than convenient pegs upon which to hang the clever, sometimes willful production depends. Of what Sergey Radlov, the Russian librettist, called "the growth and development of a personality in the course of the entire spectacle," is little trace.

In place of characterisation, we are given an incessantly busy action which takes place against Enzo Frigerio's scrupulously careful evocations of Renaissance scenes, in costumes no less careful in cut. Visually the staging has felicities; it starts with a stunning coup de théâtre in which a death cart bears away the bodies of Capulet and Montague mignons who are victims of the feuding that runs like a thread through the entire presentation. There is a kind of fragmented and frenetic energy that informs much of the supporting action: Mercutio (a role excellently taken by Nicholas Johnson) and Benvolio seem never still, and do the horrors of acrobats, servants, courtiers, friends and assorted walkers-on who feature

Four new categories in Imperial Tobacco radio awards

Local radio award will be held in the four new categories which have been added to last year's Imperial Tobacco radio awards. This acknowledges the growing importance of radio and will be given to the best scripted programme of community interest. In addition, the best scripted radio documentary, dramatized and documentary programmes will now be included in the Imperial Tobacco radio awards, and will be judged by the Awards.

Have your car made on page 33



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Olympia 9th-16th June 1977

Festival Hall

Abbado's Brahms

trouble, and a fine, declamatory finale which kept hysteria as far as bay as I have heard it here. The sheer sound of the score was plangently beautiful.

In Prokofiev's First Piano Concerto Martha Argerich was the soloist. Its brittle, hyper-active manner suited her to perfection. She brought to it an exultant urgency which preserved the ceaseless rush of notes from sounding trivially busy, and the big tunes which are intermittently thrown up always arrived on the crests of plausible waves. (The form of this one movement tends to get to this or that point by way of random stabs.) Towards the end Miss Argerich's efforts were more visible than audible—over-orchestration, or a certain shallowness of piano tone, and so forth, but nothing that one had no sense of anything missed.

been greatly stimulated by the activities of art historians, who have become fascinated by the rise of neo-classicism and by collectors such as Mr. and Mrs. Charles Wrightsman.

One of the features of the Wrightsman Collection is that each item has been handpicked with care so as to illustrate the highest quality of fine craftsmanship which is exemplified in the notable pieces that they have given to the Metropolitan Museum.

Mr. and Mrs. Wrightsman's love of the 18th century, and recognition of the special nature of interior decoration: the relationship between a room and its paintings still demands study. What is clear from the museum for over a year the Wrightsman Galleries have been their design and execution, not refurbishing; they opened again in May. The result, which is due to a close collaboration between Mr. and Mrs. Wrightsman, is astonishing as may be seen in the room from the Hôtel de Crillon, which with its delicately carved gold and white panels which were almost certainly the work of Nicolas Pineau and which with their fantastic birds on scrolls derive from the tradition of Audran.

The introduction of musical trophies in the neo-classical shopfront of about 1776 from the (from Grasse) present a parallel with their use of such attributes in the paintings of Chardin and other painters of the period. The panels in one of the new galleries, which date from about

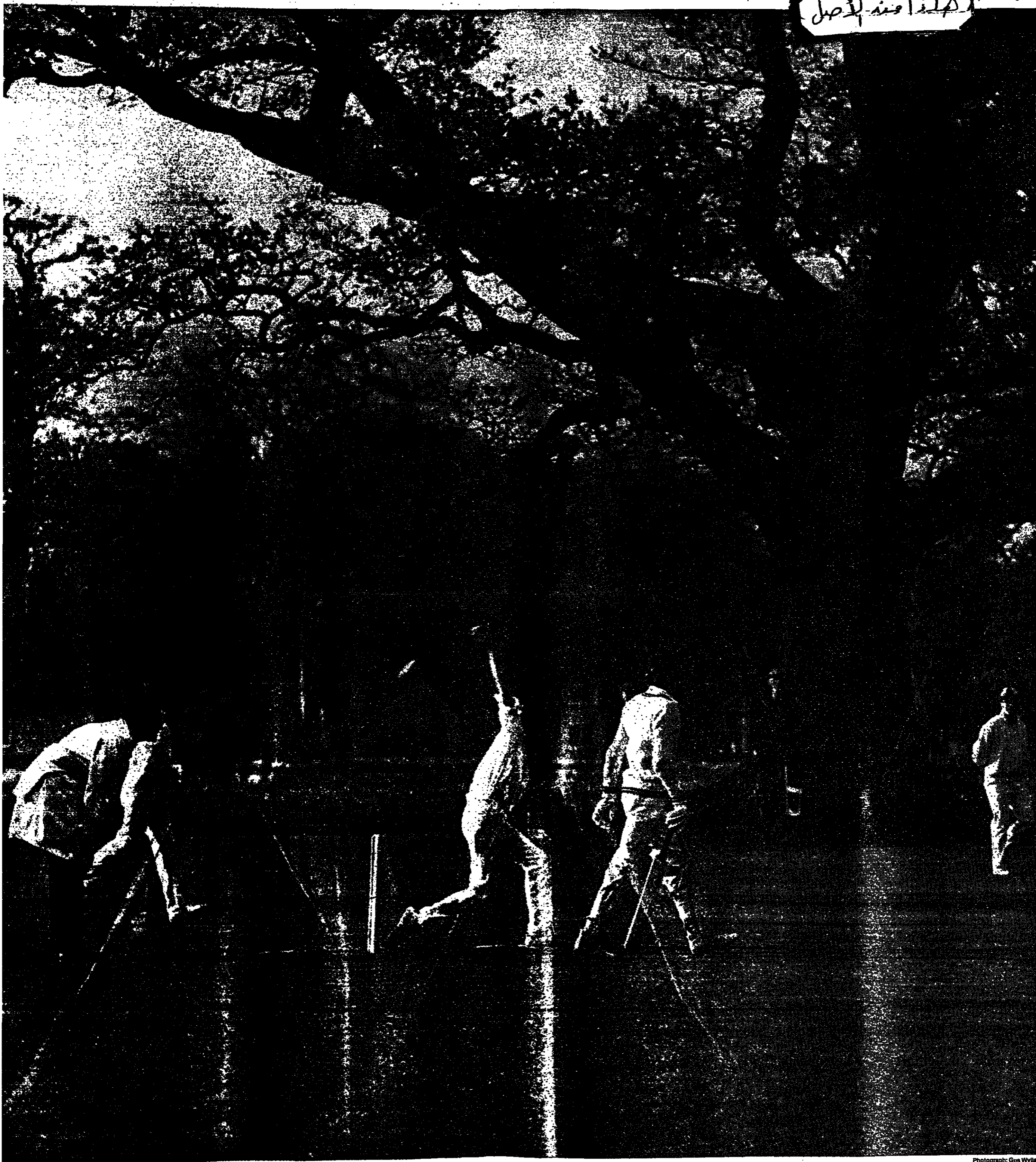
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Photograph: Gus Wylie

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WORLD TRADE NEWS

Motorbike protest in America

By David Bell
WASHINGTON, June 7. HARLEY-DAVIDSON, the last major U.S. motorcycle manufacturer, today joined the growing list of U.S. companies that are accusing their Japanese competitors of dumping their products in the United States.

Japanese surplus may be double forecast

By DOUGLAS RAMSEY
TOKYO, June 7. EARLY estimates of Japan's exports in May tend to support private predictions that Japan's trade surplus in fiscal 1977 to next March will be about double the official Government forecast of \$7.3bn.

Miti replies to Europe complaints

By Our Own Correspondent
TOKYO, June 7. JAPAN'S Ministry for International Trade and Industry (MITI) has compiled a list of responses to the most common European complaints about Japan's trade policies.

MEXICAN TRADE U.S. the key to export success

BY ALAN RIDING IN MEXICO CITY
A SHARP improvement in Mexico's trade figures is being heralded as evidence of an economic recovery. The official line is, of course, over-optimistic. To a large extent, the drop in the trade deficit so far this year is due to falling imports of capital goods, which in turn reflect the lack of new investment and economic activity.

MOST OF THE SOLAR HOMES OF THE FUTURE HAVE ALREADY BEEN BUILT.

Instead of building a snappy, futuristic house to test our ideas about solar energy, Carrier Corporation is using an ordinary house. One that doesn't even face in the best direction for collecting solar energy.

There are some 50 million houses in the United States that were not built to exploit the sun's generosity. At Carrier Corporation, we see that as an opportunity.

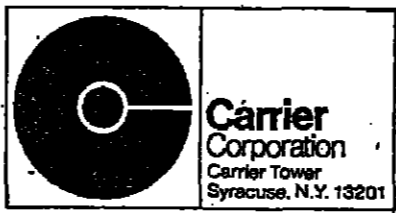
Our engineers have come up with an integrated system that uses solar energy to supply heat, hot water (even for heating a swimming pool) and, incredibly, air conditioning.

That approach to solar energy should tell you something



about Carrier Corporation. We deal with energy ideas the world can use. Ideas that are at work in oil, gas and petrochemical production; refrigeration for nuclear power, food processing and transport; electronics; and of course, the widest range of high-efficiency heating and cooling equipment for residential, commercial and industrial uses.

We've built a strong, growing business by helping to expand the world's supply of energy and helping people to use it more efficiently. Even when that energy comes from the sun, it takes down-to-earth practicality to put it to work.



CARRIER CORPORATION. ENERGY IDEAS AT WORK.

Clothing industries put forward MFA proposals

AMSTERDAM, June 7. CLOTHING industry representatives from Western Europe, U.S. and Japan have presented a programme for extending the Multi Fibre Agreement (MFA) to the three chief Government negotiators of these areas, the Dutch Apparel Association (NEVEC) said.

Venezuela rail agreement

OTTAWA, June 7. CANADA AND Spain will participate equally in a billion-dollar project to build a 700 km. railway in Venezuela, the Canadian Trade Minister, Mr. Jean Chrétien, told a news conference here.

New Romanian air deal

PARIS, June 7. THE West German-Dutch VFW-Fokker aircraft manufacturing group and the Romanian government will shortly become partners in a \$600m. aircraft industry in Romania, the VFW-Fokker chairman, Mr. Gerrit Klaywijk, said here.

Contracts

De Havilland Aircraft of Canada has received 12 new orders for its latest DHC-5 Buffalo transport worth \$77m. It said the Sudan and the United Arab Emirates ordered one Buffalo apiece, but did not disclose the buyers of the other ten aircraft.

World Economic Indicators

Table with columns for Country, Unemployment, and various economic indicators for different months (May 77, April 77, Mar. 77, etc.) for U.K., W. Germany, U.S., Holland, Belgium, France, Japan, and Italy.

Government blamed for engineers' plight

ROY HODSON

GOVERNMENT POLICIES over a number of years have been blamed for the financial ills of the British engineering industry. The Engineering Employers' Federation said the Sir Harold Wilson Committee of Inquiry into industrial institutions, which engineers have blamed, is not the 'engineering industry's major investment problem'. Rather the problem is a lack of confidence in the government's policies, low demand, under-utilisation of capacity, and high inflation. In very few exceptions, engineering firms are said to have a good relationship with financial institutions from which they are said to receive a satisfactory service. EEF conclusions have been based on extensive interviews with the chief executives of engineering firms. Engineering employers believe the government's role is crucial in improving the environment in which they have to operate. They mention such factors as the industry's financial position and the ability to control the supply and cost of energy, inflation, and its influence upon employment levels and exchange rates. EEF submits that there is only a shortage of long-term funds to finance invest-

ment, or short-term funds to cover current asset needs. The situation, it states, has changed from that existing in the early 1970s when longer-term finance was relatively scarce. Even then it was, in general, the case that a reasonably efficient company putting forward a sound commercial proposition could obtain the necessary finance. The EEF points out that the cost of finance has been high, particularly during 1976, and particularly in relation to profitability, the achievable rate of return, and interest rates prevailing abroad. Companies which had been dependent upon external finance had been badly affected and had had to cut back their spending plans. One area of financial concern to some EEF members is that of export credit. The EEF tells the Wilson Committee that the terms offered by the Export

Credits Guarantee Department often do not correspond to those offered to competitors abroad by their equivalent organisations and thus the competitiveness of British firms is correspondingly reduced. Summing up the engineering industry's attitude to the financial institutions the report says, 'It must be stressed that the industry in general considers its relationships with the financial institutions and the service it receives from them to be very satisfactory. Most of the financial problems of industry can be laid fairly and squarely on the shoulders of government. The financial problems of the engineering industry have in no way been caused by the financial institutions. They are entirely the responsibility of governments which appear to have no comprehension of how industry works.'

Size of Company Group	1972	1973	1974	1975	1976
1-50	15	22	4	18	27
51-250	19	15	21	23	20
251-1,000	20	20	19	21	22
1,001-10,000	14	17	16	16	19
Over 10,000	14	16	17	16	17
All Companies	14	16	17	16	18

All figures give a weighted average percentage return on capital, weighted by current numbers employed.

arm policy to be revised

GOVERNMENT'S blue-print for the farming industry. From Our Own Resources. he thoroughly revised in the m. and Mr. John Silkin, Agriculture Minister who has for the revision, wants policy and production targets to be reviewed every two years thereafter. A 1975 White Paper set the target of a 2.5% per annual increase in farm output. The medium term aim is to cut food imports by m. a year in 1980.

Cost of Leyland's 1980 Mini goes beyond £270m.

BY OUR INDUSTRIAL STAFF

THE COST of Leyland Car's new Mini project, cornerstone of the recovery plan for the state-owned concern, has risen to beyond £270m.

The fact that the Government and the National Enterprise Board are prepared to back the programme, even at that cost, owes a lot to favourable profit forecasts submitted by the company. Every effort has been made to reduce capital spending to the minimum, but inflation has inevitably taken its toll. Leyland is determined to go for advanced production techniques to get the level of output and productivity gains considered essential to make the scheme profitable.

In spite of considerable scepticism within the industry, the profit projection drawn up by Leyland for the new model suggests that it could prove a real money spinner in home and export markets. The launch date for the vehicle, originally scheduled for 1979, has been put back to the spring of 1980. But Leyland is still convinced that the quality and desirability of the car will be sufficient to make the car internationally competitive and justify an annual output of about 300,000 units.

The trade union side of the manual employees working party, set up by the Government in the wake of the damaging tool-makers' strike to seek reform of the company's troubled industrial relations, will be putting new proposals to management on Friday. Shop stewards representing roughly 100,000 manual workers

have pledged themselves to a phased two-year programme to achieve the bargaining reforms laid down by Lord Ryder in his original rescue plan for the company.

What will be required on Friday and subsequent meetings of the working party is progress on a detailed reform package. The trade unions are demanding staff conditions by November next year, partly of earnings in all grades within the 36 plants by November 1979, and the introduction of an incentive scheme negotiated and mutually agreed at plant level. The NEB and Mr. Varley appear to be in broad agreement with Leyland Car's preferred strategy of retaining a major presence in volume cars and aiming for an annual output of about 1.2m. units and a U.K. market share of more than 30 per cent.

The major concern centres on labour relations because the whole strategy could crumble without a considerable improvement in continuity of production and an advance in productivity to European levels. To minimise the risk, one idea under consideration by the NEB is to withhold final judgment about the introduction of the planned new middle range car, LCI0. However the LCI0 is important to Leyland because without a new middle range car, the Allegro would have to be revamped, this would make the company vulnerable to competition and threaten long term prospects.

Call to lend more to industry

BY RHYD DAVID

BRITAIN'S 15,000 bank managers and their staff must be involved much more actively in medium- and long-term industrial lending if the necessary increase in U.K. investment is to be achieved, the Wilson Committee on the City has been told.

In a submission to the Committee, Professor Glyn Davies, professor of banking at the University of Wales Institute of Science and Technology, argues the policy of the banks is insufficiently geared to industrial restructuring and the very large number of bank branches around the country while performing very well as a drain for liquid savings is not acting to the extent it should as a tap for industrial investment.

The banks' share of funds for capital investment in the U.K., Professor Davies points out, rose from 11 per cent in 1971 to around 30 per cent in 1972-3, but fell again sharply in 1975 to 6 per cent and has not yet recovered to the 1972-74 levels. Professor Davies claims the

banks' response to criticism of their work in the industrial development field—the creation of separate institutions—is unlikely to be as effective as the use of the branch network where the manager could be in contact with the short and longer-term requirements of customers. The paper argues that to achieve the necessary deeper involvement of U.K. banks in industrial investment, bankers will have to be brought more fully into the field of subsidised government finance for industry. In order to get banks to do much more term lending a guarantee fund would be essential.

He suggests a national finance commission divided into a monetary commission to look after short-term factors (along with the Bank of England and the Treasury), an industrial finance commission to look particularly at medium and long-term industrial investment and a long-term debt commission to oversee long-term savings, mortgages, insurance and pensions.

Weak demand for shoes as imports surge

BY ARTHUR SMITH

CONCERN whether the improved level of activity first noticed last autumn can be sustained is expressed by the British Footwear Manufacturers Federation. It says that, with 7,600 workers in the industry already receiving temporary employment subsidy, jobs will be at risk in the coming months. The industry, which has suffered from weak demand and an upsurge of foreign imports, is seeking £11.5m. of State aid for a major programme of modernisation.

Nearly half the respondents from the industry to the latest survey by the Confederation of British Industry indicated that they were operating below capacity. Moreover, 68 per cent said they were operating below capacity. The outlook is governed by the clear danger that retailers are now overstocked with summer ranges," says the Federation's review. "Consumer spending overall is likely to be flat for the rest of this year."

Prices battle with Tesco may slow food inflation

BY ELINOR GOODMAN, CONSUMER AFFAIRS CORRESPONDENT

THE PRICE war between supermarkets is likely to be stepped up tomorrow when Tesco unveils the pricing policy it is adopting in place of trading stamps. The battle will be fought both in the shops and the media, where Tesco alone is spending £15m. in June. It will probably reduce gross margins throughout the grocery trade for at least a month and may for a time slow down food price inflation.

Tesco, which announced a month ago that it was dropping Green Shield stamps after 13 years, is expected to cut its grocery prices by at least 3 per cent.

Most cuts will be financed by the £20m. plus saved through not giving stamps—about 2 per cent on turnover—but Tesco, which aims to increase its volume by 20 per cent over the next year, will reduce prices by more than that. The cuts are expected to be concentrated on 150 to 200 big selling lines. On these items prices may be cut by an average of around 5 per cent. Within any broad average, however, are likely to be considerable variations and the reductions on some major lines are expected to be much more drastic.

advertising and their normal price-cutting activity this week. International Stores and Gateways, for example, which have both announced that they intend putting Green Shield stamps into more of their shops, will be running double stamp promotions while Green Shield will itself be advertising heavily on television.

Tesco's own advertising budget for June is six times its normal monthly level. Some groups, like Sainsbury, say they are not unduly worried by Tesco's new strategy as they claim their prices are already below the level at which Tesco are likely to settle down.

But even Sainsbury, which by coincidence is moving to a new advertising agency this week, admits that it is going to be "less bashful" about its prices in future. Equally important will be retailers' reaction on a local level. Virtually all the big groups operate at least three different price lists which they use in

different stores depending on local competition. This means that in those stores where they find themselves losing sales to Tesco they will be able to switch to a lower price list. Given the high fixed costs of running a supermarket, some stores might find themselves in trouble if they maintained these lower prices for long. In other areas, where Tesco is not represented or where its prices have been considerably above those of its competitors, other supermarkets may be relatively unaffected by Tesco's new tactics. The situation is likely to change almost daily. What seems certain is that among the first customers in Tesco's 700 stores to-morrow morning will be the managers of all the other supermarkets in the area. Some will have instructions from head office to bring their prices down to Tesco's level on a few key lines but others have been told to wait for the dust to settle.

Public holidays bring shipping trade lull

BY OUR SHIPPING CORRESPONDENT

PUBLIC HOLIDAYS in America and throughout most of Europe on Monday of last week made it a little more difficult than usual to detect market trends.

But it was quite clear that the market out of the Gulf for large ships remains very slow indeed and interested charterers had no difficulty in securing vessels at around Worldscale 20. According to London ship brokers E. A. Gibson, medium sized tankers attracted rates of up to Worldscale 40, for a 120,000 tonner taking a 100,000 ton cargo to the Philippines, while a 95,000 tonner loading for the West was only able to obtain

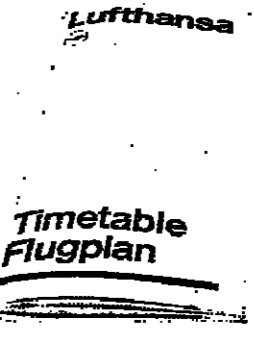
Worldscale 29. As far as cargoes to the East were concerned, a 78,000 tonner obtained Worldscale 47, while a 146,000 tonner for discharge in Taiwan was closed at Worldscale 24. Once again there was a fair quantity of business quoting out of Indonesia with the last reported fixtures being of a 110,000 tonner taking a part cargo of 100,000 tons to Honolulu at Worldscale 42, and a 130,000 tonner being closed to the U.S. West Coast at Worldscale 32. There was little chance in the Mediterranean, West Africa and Caribbean areas.

Who offers you more comfort between Britain and Germany?



Choose your Airbus connection in our Yellow Book.

Relax in the wide-bodied comfort of Lufthansa's European-made Airbus which operates from Heathrow to Frankfurt. Daily flight LH037 from Heathrow 19:00, arriving Frankfurt 20:25, returning next day LH034 16:35 and arriving Heathrow at 18:10. Ask your travel agent or Lufthansa for the Yellow Book.



LABOUR NEWS

Leyland plans challenged

BY ALAN PIKE, LABOUR STAFF

COUNTER-PROPOSALS to Leyland Cars' ambitious programme for widespread reform of bargaining arrangements have been launched by shop stewards opposed to the development of a single, corporate negotiating structure in the company.

confronts with contemporary industrial relations notions of devolving negotiating power locally and falls to take account of the development of British Leyland through companies with widely different traditions.

End school meals subsidy, say heads

THE CHARGE for school meals should be more than trebled from 15p to 50p a day, delegates to the annual conference of the 19,000 strong National Association of Head Teachers, decided yesterday.

By an overwhelming vote in Southampton they carried a motion urging that the charge for school meals should be raised to the full economic rate.

Employers fear the prospect of free-for-all in Phase Three

BY OUR LABOUR STAFF

EMPLOYERS WILL be bound to conclude there would be little advantage and probably considerable harm in a third phase of incomes policy which was effectively a charade, the Engineering Employers Federation tells its members to-day.

Explaining the decision, Mr. Brian Stanley, general secretary, says in a message to members the union made it clear some months ago to both the TUC general council and the Government that certain minimum limits must be met if Phase Three were to stand any chance of gaining acceptance.

WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The Board meetings are usually for the purpose of considering dividends and official indications are not available whether dividends concerned are interim or final.

Table with columns for Date, Title, and details of financial events. Includes sections for Monday, Tuesday, Wednesday, Thursday, Friday, and Saturday.

Businessman's Diary

U.K. TRADE FAIRS AND EXHIBITIONS

Table listing U.K. trade fairs and exhibitions with columns for Date, Title, and Venue.

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Table listing overseas trade fairs and exhibitions with columns for Date, Title, and Venue.

BUSINESS AND MANAGEMENT CONFERENCES

Table listing business and management conferences with columns for Date, Title, and Venue.

World Value of the Pound

The table below gives the latest available rates of exchange for the pound against various currencies on June 8, 1977. In some cases rates are nominal.

Advertisement for MONTE DEI PASCHI DI SIENA bank. Includes text: 'the MONTE DEI PASCHI DI SIENA Bank founded in 1472', 'PUBLIC CREDIT INSTITUTION', 'Reserve funds Lit. 266.071.384.602', 'is pleased to announce the opening on 8th June, 1977 of its Representative Office in NEW YORK', 'Suites 1703-1704, Seagram Building 375, Park Avenue New York, N.Y. 10022', 'Head office SIENA (Italy) 380 Branches throughout Italy', 'Representative offices abroad: FRANKFURT/MAIN, LONDON, SINGAPORE'.

Table showing exchange rates for various currencies. Columns include Place and Local Unit, Value of £ Sterling, and Place and Local Unit, Value of £ Sterling.

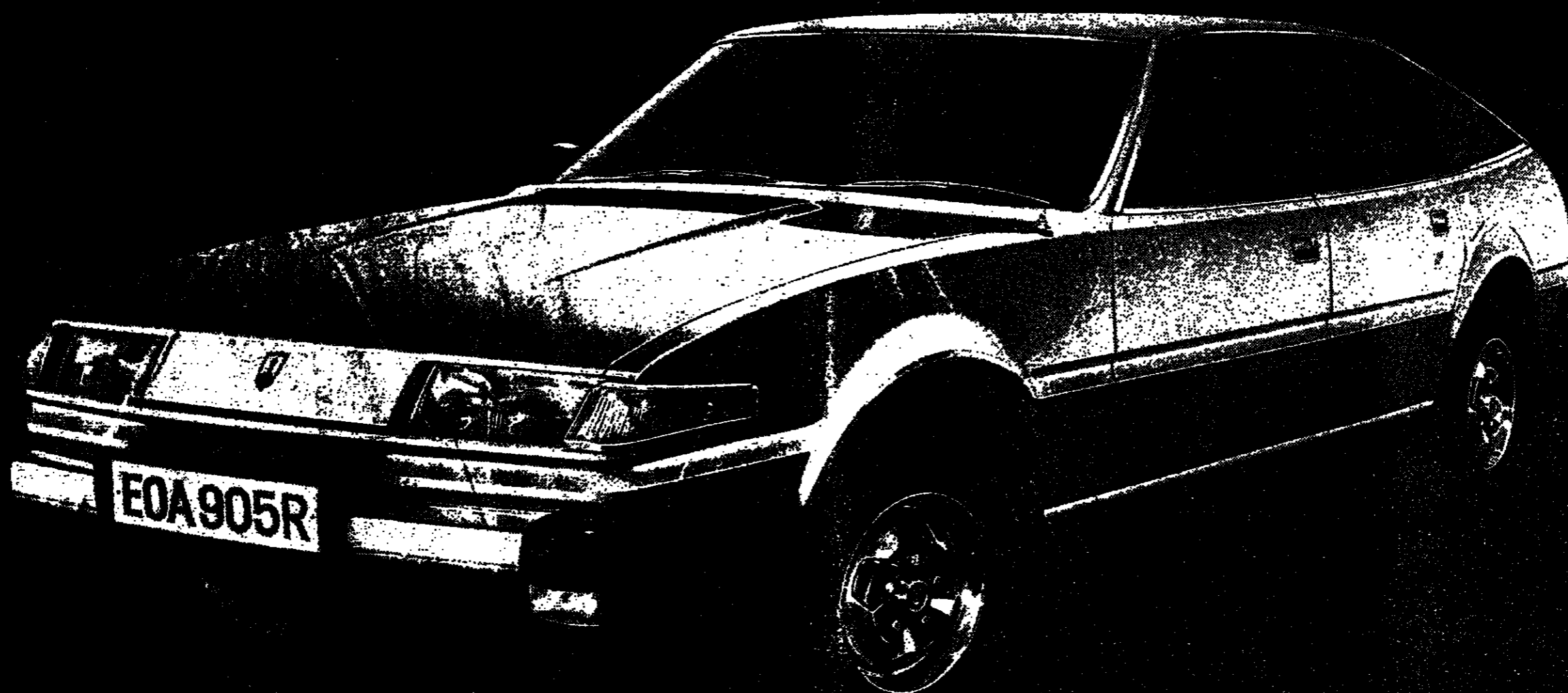
That part of the French community in Africa formerly part of French West Africa or French Equatorial Africa... The Ouganda has replaced the C.F.A. franc... General rate of oil and iron exports 21.6%... The Mongolian ruble has lately been reported to stand at an official commercial rate of 2.22 Russian rubles to the North Vietnamese dong at 2.200 rubles and the North Korean won at 2.243 rubles.

Advertisement for Thomas Cook Bankers. Includes text: 'Thomas Cook Bankers', 'Thomas Cook Travellers Cheques', 'The accepted name for money. Worldwide'.

دولتي



Rover 2000. Winner of the very first AA Gold Medal.



Rover 3500. Winner of the latest AA Gold Medal, 1976.

It's safe to say one thing about a Rover never changes.

The AA's Gold Medal is given in recognition of "a major contribution to the safety, comfort, economy, enjoyment or advancement of motoring."

The very first Gold Medal went to the famous Rover 2000. The latest goes to the equally famous Rover 3500, already holder of the Don Safety Trophy and the title Car of the Year. In their words, the AA awarded their Medal to "the Rover 3500, which has already been widely acclaimed and which is an impressive British manufacturing achievement."

The Rover 3500 is the first production car to carry the new Triplex Ten Twenty windscreen as standard. Ten Twenty itself won the AA Gold Medal and Don Award commendation.

And the Rover 3500 can be fitted with Dunlop Denovo run-flat' tyres as an optional extra: Denovos are another Don Safety Trophy winner.

The Rover 3500. It's safe to say it's pretty safe.



Rover 3500

Winner of the AA Gold Medal, 1976.
Winner of the Don Safety Award, 1976.
Europe's Car of the Year, 1977.



Rover 3500 prices from £5983.35 including inertia front seat belts. Denovo wheels and tyres optional extra £111.00. All prices include car tax and VAT. Number plates and delivery extra.

Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

PUBLISHING

Film of the book

REVOLUTION IS probably a medium in which the symbols mild word to use to qualify what could happen in the publishing industry if ideas being promoted by Kenneth Mason Publications come to fruition.

The company has patented an electronic portable book, only the size of an average paperback which is, in effect, a portable microfilm reader.

It transforms information on 16 mm. film into a readable display which does not require a conventional screen or light system. Instead, it relies for the reproduction of the text on what the company calls an electro-phoretic screen. In this thin film semiconductor on glass panels form an address register connected to rows and columns of a matrix.

There is some analogy with the way letters are formed in a liquid crystal. However, the

Expansion no problem

SOME TWELVE months of evaluation lie behind the choice of Texas Instruments by Geest Computer Services as its OEM partner in Geest Minicomputer Systems.

The latter is to develop and market small business systems built around the TI 990/10 processor. This is a remarkably powerful unit and it is allowing Geest to offer as a package the processor with a 150 ch/sec matrix printer, display, and two 3.1 Megabyte discs. But without changing the processor or the operating system, the system can be grown to run with 2 Megabytes of store and a number of 80 Megabyte discs.

Geest sees this as one of the most important factors for success with its venture since so many problems are caused by equipment and system changes intended to meet user company growth.

Software for the Geest systems will be written in Cobol and the company will draw on 13 years' experience of using this business language in a commercial bureau environment.

A first order for System G-10s has come from the Francis Nicholls Group, fresh fruit and vegetable wholesalers. Firm orders have been placed for three pilot installations which will go into branches to meet accounting and management information requirements.

The Geest organisation, to which the services company belongs, is one of the biggest private companies in the U.K. with a yearly turnover of over £170m.

More from Geest Minicomputer Systems on 021 643 4743.

SECURITY

Controls the doors

UNAUTHORISED opening of doors can be prevented by a virtually tamper-proof device introduced by Fibertec Controls and Instruments.

It is essentially a pair of miniature reed switches housed in a tough plastics cover and encapsulated on to a metal face plate. Sunk into the wooden door jamb the device, called Securlock, operates in conjunction with a magnet sunk into the edge of the door at a pre-determined distance. Properly installed, both items should be invisible when the door is closed.

With the door shut the magnet keeps one of the reeds closed, maintaining a circuit. But if the door is opened with the alarm circuit switched on, the reed opens and the alarm is raised.

Tampering from outside with another magnet is not possible. In this case the second reed would be closed which would also alert the system. In addition, anyone trying an "inside" job on the device by fixing a magnet to the side of the lock before the system is switched on, would also be foiled: internal magnetic shunting again ensures that the first reed is unaffected while the second is closed. (More on 04826 3941).

POWER

Diesel-powered generators

DALE ELECTRIC is to be the first U.K. manufacturer to offer generating sets powered by M.T.U. diesels as a standard range. Code-named "Eagle", the new sets increase Dale capability by 100 per cent.

Outputs extend from 400kVA to 5170kVA using M.T.U. 396, 652, 956 and 1163 series engines. High voltage sets are available above 2000 kVA, operating at 3.3/6.6/11 kV, 50Hz and 4.16/12.8 kV, 60Hz. To meet all requirements three output ratings are available for each engine: prime power continuous rating for base load operation, standby rating for one hour in any six, and maximum power rating with no overload capability.

M.T.U. (Motoren-und-Turbinen Union) engines have small dimensions and weight. Dale at Electricity Buildings, above 2000 kVA, operating at Filey, Yorks, YO14 9PJ.

AVIATION

Control of jet fuel

TESTING OF a new digital fuel control system, developed by Marconi-Elliott Avionics for application on several types of helicopter jet engines, is to be carried out under a new contract awarded by MoD (Procurement Executive).

The computerised unit designed and built by Marconi-Elliott's Powerplant Systems Division, Rochester, will improve operational safety and reduce the helicopter pilot's workload. A "breadboard" system will be tested this year by the Rolls-Royce small engine division at the Hatfield test centre, using a Gnome 1200 engine and the Wessex "rotor tower", a twin-engine helicopter test rig.

Incorporating a small digital processor, the controller is for new and up-rated versions of helicopter engines, such as the Rolls-Royce Gem and has been designed for mounting on the engine itself. Marconi-Elliott worked closely with Rolls-Royce in preparing the specification for the system and built the breadboard unit for testing, which has already been carried out at Rochester using an electronically simulated engine.

Now the system will undergo tests with Gnome engines, which are ideal for the purpose because they already have an analogue electronic control of known performance.

More from the company on 0634 44400.

TEXTILES

Production of waste avoided

AS IN ALMOST every industry, the textile trade generates waste at virtually every production step. In yarn spinning there is an inevitable production of a proportion of waste, even if this is only what remains on a yarn package after weaving, knitting or carpet making. The yarns may be spun or filament and often they include, or are, thermoplastic man-made fibres.

Traditionally these waste yarns are repressed and re-used and, over recent years, a great deal of competition in the supply of processing machinery has been offered to British machine builders by foreign competitors, particularly the French.

Now, a new high production fibre opening machine has been developed in Yorkshire. It not only matches and surpasses much of the overseas competition, but in practice, has been shown not to suffer from the problem of generating "fused fibres" which is a problem with high speed (high friction means generated heat) machines running on suitable stock.

The new machine (the FPI) is compact (only 1 metre working width), but, depending upon the material with which it is fed, also can reconvert fibrous stock at speeds giving production rates from 300 to 800 lbs/hr. It will operate on such extremely difficult raw materials as undrawn synthetic filament yarns and, to a lesser extent, clippings of such fabrics as the double knit textured polyesters can be opened.

The company building it is Garnett-Bywater (Stone, St. Cleckheaton, BD19 5EE, Tel: 0274 879741). It stresses, however, that the FPI should not be considered as a rag puller.

At the feed there is a magnetic field metal detector which ensures that no metal can enter the machine and cause damage and, unlike other opening machines, the FPI starts its processing with fine pinning of the rollers, graduating stage by stage to the coarsest pitch at the delivery end.

In this way, almost all spun yarns have been opened without appreciably shortening fibre length and the product is at once ready for the next stage of processing such as carding. Initially the machine will operate at a single speed, but it is planned to add a variable drive to the first two rollers, to accommodate different types of waste and Garnett-Bywater is also looking into the possibility of building a larger machine.

HAND TOOLS

Two heads are better

OF interest to any company warring up pins and tags on a production basis is a double-headed soldering iron designed in Sweden (initially for the Swedish Ericsson company) and made under licence by Tele-Production Tools, Electric Avenue, Westcliff-on-Sea, Essex SS0 9NW (0702 352719).

Called the Stron 2X9 it has two heated heads, one fixed and the other pivoted to give a pincer-like action.

It is thus able, in virtually one operation, to strip insulation from equipment wires, bind a conductor around the post or tag, and solder it.

According to the company, quoting figures from a PERA report, it is possible to make 2,900 joints/hour. The double head gives rapid heating of the joint from two sides and since the heads are angled the user has good visibility of the joint; the balance of the tool is good—important for continuous one-handed use.

Elements can be rated at 75 or 100 watts and the range of heads includes a type that will accept solder on one side only, avoiding possible effects on adjacent joints from accidental contact.

HANDLING

Feeds and weighs

OFFERING A faster throughput and greater accuracy than conventional weighers, a high-speed bowl feeding, counting and check weighing machine has been launched by Gough and Co. (Hanley), Clough Street, Hanley, Stoke on Trent, Staffs. ST1 4AP (0532 44401).

The system comprises a single line presentation of small items (in a given position if required) for processing or packing on automatic extraction which would normally be fed from a bulk source.

Its suspension system allows progression speeds of up to 2,000 10/min for some products. The unit can be used in industries, such as confectionery manufacture, where high cost products need to be accurately weighed, and where overweight packs are often made up to avoid legal problems.

The machine will feed rapidly for a specified amount, then slowly for the last two or three items during which the pack is checked weighed. The unit has a four-digit display head.

MATERIALS

Quenches fierce fires

FIRE-FIGHTING equipment fresh water or sea water as a fire five to six per cent solution. Armour (Dunlop group) has introduced a new fluorocemical foam for fast flame extinction on automatic extraction giving a greatly increased capability against flammable liquid fires. It is an ideal fixed protection system for loading bays and other localised risk areas.

Angus is at Thame OXP 3RQ, Oxfordshire, Thame 4548.

By agreement between the Financial Times and the BBC, information from The Technical Page is available for use by the Corporation's External Services as source material for its over-concentrates and can be used with seal broadcast.

A FINANCIAL TIMES SURVEY

HONG KONG

JULY 4 1977

The Financial Times is preparing to publish a survey on Hong Kong in its edition of July 4, 1977. It will examine the reasons behind the colony's economic revival following a period of depression and separate articles will be devoted to individual sectors of economic activity, foreign relations, administration and taxation. The survey will include profiles of some of the colony's leading businessmen and companies. The main headings of the proposed editorial coverage are set out below.

INTRODUCTION Hong Kong experienced a 16 per cent growth in GNP, in real terms in 1976: a further increase of 8 per cent is forecast for this year. What brought about this revival?

ECONOMY AND TRADE Although textiles are still the main export of an economy for which trade is the lifeblood, there has been a considerable trading up within the industry — and some diversification away from it.

INTERNAL ECONOMY Hong Kong, said to be the last bastion of unfettered capitalism, has increased its social spending but the system remains a free enterprise one. After a couple of deficits, the colony has balanced its budget and has amassed large foreign exchange surpluses.

FINANCIAL CENTRE The role of Hong Kong, with its four stock exchanges, as a financial centre in South East Asia; the effects of the 1971-73 boom and subsequent collapse; the growth of merchant banking.

ADMINISTRATION The role of the anti-corruption unit, set up to counter arguments that corruption has been allowed to flourish; the calibre of the colonial service, now that Britain no longer has an empire.

FOREIGN RELATIONS The advantages and disadvantages of Hong Kong's link with Britain; China's attitude to the New Territories, the hinterland of Hong Kong, which, in theory, are due to revert to China in 1997; relations between Hong Kong and Singapore; Hong Kong and Japan; Macao's relationship with Hong Kong and Peking.

NEW TERRITORIES Development plans, including industrial estates and new towns; problems of absorbing the increase in population.

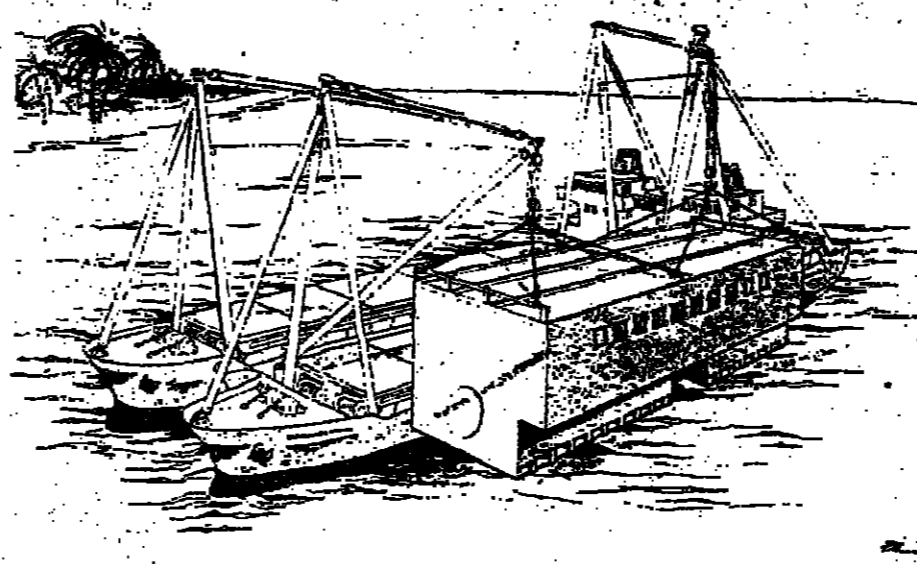
TEXTILES Movement towards higher quality production; export restraints; the industry's prospects.

The proposed publication date is July 4; copy date is June 22. For further details of the synopsis and advertisement rates contact Clive Radford, 01-248 8000, extension 372. Financial Times, Bracken House, 10 Cannon Street, London EC4P 4BT. Telex: 853033.

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

The content and publication date of surveys in the Financial Times are subject to changes at the discretion of the Editor.



WHEN THE latest vessel in the Blasbjerg fleet of heavy lift ships starts operations early next year she will have a lifting capacity of 1,200 tons, said to be the highest rating in the world for a ship using its own derricks.

This vessel, as yet unnamed, is remarkable in other ways—she is a catamaran, of a type specially developed by the company. The twin hulls are comprised of two existing sister container carrier ships, the "Sligo" and the "Kerry". The overall beam will be 105 feet, which is the maximum if the ship is to use the Panama Canal. Ideally, the overall breadth should have been between the hulls would have meant no drop in operating speed.

Because of the design of the connecting sections the loss of speed (compared with a comparable single hull) is only 0.9 knot. This high performance has been achieved by adding a bulbous bow to the new deck section, and by connecting the vessel fore and aft by two hydrofoil sections below the water line.

Extensive computer studies, and tank trials of models at the Danish Ship Research Laboratory, in Copenhagen, indicate that this design improves

stability and sea keeping, and the ship can continue on voyage even in 50 feet waves.

The centre deck is also fitted with a stern ramp so that the vessel can be used for roll-on/roll-off operations. If the ship is not being used to carry her maximum heavy lift loads of two 1,200 ton items (either thwartships or fore-and-aft) she can take 250 ISO 20 foot containers.

Used for ordinary cargo, the dead-weight tonnage is 2,500. The vessel has two hatches, one in each hull, with a weather deck opening of 146 feet 3 inches x 34 feet 8 inches.

Built to Bureau Veritas classification, work on the catamaran should commence shortly, probably in a German yard. She will have a cruising range of 13,500 miles, and a speed of 11 knots.

Heavy lifts are carried out by two derricks, each with a capacity of 600 tons. Maximum outreach from the shipside is 30 feet.

The new ship, which will join a fleet of 11 heavy lift vessels (capacities from 100 to 600 tons), represents an investment of about \$5m, which will be raised from the company's own resources.

More details from Blasbjerg (U.K.), 3 Queen Anne Mews, Chandos Street, London W1M 5DF (01-323 1551).

TONY FRANCE

INSTRUMENTS

Voltages digitised

COMPLETELY self-contained units from Computer Instruments are able to multiplex 16 analogue input channels and deliver a 12-bit parallel digital output in TTL compatible logic form.

They can, however, be expanded from this basic form to accept 4096 inputs. Mains operated, they can be supplied for 19-inch rack mounting or in free-standing form.

There are three models designated 4013 A, B and C, operating at throughput rates of 30, 50 and 100 kHz respectively.

Basic full scale analogue voltage input level is 10 volts, but the model A is fitted with an additional amplifier with selectable gain of unity, 10, 100, 500 or 1,000, giving an allowable full scale input voltage down to 10 mV if desired.

These sub-systems are designed mainly for incorporation into CIL mini- or micro-computer systems but the simple interfacing makes them easily connectable to other manufacturers' machines. More from the company at School Lane, Chandler's Ford, Hampshire, SO5 3YU (04215 66321).

Tests most receivers

COVERING the spectrum 10kHz-120MHz with a very accurate, high level output an am/fm signal generator by Marconi Instruments is suitable for production and maintenance testing of many kinds of receivers and will be of particular value for military and broadcasting applications, as well as being a general laboratory instrument.

Combining TF2018 with a newly-developed digital synchroniser (TF2173), produces a synthesized signal generator. This gives frequency accuracy and long-term stability of ± 1 part in 1m, while retaining full 1m and a.m. facilities.

COMPONENTS

Hydrostatic drives

BASED ON a new series of axial piston pumps and motors, the first units available in the new Trilamin series of hydrostatic transmissions from Abex Denison—a maximum power output of 250 hp at 3000 rpm.

Built in the U.S., manufacture will be at the company's French plant as European demand rises. The units operate at a maximum pressure of 5000 psi. They are intended for applications in the road construction, marine engineering, constant tension drives, and general industrial hydraulic control.

Total weight of each unit is about 240 lbs, and the transmission is stated to be both lighter and more compact than competitive equipment.

The company's U.K. office is Victoria Gardens, Burgess Hill, Sussex RH15 9ND (04446 312).

OFFICE EQUIPMENT

Fast and compact

ZIP 30 is a teletypewriter with 30 character/sec operation and a built-in paper tape punch and reader, with overall control by microcomputer.

Developed by Periferic SARL in France, a subsidiary of Data Dynamics, it is offered by the latter's subsidiary in Springfield, Road, Hayes, Middx. (01-948 9781).

Employing a seven-needle print head, it prints the full upper case ASCII set in 7 x 5 format, with lower case available as an option. An original and up to three copies can be made and the machine uses a ribbon that minimises head wear to give long life and provides good black printing.

ZIP 30 is also a direct plug-in replacement for the Teletype 33 and employs standard Teletype roll paper. The speed, however, is claimed to be four times fast.

Collator is an add-on

IBM's Office Products Division has introduced a collator which can be added to the company Copier II so that multiple documents can be produced as assembled with ease.

Documents up to 20 pages length can be handled, and up to three copies can be produced a time without operator intervention.

This unit adds 23 centimetres to the length of the copier, and is plant-installed for new and employer standard Teletype toner orders or installed in roll paper. The speed, however, is field for existing customers.

PLANT & MACHINERY SALES

Description	Price	Telephone
TWO VARIABLE SPEED FOUR HIGH ROLLING MILLS 6.50" wide razor blade strip production	P.O.A.	0902 42541/2/3 Telex 336414
MODERN USED ROLLING MILLS, wire rod and tube drawing plant—roll forming machines—slitting—flattening and cut-to-length lines—cold saws—presses—guillotines, etc.	P.O.A.	0902 42541/2/3 Telex 336414
1974 FULLY AUTOMATED COLD SAW by Noble & Lund with batch control for cutting non-ferrous bar. Max. capacity 3" round and square.	P.O.A.	0902 42541/2/3 Telex 336414
1970 CUT-TO-LENGTH LINE max capacity 1000 mm 2mm 7 zone cold saw, overhauled and in excellent condition.	P.O.A.	0902 42541/2/3 Telex 336414
1965 TREBLE DRAFT GRAVITY WIRE DRAWING MACHINE by Farmer Norton 27"-29"-31" diameter drawblocks.	P.O.A.	0902 42541/2/3 Telex 336414
STRIP FLATTEN AND CUT-TO-LENGTH LINE by A.R.M. Max capacity 750 mm x 3mm.	P.O.A.	0902 42541/2/3 Telex 336414
THREE UNUSED 10 DIE SUPERFINE WIRE DRAWING MACHINES by Marshall Richards.	P.O.A.	0902 42541/2/3 Telex 336414
2 15 DIE M54 WIRE DRAWING MACHINES 5,000 Ft./Min. with spoolers by Marshall Richards.	P.O.A.	0902 42541/2/3 Telex 336414
50 H.P. VERTICAL WIRE DRAWING BLOCK x 650 mm dia.	P.O.A.	0902 42541/2/3 Telex 336414
9 ROLL FLATTENING MACHINE 1,750 mm wide.	P.O.A.	0902 42541/2/3 Telex 336414
7 ROLL FLATTENING MACHINE 965 mm wide.	P.O.A.	0902 42541/2/3 Telex 336414
1970 TWO STAND WIRE ROLLING AND FLATTENING LINE with 250 kg spooler, variable speed, 60 h.p. per stand.	P.O.A.	0902 42541/2/3 Telex 336414
RECORD 10H BLOCK-MAKING MACHINE plus mould boxes, No. 3 Comflow mixer, 30 ton portallio with automatic weigh gear.	£7,400 complete	Unbrd 696 33110
MODERN USED ROLLING MILLS, wire rod and tube drawing plant—roll forming machines—slitting—flattening and cut-to-length lines—cold saws—presses—guillotines, etc.		0902 42541/2/3 Telex 336414

WANTED

Handwritten signature: Arnold

Building and Civil Engineering

£22½m. airport extension

A CIVIL airport at Abha in Saudi Arabia is to be extended under a £22½m. contract awarded to Laling Wimpey by the Saudi Ministry of Electricity and Aviation.

The contract follows LWA's selection of the contract for the first phase of the new airport which was started early in 1975. A large part of the job will be civil engineering works to be extended and two 500

metre extension of the main runway, construction of 3,500 metres of taxiway and high speed turn-off and a concrete blast pad. Drainage, lighting and markings are also to be supplied.

The rest of the contract will involve building works costing £9½m. New buildings will include housing for a radio transmitter station and a maintenance building, for Saudi Arabian Airlines. The present power station is to be extended and two 500

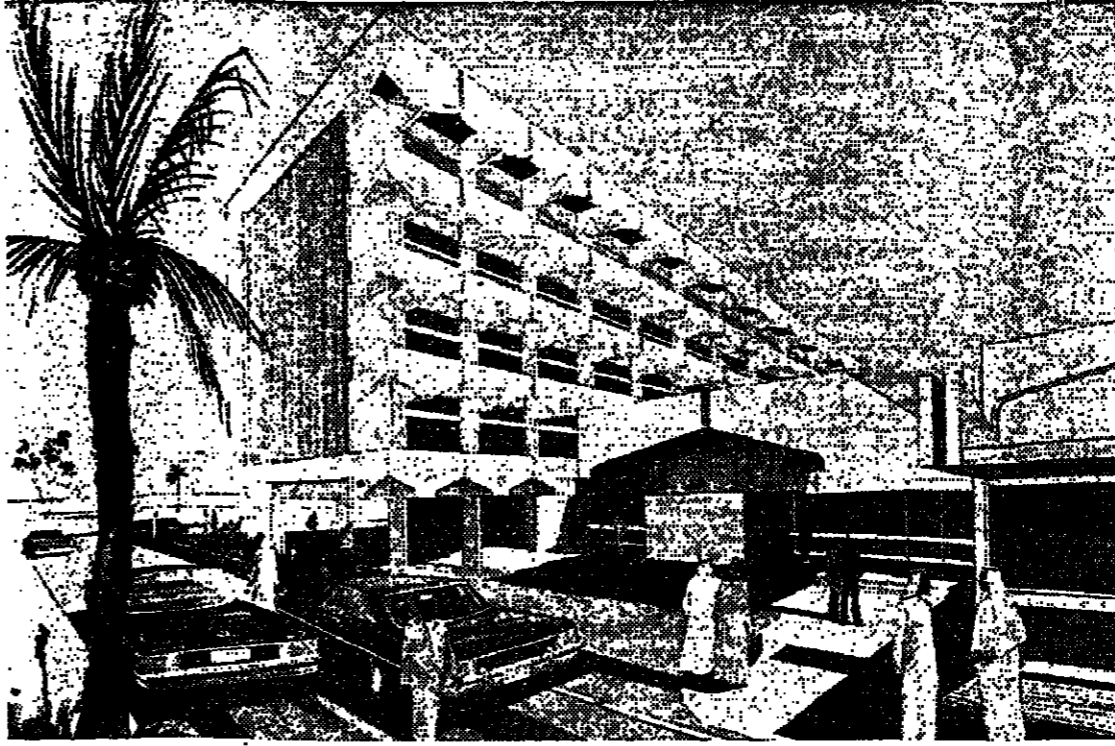
KVA generators installed. Lesser, but nevertheless important tasks, will be the installation of security floodlighting, extension of water supplies and treatment plant and boring of two deep water wells.

Consulting engineers for this project are Netherlands Airport Consultants of The Hague. LWA is a joint venture of John Laing Construction, George Wimpey and Haji Abdullah Alireza and Company.

A CONTRACT worth about £4.7m. has been awarded to Bernard Sunley and Sons by the Engineering Services Department of the Qatar Government for radio studios in Qatar.

The contract includes a five-storey office building, a service block and a covered car park and Sunley is to complete it in 21 months.

Architects are International Broadcasting Consultants, structural engineers are White Young and Partners and the quantity surveyors are D. G. Jones, McCoach and Partners.



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Structurals honour Oleg Kerensky

HIGHEST and rarely awarded distinction of the Institution of Structural Engineers, the Gold Medal, is to be presented later this year to Dr. Oleg Kerensky who was, until his retirement two years ago, a partner in Freeman Fox, the London consulting engineers.

This award has been made only 14 times in the 55 years since its inception and recognises Dr. Kerensky's pre-eminence in bridge design and construction technology.

In another exceptional move, the Institution has decided to make a Silver Jubilee award to the consulting engineers responsible for the design of the engineering works at the National Theatre—Flint and Neill.

Two special awards go to Sir Robert McAlpine and Sons and Ove Arup and Partners.

The McAlpine citation is for work on and construction of the first concrete gravity platform for North Sea water to be built in Britain. Ove Arup's citation is for the consultancy's work on the controversial Georges Pompidou Centre in Paris.

Anglian Building Products has negotiated a £1m. contract with Foster Wheeler for the supply of precast concrete pipe supports and jacking beams for the terminal being constructed by BP at Sullom Voe.

Hospital training centre

RD and Weston has won contracts totalling over £2m.

For the Nutfield Nursing Centre the company is to build a 38-bed private hospital at a cost of £1m. at Clayton, Newcastle under Lyme, the meantime it has begun work on a new training centre at the National Coal Board at Hope Breiby, near Burton-Trent. This contract is worth £1.1m.

Fairclough kept busy

IN THE £3m. worth of new awards to Fairclough Building (Fairclough Construction Group), the largest is a £1m. contract won by competitive tender for local authority housing at Salford. Architects are the National Building Agency and Fairclough Design.

The runner up is a job worth £2m. which will cover the construction of a police headquarters at Grays for the Essex County Council.

Other work includes a £450,000 telephone exchange at Southwick, Sunderland; first-phase modernisation (£300,000) of flats for the Scottish Special Housing Association as part of the Glasgow East area redevelopment project and a store refurbishment project for Tesco at Runcorn to cost £100,000.

An unusual and interesting contract, worth £2m., is for the conversion of a building originally used to house light industry into a library unit for the National Library for the Blind at Bredbury, near Stockport, Cheshire.

The work will be carried out by the company's Swinton-based north-western division and the building will eventually house some 400,000 books, mostly in Braille, for distribution all over the world and it will have one of the biggest mobile shelving systems so far set up in Europe. Architects are the Building Design Partnership.

Building Design Partnership has provided design support, covering architectural, quantity surveying and engineering services.

Phase I will take five years to complete and is now in train with the main building a four-storey block 123 metres long by 108 wide and having a large inner courtyard.

The main structure is steel-framed with deep lattice girders and composite precast concrete and hollow pot floors forming service voids for mechanical services between each floor.

Extensive mechanical services include air conditioning, ventilation and heating, hot and cold water, compressed air and vacuum, piped medical gases etc.

Big hospital award

FIRST phase of a massive hospital contract awarded by the Yorkshire Regional Health Authority is worth £11.7m. and will be undertaken as a joint venture by Shepherd Construction and Haden Young.

It is the new General Infirmary project in Leeds and is being built by this team, which was formed to set up the general station complex serving the general infirmary and medical and dental schools. Shepherd will deal with the general building works and Haden Young with the whole of the electrical and mechanical engineering installations.

Recognises the marked vehicles

for the subsequent addition of coin collection of tolls and automatic vehicle identification for the registration of vehicles and fitted with passive transponders. The latter arrangement will allow non-stop flow through chosen lanes while the tolls that are due are automatically accounted to private or fleet users. The contract for the installation has been let to the Plessey Co.

The specification has been compiled on the basis of the experience gained by Freeman Fox with equipment they specified for the Erskine Bridge, Hong Kong Cross-Harbour Road Tunnel and the Bosphorus Bridge.

The Humber Bridge is a suspension bridge with a main span of 1,410m. which will be the longest in the world when it is completed in 1979.

Information from Dr. D. Fisher on 01 930 5055.

ADVANCED toll equipment for the Humber Bridge will have 16 collection booths each equipped with a microprocessor to calculate tolls and control transactions and signals.

The micros will maintain continuous communication with a central data processor and provide monitoring signals to a supervision position in the control room. The central processor instructs visual displays at monitoring positions and prints out statistical and transaction records.

3m. awards to G. T. Crouch

USING contracts approaching £10m. in value have been awarded G. T. Crouch.

The biggest is worth over £5m. and is in connection with Bewbush Development at Witley, Sussex, where the company is already engaged in housework. The latest contract awarded by Crawley Borough Council is for 275 houses.

In June 13, Crouch is due to start construction of 16 timber frame dwellings at the Manor use site, Tonham, Surrey, Guildford Borough Council 46,812) and the company has a third contract from the Borough of Reigate and Banstead for 12 flats in Doods Road, Reigate, Surrey (£111,592).

Last stage of viaduct modifications

WORK ON the third and final phase of modifications to the double deck Tinsley Viaduct (M1), Sheffield has been started by the Cleveland Bridge and Engineering Company. This stage, says the company, involves fabrication, protective treatment and erection of elements which are external to the existing box girder structure.

The structural steelwork element cost is expected to be in the region of £2.1m. and the contract will take about 2½ years to complete.

At each of the 17 viaduct piers there are to be four new cross-box members (two upper deck and two lower deck), which will provide additional support in each span to the four main longitudinal box girders, through special brackets to be attached to the inner webs of these longitudinal boxes.

Each new upper deck cross box will in turn be supported by a pair of raking, box-section struts, running from the bottom bearings of the existing columns, through slots which will be cut through the lower deck reinforced concrete slab, to special roller bearings below the new upper cross box.

The top ends of the pairs of

raking struts on each side of each column will be tied in position by two groups of Macalloy bars passing immediately below the existing upper deck cross-box. By jacking loads into these tendons the existing dead load stresses in the structure will be substantially relieved. The new steelwork will also carry part of vehicle loadings direct to the foundations.

Each new lower deck cross box is to be carried by two steel hangers from the upper ends of one pair of raking struts. The hangers will be pin jointed at each end and will pass through further openings cut in the lower deck reinforced concrete slab.

The new structural members will be so positioned that the width of and clearance heights above the lower deck carriage ways and service road remain unaltered.

Total weight of new steelwork, roller bearings, Macalloy bars and fittings will be about 2,500 tonnes. The contract also includes protective treatment of the whole viaduct structure, waterproofing and associated surfacing on the lower deck together with modifications to the existing deck drainage and electrical installations. Consulting Engineers Freeman Fox and Partners.

Airport job for Tarmac

REFACING work at Sharjah International Airport is to be tried out by Tarmac under £1m. contract awarded by Arabtec Civil Engineering, of Dubai.

A total of 120,000 tons of salt will be laid during the months needed to surface friction aprons and taxi-ways. Sharjah International Airport was opened earlier this year after Tarmac had completed a job to surface the runways and taxi-ways.

Concrete Society Awards

THE Concrete Society Awards for 1976 go to two works, one each in the Building and Civil Engineering categories.

Not surprisingly, the building award goes to Sir Denis Lasdun's National Theatre; Flint and Neill were the engineers and the building was erected by Sir Robert McAlpine and Sons. The civil engineering award is made to the Gas treatment and Production platform No. 1, Frigg Gas Field, designed and constructed by Sir Robert McAlpine & Sons and the Sea Tank Company, Paris.

The judges were Dr W. Eastwood, RIBA FICE FISTRAE FGS, President of the Institution of Structural Engineers; Sir Philip Howell, OBE ARA RIBA AADIP, representing the President of the Royal Institute of British Architects; and Mr. John White, President of the Concrete Society. In addition to the two winners, the judges elected one project for High Commendation, one for Commendation and one for Special Mention.

This is the tenth year in which the competition has been held and over 40 entries were submitted.

The judges said that the Concrete Society award gives the opportunity to recognise excellence in the use of concrete and while they had complete freedom to make their selections it was right to mention the criteria which were taken into account. These were: functional suitability; appearance and harmony with the surroundings; design in relation to the properties of concrete and ease of construction; workmanship; integration of any services, and value for money.

The following works were highly commended:

GRETA BRIDGE, A66 KESWICK NORTHERN BY-PASS

Consulting Engineer: Scott Wilson Kirkpatrick & Partners.
Contractor: Tarmac Construction.
Built for: Dept. of Transport, North West Road, Construction Unit.

MERCHANT NAVY COLLEGE, GREENWICH, KENT

Architect: Sir Roger Walters, RBE FRIBA FISTRAE, Architect to the G.L.C. and Controller of Construction Services.
Consulting Engineer: Andrews, Kent and Stone.
Contractor: Willert.
Built for: Inner London Education Authority.

SALTERS' HALL, LONDON

Architect: John S. Bonington Partnership.
Consulting Engineer: Oscar Faber and Partners.
Contractor: Ashby and Horner.
Built for: The Salters' Company.
H. A. N. BROCKMAN

More work in the Metro

FOURTH contract in connection with the construction of the Metro and Wear Metro has been awarded by John Mowlem. This time it is for bridges at Benton and Northworth.

Worth nearly £350,000, the contract involves reconstruction of the bridge which takes the Metro over the main London-Portsmouth railway and the second carrying the new road at its junction with the M27. Installation of the 52m piers needed has already begun and is due for completion in August. Main contractor is Gleeson Civil Engineering.

The third contract, worth £150,000, is for 304 piles for foundations to a new 18-cm tank at BPS, Isle of Grain (Kent) tank at BPS, Isle of Grain (Kent) tank at BPS. This job is due for completion in August.

Foundation work for Milton Keynes

THREE BIG piling jobs have just been started by West's Piling and Construction Co.

The largest is worth £400,000 and is for 2,500 piles at St. Leonards, Aberdeenshire for Shell L.N. Completion is due by June next year.

Under a £200,000 contract, West's Piling is to use shell piles in foundation work for two bridges, one carrying the Hornsea-Bedhampton section of the A31M over the main London-Portsmouth railway and the second carrying the new road at its junction with the M27. Installation of the 52m piers needed has already begun and is due for completion in August. Main contractor is Gleeson Civil Engineering.

The Corporation says it has about 250 acres available for custom-built factories and that double this amount could be made available.



A strong force in international banking - and still growing.

WestLB records another successful year in 1976, international growth continues to gain momentum.

Consistent with its customer oriented, long-term concept, WestLB further extended its international base and substantially strengthened its market position during 1976.

A full-service branch was established in Tokyo complementing successful operations in London, New York and Luxembourg.

Representative offices were opened in Rio de Janeiro and Hong Kong - both financial centers in rapidly expanding market areas.

In so-called Euroloans WestLB was able to enhance its established position. It managed and co-managed 59 loans with a total of DM 15.8 billion or US \$ 6.7 billion.

At the same time, the Bank lived up to its reputation as a leading issuer of bonds in the Eurobond market. During 1976, WestLB managed or co-managed an impressive 31 DM-issues of a total of 2.6 billion. In addition, it was in the management of six other placements out of 26 in other Eurocurrency issues the Bank managed 54 management groups and participated as underwriter in a total of 163 issues.

International commercial banking activities increased substantially in 1976. An upturn in foreign trade by German customers, needs for currency hedging by exporters and importers stimulated the Bank's foreign exchange transactions.

Financially, the Bank's 1976 were the steady growth reflected in the consolidated Balance Sheet Total, up 7.4% to DM 12.9 billion, and the increase in the Total Group Business Volume which reached 10%.

The Bank's capital funds were raised by DM 180 million up to DM 1.9 billion. The year's surplus was DM 296 million before tax, and DM 133 million after tax.

Main domestic developments were a 21.4% increase in short-term loans to 4 years, customer deposits and an impressive rise in export credits of 55% as a result of the Bank's ability - due to favorable interest trends - to lend long-term at fixed rates for large projects abroad.

There was only limited growth in short and medium-term industrial credits due to the high liquidity of corporate customers. Long-term lending, however, was up slightly by 7%.

The Bank raised DM 4.5 billion through the issue of its own bonds and DM 1.1 billion through CDs, thus documenting its excellent and growing funding base, both domestically and abroad.

The Bank's major participations achieved good results and broadened the service facilities of WestLB even further: WestLB International S.A., Luxembourg, enjoyed an excellent year with a 51% growth in the Balance Sheet Total which now stands at Lfrs 75.8 billion. The shareholding in Banque Franco-Allemande S.A., Paris, was increased. This bank concentrates its activities on serving WestLB's customers in France.

Banco da Bahia Investimentos S.A. in Brazil offers customers access to local currency while Asian International Acceptances & Capital Ltd. (ASIAC) in Hong Kong extends WestLB's service facilities in the South East Asian market.

WestLB is a founding member in Orion Group and in Libra Bank.

1977 has brought a further increase in demand for WestLB's high quality financial services, both at home and abroad. For a copy of the 1976 Annual Report please write to:

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The Management Page

EDITED BY CHRISTOPHER LORENZ

The thoughts of Peter Drucker have always fascinated managers. His latest European tour is followed by Nicholas Leslie.

Prophet of paradox

NEVER have managers questioned so deeply what sort of leadership they should provide, and what it is that motivates them in their jobs, as in the last three recessionary years. In the U.K., a depressed economic climate, high inflation, pay restraint and high taxation have combined to make many managers unwilling to contribute anything more than the minimum effort. Nor have other European countries found themselves immune from management demotivation. At the same time, changes in the social and economic environment have forced a re-examination in many countries of the responsibilities managers should have to shoulder, and how they should exercise authority.

How significant these changes really are and what top management should be doing about them have been the major topics of discussion at a series of forums during the last fortnight to which Peter Drucker, one of the best-known prophets of management theory for over 30 years, has travelled across Europe to be the main speaker. Much praised by some for the quality and perceptiveness of his ideas, but criticised by others for contributing little

that is new, and for making good relationships with shareholders and bankers, among other tasks. Drucker, however, while admitting that one could add to his list, argues for simplicity. "I was giving the minimum and I suggest you start with that."

Drucker remains a conservative theorist; this can leave him adrift from some of his audience. For example, on the relative importance of social and environmental demands of companies within the context of their total responsibility. But even among those who disagree with some of his views, one finds admiration for his ability to generate considerable depth of thought—and thinking is something which Drucker feels management should do a great deal more.

This approach sometimes provokes accusations that Drucker is superficial. At the Copenhagen forum, one member of the audience suggested that top management's task amounted to much more—not only innovating, but maintaining good factors and relationships between companies work and acceptance of responsibility, and the environment, keeping clear of strikes, maintaining

If these virtues sound like

the very qualities he rejects, it leaves Drucker largely unimpressed. It should, he feels, be seeking a return on "all assets" and be looking for much higher returns on capital and employees to provide for the "cost of the future." To motivate employees in this task management should tell them how much each employee costs the company, including the capital investment behind each job, not just the salary. And he lays great stress on the view that management should spend more time not only on assessing where investment should be made, but on reviewing—on a three-year basis—the success or otherwise of earlier investment decisions. It should also look more closely at products which no longer provide adequate returns (or are unlikely to do so in the near future)—and, if necessary, decide to scrap them.

He considers that every company should have two objectives: to do twice the present volume of business without additional capital, and without additional employees. Many might say that this was impossible, but the best companies achieved it.

Picking up the theme at Copenhagen of top management's responsibility towards middle management, John Humble, a management consultant and author and director of Urwick Orr, maintained that it had failed in its task. Middle management had been left feeling it had responsibility without authority, and he suggested a measure of the problem lay in the fact that they were no longer left to resolve local disputes since, among other things, top management was continually worried about precedents being set. Middle management often performed badly simply because that was how many now expected it to perform.

Placement of people in management positions was also very important, he thought, a view which he shared with Drucker. But while Drucker laid stress on the importance of choice and the recognition of management potential he maintained, at another point, that there was "no co-relation between potential and achievement."

Discussing the external forces which companies faced, Drucker dealt at length with the fact that successive generations were one where people are emerging becoming much better educated with degrees in personnel management, in those who want to do anything material terms were much "but work"—so many business men had still to learn that the greater—in two generations we men had still to learn that the working from an early age to direction they should take.



AP/WIDE WORLD

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Lone voice which should be heard

BY MICHAEL LAFFERTY

MANY of those who make up the establishment of the British accountancy profession are displeased with Mr. Ian Hay Davison, the Arthur Andersen managing partner, who dared to speak out in public about the crisis currently facing the profession.

Mr. Davison broke ranks by telling a conference of auditors in Brighton two weeks ago that the profession had dragged its feet on working out codified standards and disciplinary procedures for auditors. He charged the profession with failure to regulate itself and called for reforms based on legislation.

Such a man ought to know what he is talking about. He is, after all, a leading council member of the English Institute of Chartered Accountants and a member of the profession's Auditing Practices Committee. Even if he has become known over the years for his outspoken comments, it would be very foolish to dismiss what he has to say.

The accountancy profession is under attack as never before, both in Britain and the U.S. Here the attack has come in the wake of the fringe banking and property market collapse. The question on everyone's lips is: "Where were the auditors—why did they sign unqualified reports?"

The critics have been given ample ammunition by the flood of hard-hitting Department of Trade Inspectors' reports last year. These criticised several auditors, including some of the largest and most reputable accounting firms, for a lack of toughness and character in dealing with clients. They were criticised for lack of independence, for incompetence, bad working papers and poor quality control procedures.

Enough—one would have thought—for the profession to realise that a credible public response was called for. Indeed, there is no reason why the problem could not largely have been anticipated. In the event, the profession's reaction was half-hearted and lacking in conviction. Codified audit standards were on the way, were told, and a tougher attitude was being adopted to discipline.

Disciplinary

Yet as time went by the accepting bodies could produce no outward evidence to convince the public that they had the situation under control. Matters reached a head last autumn when Mr. Edmond Dell, the Trade Secretary, set patience and summoned the presidents of the English and Scottish Institutes of Chartered Accountants and the Association of Certified Accountants to a meeting. The question to which he was seeking an answer was whether the cases so far reported were merely the tip

of an iceberg. But nobody really knew the answer.

One outcome of that meeting was the establishment of a semi-independent committee of inquiry under the chairmanship of Lord Cross of Chelsea to probe the investigatory and disciplinary powers of the accountancy bodies.

The Cross Committee has now almost finished taking evidence and its report could be in the hands of the accountability bodies by August. What it will recommend has not yet been decided, but many accountants regard the sort of independent disciplinary tribunal suggested by Mr. Davison as the only acceptable conclusion.

Such a body, he said, would need power to compel witnesses, subpoena evidence and impose penalties, including withdrawal of an auditor's right to practise. In particular, it would need power to carry out investigations and to require the disclosure of evidence by auditors and others in

advance of hearings. And before anything like that could be done legislation would be necessary.

On the auditing standards front, progress may also be hoped for this year. Indeed as many as eight uncontroversial draft standards—covering areas such as qualified and unqualified audit reports, the planning and control of an audit, and specific auditing areas such as debtor verification—are expected to see the light of day before the end of the year.

It seems a great pity that any of these proposals could have been published earlier because they will probably require nothing more than what is fairly common practice.

This is a particular cause of regret because it means the U.K. is now one of the major accounting countries to issue auditing standards. Such standards are already in existence in the U.S., Canada, Australia and even Germany.

BUSINESS PROBLEMS

BY OUR LEGAL STAFF

A receiver's liability

A receiver has been put into one of my business customers' affairs a few weeks before being advised of the receiver's appointment. These materials were not involved or charged, and the receiver is continuing to use them in manufacture. Not having gone through the customer's books, is there ground for regarding these materials as my property and should the receiver either allow me to take them back, or agree to pay for them?

The ownership of the materials will depend on your contract with the customer, but property in them may well have passed on delivery. However, if the materials were supplied after the receiver was appointed and not pursuant to an antecedent contract you may be able to make the receiver liable for payment. You should in that case write to the receiver claiming that there is a new contract under which he is personally liable to make payment for the goods.

Accounting date change

On April 4 my company made a big profit. At present the company's year ends on October 7. Can it be altered by resolution on April 3, thereby giving the company an extra six months to pay the tax?

In principle, the answer is yes. There are certain practical difficulties in changing a company's accounting period on a Saturday, of course, but no doubt you have considered this point before. It is important we should draw your attention to the restrictions on changing a company's reference period for its accounts, which have been introduced by sections 1 to 3 of the Companies Act, 1976.

It would be prudent to consult the company's accountants before taking precipitate action.

Company ceasing to trade

A private limited company will be ceasing to trade. Its only assets being about £2,000 tax paid reserves invested in quoted companies. From a tax angle should the company be liquidated, or kept in being to pay out income as dividends (less expenses about £200 p.a.)? Would tax payable on liquidation be income tax or capital gains tax? The company's accountants will be best placed to advise you, from their background knowledge of the shareholders and their respective shareholdings, etc.

It is likely that their advice will be to liquidate the company, especially if it is possible for particular circumstances in advantage to be taken of the so-called retirement relief under paragraph 2 of schedule 19 to the Finance Act 1966. A question on the scope of this relief (as accepted by the Financial Times) extended by extrastatutory practice for the answers given in these (fee) was in fact published in the columns. All inquiries will be Business Problems column answered by post as soon as possible.

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Cheering visitors applaud the Queen's spectacular Silver Jubilee procession through the capital



Dr. Coggan hails an occasion of splendour and joy

Right • A smile from the Queen and a wave from Prince Philip as they leave the Guildhall lunch for the return drive to Buckingham Palace.

(Picture by Leonard Burt)

Below • A friendly word and the chance of a snapshot of a lifetime for these visitors as the Queen pauses during her City walk after the St. Paul's service.

Left • A more serious moment as the Queen and Prince Philip kneel during the Thanksgiving Service.



Below right • The Queen Mother, Prince Charles and Prince Andrew arrive for the Guildhall lunch.

Queen's walk-about is triumph of glittering day

BY JAMES McDONALD

BRITAIN MAY have its economic problems but its traditional reputation for impeccably managed pageantry—the great show—was fully borne out yesterday during the Queen's Silver Jubilee procession through London.

Despite doubtful weather, millions of people—British and foreign tourists—turned out to line the route from Buckingham Palace to St. Paul's Cathedral and then thousands rushed to Cheapside, along which the Queen walked on her way to the Guildhall for lunch with Sir Robin Gilllett, the Lord Mayor.

Many people had waited for over 36 hours to preserve good vantage points on the Royal route.

The colour of the occasion, despite the weather, was the most outstanding feature—the magnificent Windsor grey drawing the golden Coronation coach; the splendour of the uniforms of the troops lining the streets; the impressive Royal Canadian Mounted Police; and the Yeoman of the Guard.

London was ablaze with the red, white and blue of thousands of Union Jacks draped from rooftops, flying from cars and buses and fluttering in the hands of thousands of excited children. Along the processional route, there were great splashes of silver Jubilee hunting. It seemed that the capital was bowing its head to the Queen under the sheer weight of decoration.

Long celebration

Stretched ahead of the coach and behind were seemingly unending detachments of soldiers in the traditional order of escort. sombre monuments at St. Paul's contrasted with the gaiety outside.

It was an occasion enjoyed by Londoners and overseas visitors alike. But it was only the start to a lengthy Jubilee celebration. About 6,000 street parties are being arranged this week in Greater London alone.

Even the weather, threatening at the start of the day, held off from 10 a.m. until mid-day. Then rain broke after the Guildhall lunch.

Before then, however, the Queen had achieved her greatest triumph of the whole glittering day—her walk from St. Paul's to the Guildhall along Cheapside, to the cheers of many thousands of Londoners from all walks of life. During the walk, the Queen and Prince Philip stopped frequently to talk to individual citizens, and there was no doubt of the affection in which she is held.

The Queen, at the Guildhall lunch, said: "During these last 25 years I have travelled widely throughout the Commonwealth and I have seen, from a unique position of advantage, the last great phase of the transformation of the Empire into the Commonwealth and the transformation of the Crown from an emblem of Dominion into a symbol of free and voluntary association."

"In all history," the Queen declared, "this has no precedent." It was easy enough to define

Right and good

The Queen added that cultural, educational and economic activities had created a network of contacts within the Commonwealth.

"And right at the base of the iceberg, the part which keeps the rest afloat, is friendship and communications. Largely in the English language, between peoples who were originally brought together by the events of history and who now understand that they share a common humanity."

Dr. Coggan, Archbishop of Canterbury, in his sermon in the Cathedral, said: "Our nation and Commonwealth have been blessed beyond measure by having at their heart an example of service untriflingly done, of duty faithfully fulfilled, and of a home life stable and wonderfully happy."

"For this we thank God. From this we take courage. Many today are seeing through the hollowness of a way of life which seeks to build on a basis of materialism, of each for himself, or each for his sectional interest, and forgo the good of the whole."

Dr. Coggan described the Silver Jubilee as "an occasion of great splendour and of deep joy. That is right and good."

Sir Robin Gilllett said in his Guildhall tribute that it was with particular pride and satisfaction that he claimed "the right of this ancient office to try, sincerely, if inadequately, to express the thanks of the City and the nation for the first 25 years of your Majesty's reign."

Within the Commonwealth framework, leadership can only be by example and not by precept and what finer example to the world of the family concept could there be than that set by your Majesty?

For 25 years you have given to this country, and to the Commonwealth, the love and devotion that stems from self-discipline and self-sacrifice.

Among the many Jubilee events will be a review of 170 ships at Spithead on June 25. About 100 Royal Navy ships will be involved, together with auxiliary service vessels and 20 foreign and Commonwealth ships. The Queen will make a position of advantage, the last

Britannia. Later, in July, there will also be a review of the RAF. The Jubilee, of course, is not just a celebration. It also has its hard business side with traders—as in Oxford Street—confidently expecting to bring in this year about £200m. of foreign currency from the extra 2m. overseas tourists which the Jubilee year should attract.



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Pay and social contract: the fig leaf is off

By CHRISTIAN TYLER and JOHN ELLIOTT

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A fortunate accident

IT IS almost painfully ironic that a Commonwealth Prime Ministers' Conference should be taking place in London at a time when there are signs of a re-opening of the debate about Britain and Europe and when the phrase "special relationship" to describe Britain's relationship with the United States is back in use.

Throughout the postwar period, successive British Governments have striven to put those three areas of British external policy into some sort of modern perspective. None has been wholly successful and events have rarely turned out as even the wisest judges foresaw.

Looser Since 1973, when British entry finally did take place, the Community itself has changed. It has become not only larger, but looser. There are few who would now claim that Europe is on the road towards federation, nor even towards any greater integration than has already been achieved.

Refighting the EEC campaign

MR. ANTHONY WEDGWOOD BENN, the Labour Party's so far unpopular populist, showed last week that he thinks that he has found an issue on which he and his party might be able to carry the country: the growing exasperation of many with the European Community, and especially with the Common Agricultural Policy.

Outspoken The Labour left, which has never been reconciled to membership, has been heartened by the unexpected success of Mr. Austin Mitchell, an outspokenly anti-European candidate, in Grimsby, and regards the European issue as the reason why the National Front has been capturing some protest votes from the pro-European Liberals.

THE Prime Minister said recently he did not want a "fig leaf" pay policy for the next bargaining season. Mr. Jack Jones of the Transport and General Workers' Union has removed the fig leaf. For Mr. Jones and Mr. Len Murray, the TUC general secretary, Stage Three is dead: that is to say, everyone had best drop the expression from his vocabulary if he wants to understand what it is the trade unions and the Government might secure by way of an agreement on pay bargaining after Stage Two.

As to whether the understanding will deserve the name "incomes policy" could be largely a matter of personal preference. Mr. Callaghan will have to decide how to present it. But whatever happens, both sides will be anxious to draw a distinction between pay policy and the social contract. Pay policy may be dead, but the social contract will live on.

What, then, is the orderly return to consist of? Mr. Jones remarks last week imply that after July 31, the main task of the unions will be to hold the line on Stage Two—that is to say, to make sure that all Stage Two settlements run for the full 12 months and to stop negotiators rushing in with catch-up claims on August 1. The bargaining season does not really get under way until early November, when about 1.25m. local government and health service manual workers are due for a rise. But many groups do not come to settlements until January or later and most of the staff in the public sector, including civil servants, settle on April 1. In other words, the counter-inflationary impact of

WHAT THEY FEEL ABOUT WAGE RESTRAINT (Known views of major unions)

Table with columns: IN FAVOUR OF CONDITIONS STATED, AGAINST, POSSIBLES FOR, POSSIBLES AGAINST. Lists various unions like Municipal Workers (GMWU), Shopworkers (USDAW), Teachers (NUT), etc.

to wait until Stage Two settlements expire. The Government appears to accept that. Certainly it would be difficult to make such bargaining subject to the 12-month rule if, only because the miners are expecting their new incentive scheme to come into operation as soon as possible after August 1. And the National Coal Board is not alone in thinking that the miners will revolt if forced to wait for their pay settlement anniversary early next March.

Restraint in wage claims

The condition of allowing productivity deals, through before or after "principal" Stage Two settlements expire will be that they must be self-financing. Companies will have to show that every extra penny paid is matched by a rise in output. The Coal Board incidentally is better placed than most enterprises to provide that proof.

MEN AND MATTERS

The flight that never was

The tangled tale of Tingo Zulu, or Dublin Airport's breathless six-hour wait for the arrival of Ugandan President Idi Amin Dada, ended on a note of hysteria quited in keeping with the diplomatic crisis that never was.

The news that the story of Amin's landing at Dublin en route to London was a mirage was received in stunned silence that soon gave way to disbelieving laughter. Ever since the story broke that Amin had selected Dublin as a jumping-off point for the Commonwealth Prime Ministers' Conference in London, and was circling in Irish air space, Dublin Airport had been filling up with eager reporters.

Island coup

Political prudence has led several Commonwealth heads of Government to forgo the delights of summitry in London over the coming week. The week-end coup in the Seychelles will have reinforced their sense of good judgment. It has left deposed Seychelles President the bearded and flamboyant Jimmy Mancham, looking distinctly high and dry in London.

Luxembourg all of a tizzy

The sort of suppressed excitement which helped to keep hundreds of thousands warm on the pavements of London this equally Jubilee week-end is apparently also affecting the loyal burghers of Luxembourg. What excites them is the decision of Grand Duke Jean to announce a Press conference at his country palace Colmar Berg on June 20—"subject undisclosed."

The FAMOUS GROUSE advertisement featuring a bottle of whisky and a glass, with text: 'Quality in an age of change. Observer'.

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FINANCIAL TIMES SURVEY

Wednesday June 8 1977

Progress towards greater unity

UNITED ARAB EMIRATES

By Richard Johns, Middle East Editor

NOW HALFWAY through the sixth year of its existence the United Arab Emirates — a strange and unique political entity — is more firmly established than ever on the map of the world. It has confounded the pessimists and critics who have questioned the viability of what is still essentially a confederation of seven traditional sheikhdoms with a history of rivalry, but completely homogeneous in nature, which has only in the past decade or so been exposed to the wider world.

In the event, the common interest has far outweighed the differences. More positively, all the Emirates, both rich and poor, have benefited from a union which has become a significant factor in the world as an oil power and a generous disburser of aid.

The UAE is in a continuous state of evolution, a process likely to continue for many years, though no doubt with fits and starts as it takes more solid institutional form. In its own eccentric way it has achieved, despite the pressures of the modern world, more than the Helvetian Republic did over a century or two in the Middle Ages. Whatever unpredictable changes may be in store for the region it now seems inconceivable that the progress made so far will be reversed.

suspicious and jealous of each other.

In this situation the oil wealth of Abu Dhabi, whose revenues now exceed \$6bn., and the willingness of Sheikh Zaid, its Ruler and the President of the Union, to have to pay for the federal budget almost in its entirety, have been the most effective means of creating the measure of unity achieved. The Emir's income mainly accounts for a national per capita income reckoned to be the highest in the world after Kuwait's. In general unity has been better served by the disparities of oil resources in the Federation than if they had been more evenly spread.

With a prosperity based on commerce predating the start of its commercial oil production, now worth over \$1bn. annually, and financial independence, Sheikh Rashid's Dubai has been the Emirate in the best position to retard too rapid an advance of not only federal authority but also the cumbersome and unproductive, but ever-expanding bureaucracy staffed by expatriate Arabs, now numbering over 20,000 and set to increase by another 10,000 which has been a prominent feature of the Federal Government.

abstract concepts of expatriate advisers. Unpretentious in his complete lack of vanity or arrogance and simple in his life style, he could not be accused of seeking aggrandisement. He has, moreover, shown a remarkable statesman-like qualities and not a little political flair.

Exasperation

His threat last year not to stand again for a second five-year term as President did reflect a genuine exasperation with his fellow Rulers' lack of enthusiasm about the development of the Federation, reluctance to contribute anything to federal finance, and constant bickering among themselves. He kept them in suspense for four months and as a result made gains for the cause of the union.

Federal Government in the UAE is only sovereign to the extent the seven Rulers, who assemble as the Supreme Council less often than one might expect, want it to be. Until early this year the make-up of the Council of Ministers reflected a share-out among the Emirates of portfolios which took little account of ability. The central authority has been able to extend itself only so far as the individual Rulers have wanted or needed the projects and services which it has been able to provide.

Performance has varied. The UAE Government has done well in extending schooling and education, which all the Emirates, including Dubai, have been more than willing to accept. In the field of health services progress has been woefully slow and Sheikh Rashid has needed no justification for building his own hospitals. Five years of union have seen considerable road construction. Federally financed power capacity has been installed in Sharjah and the other northern Emirates.

As Abu Dhabi, Dubai, Sharjah and Ras al Khaimah have pressed ahead with their air and sea port projects in competition, threatening wasteful over-capacity, there has been no question of bringing such facilities within the federal purview. In this situation the UAE Ministry of Planning has hardly had any role to play at all, although it is gamely preparing a five-year programme for implementation from 1980.

There has been positive movement, however. Following Sheikh Zaid's brinkmanship last year the Emirates agreed to put their police forces under the control of the Ministry of the Interior. In a reshuffle the Council of Ministers was reduced to a more reasonable size and account paid to ability and experience in the choice of its delay in the publication of the

members. Equally important last year was agreement on the merger of the Abu Dhabi defence Force, the much smaller Union Defence Force, the Dubai Defence Force, the Sharjah National Guard, the Ras al Khaimah Mobile Strike Force and the Ajman Defence Force.

For the time being the old military elements have kept their "regional dispositions" and real integration will take some time. But that is the way of the UAE. Another encouraging development has been the acceptance by Sharjah and Dubai of international arbitration over their border dispute, the most serious one outstanding, involving no more than a 4 km. corridor out to sea but one which is thought to contain an oil-bearing structure.

Sheikh Zaid's increasingly impatient anxiety to make the Federation more of a reality since independence undertaken nearly the whole burden of the federal budget, with Dubai having made only a small contribution. Sheikh Rashid would argue that he himself provides his Emirate with services which elsewhere are paid by the UAE Government.

How much he will contribute this year is not yet known and may be one reason for the experience in the choice of its delay in the publication of the

1976 federal budget. It is known to provide for expenditure of no less than Dh.10.82bn. (\$2.8bn.). This is more than twice the size of last year's largely because of the merger of the defence forces and the inclusion in it for the first time of the appropriations for education, health, information and culture which were formally handled by Abu Dhabi's own Finance Department.

The origins of the crisis in the UAE banking system that last month became fully apparent with the closure of two institutions were not unrelated to the whole question of federal evolution. The failures, which neither the UAE Government nor the Currency Board seemed particularly anxious to prevent, came as a salutary shock to other banks deeply involved in property development.

Legislation

It also emphasised the need for a monetary authority vested with powers not only to keep in order the Federation's 56 banks but also to control credit and so help curb inflation, which continues to roar ahead at an annual rate of 40 per cent or more. Draft legislation on the creation of a Central Bank — urged for some time now by the IMF — was ready a year ago but met opposition from some

of the Rulers. It may now soon be enacted.

While the internal political and administrative development has been a piece-meal affair, a sense of citizenship and common destiny in the younger generation has been much quicker to evolve. The manner in which the UAE has made its mark internationally as a member of the Arab family of nations and in the wider world would have been partly responsible for that. Here again most of the credit must go to Sheikh Zaid, not least for his open-handed generosity.

In the first five years of its existence no less than 20 per cent of Abu Dhabi's oil revenue has been disbursed in aid — not including extraordinary handouts to fellow Rulers. An extraordinary high proportion has been in the form of outright grants, particularly to the "confrontation" States.

Established in 1971, the Abu Dhabi Fund for Arab Economic Development has stepped up its activities and had committed nearly Dh.600m. in cheap loans by the end of last year, having also extended its operations to non-Arab countries. It has participated heavily in the financing of pan-Arab projects. In the region and in pan-Arab affairs UAE is in the moderate mainstream, anxious to avoid involvement in contro-

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very or disputes. The decision to back Saudi Arabia by limiting its 1977 oil price rise to 5 per cent, was very much Sheikh Zaid's. For him the maintenance of the most harmonious relations possible with the Kingdom is not only prudent but essential.

A major source of tension and potential instability was removed when in 1974 Sheikh Zaid settled in principle and outline at least, the long-standing territorial dispute with Saudi Arabia. In accepting change to the "Riyadh Line" a big portion of what had been regarded by the U.K., as well as by Abu Dhabi, as part of his family's domain, including a corridor to the Gulf of Qatar and a strip of oil-rich desert to the south. The border has still not been properly demarcated and the Saudis are said to have increased their demands by asking for a strip of land connecting the Kingdom with Buraimi Oasis, the original cause of emity.

With the death of King Faisal the scars left by the 1957 flare-up have been healed. In future, the UAE may respond in some areas in Saudi influence — as the recent reversion to stricter observance of Islamic law and the introduction of prohibition of alcohol for nationals suggests. But even if it must pay attention to Riyadh's wishes, the UAE can feel happily secure in the region. As for the future of the union, the continuing question is not whether there shall be a federation but what form it will eventually take.

IS THE MIDDLE EAST YOUR HORIZON?

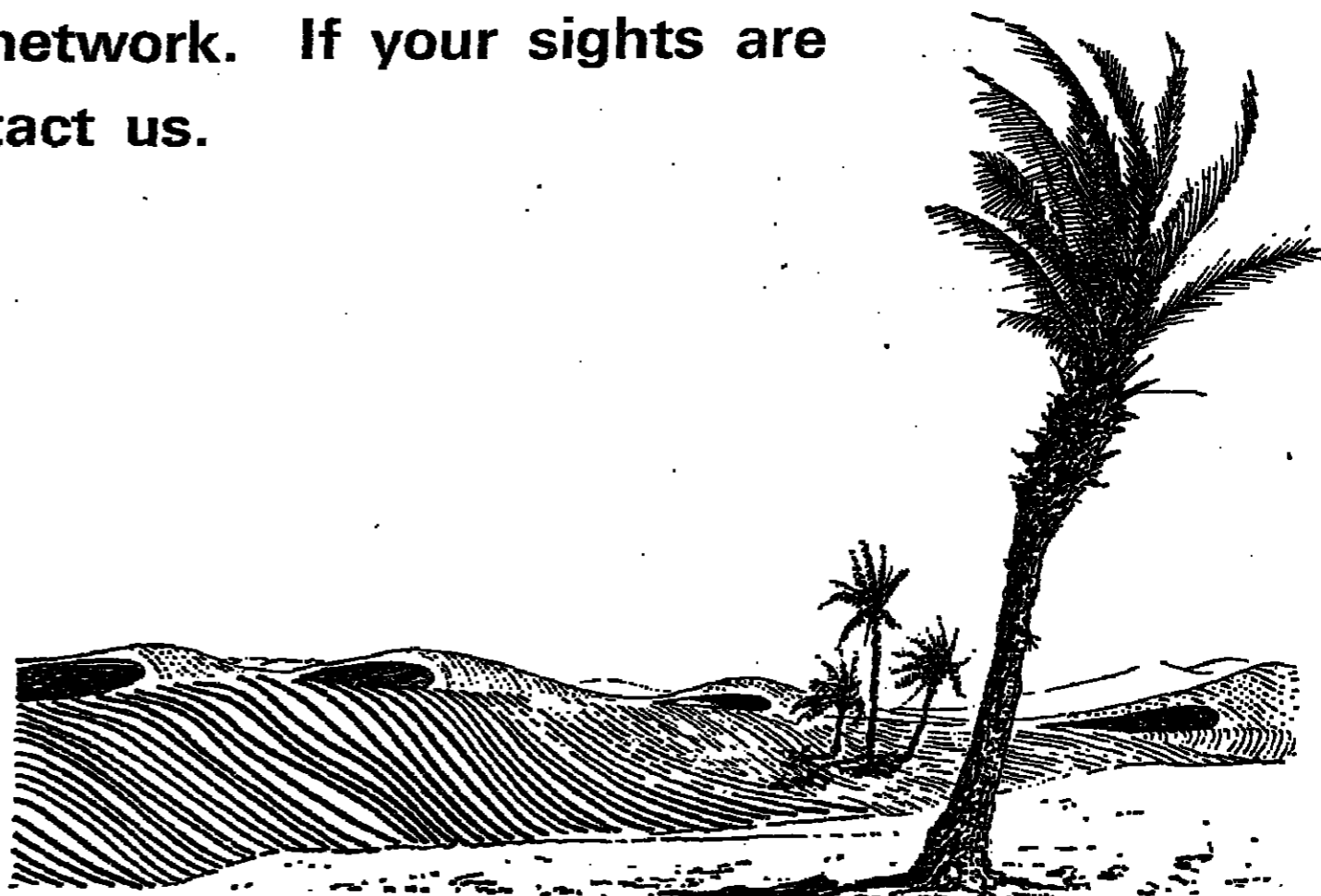
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UNITED ARAB EMIRATES II

There is no doubt that the UAE is one of the world's wealthiest countries. The seven Emirates are moving towards greater economic unity, and like most federations, the wealthier states ensure that their poorer neighbours get a share of the overall oil wealth.

The economy

IN TERMS of per capita income the United Arab Emirates was the second most wealthy country in the world in 1975, according to estimates published at the beginning of this year by the World Bank. Gross national product was put at \$6.87bn. Per capita income was calculated at \$11,880 on the basis of the population figure of 586,000 arrived at in the as yet unpublished census taken by the UAE Government two years ago. That exercise in head-counting is thought not to have taken full account of the number of illegal immigrants working in the Federation and might, therefore, have underestimated the total by 200,000 or more. Most of the expatriate Asian labour earn only very small wages even if they are handsome by the standards of their compatriots back home. Whatever the demographic truth, however, and the obvious disparities in wealth, it is clear that per capita income is high by any standards.

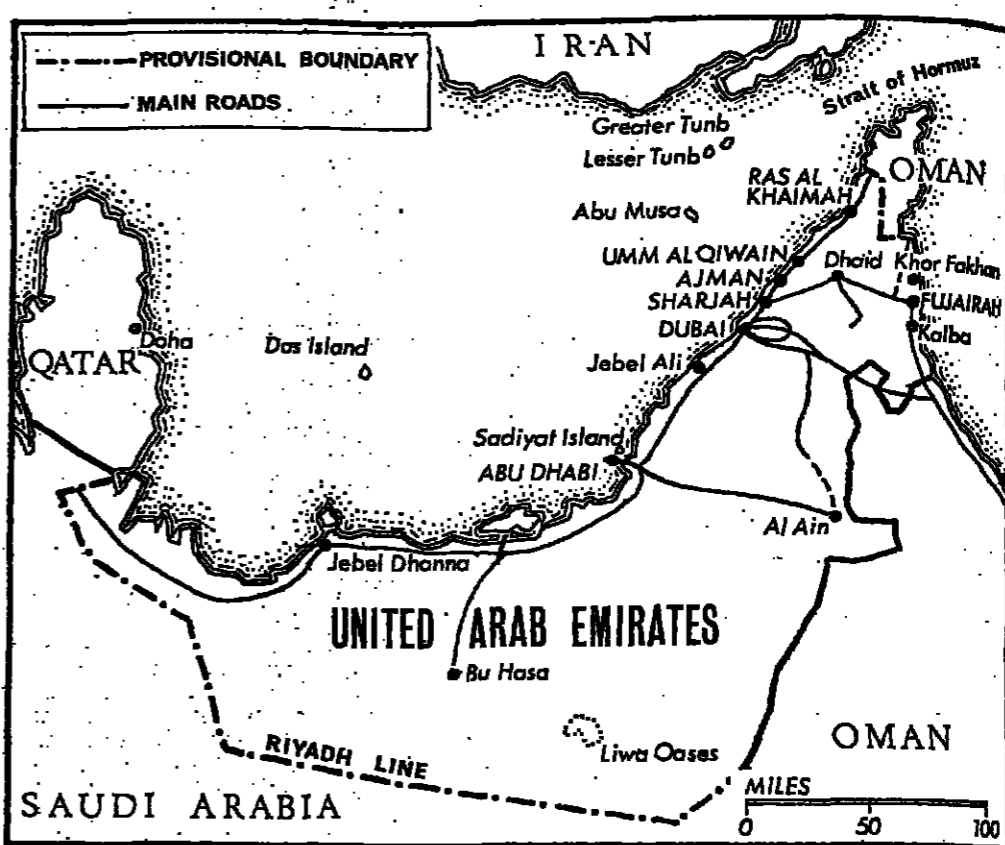
In its latest annual report the Currency Board acknowledged the high global ranking of the UAE in terms of per capita income but dismissed it as a "statistical abstraction." So it is from several points of view. Not the least is the fact that nearly all the Federation's income comes in the first place to Abu Dhabi, with over three-quarters of the total, and Dubai with another 20 per cent when the Emirate's commercial activity—which long predates the discovery of oil—is taken into account. In terms of development of its infrastructure and services, Abu Dhabi enjoyed a head start, having entered the league of oil producers 15 years ago. It has been bountiful in its contributions to the common weal. The Federation has now been in existence for over five years. But its evolution has been slow and such as to make any calculation of per capita income notional and even nonsensical quite apart from the presence in the country of so many expatriates.

Sheikh Rashid, the Ruler of Dubai, has continued to regard his State's petroleum revenue, now running at over \$1bn annually, as his own income and concentrated on devoting it entirely to the enhancement and development of his own realm—albeit to the benefit of neighbouring Emirates and the Federation as a whole.

Control

With oil receipts in the region of up to \$6bn last year, Sheikh Zayed of Abu Dhabi has institutionalised the control and expenditure of his oil income, retaining only a small proportion for his Privy purse. He has been almost entirely responsible for the Federation's budget. In this way Abu Dhabi's financial wealth has been spread to the other Emirates, including Sharjah, which shares part of its modest income with Umm al-Qaiwain. But despite the undoubted progress made towards unification over the past two years it is almost premature to assess the UAE in macro-economic terms.

Strange political creature that it is, however, the UAE does constitute an effective entity. As such it is possible to make some broad generalisations about it. Most obviously it is dependent on oil for at least 90 per cent of its income, and indirectly most of its economic activity, which in turn is stimulated by public spending. During the first five years its existence, which have seen per barrel receipts increase more than tenfold, it has consistently been in surplus—a large proportion of which has been disbursed by Abu Dhabi as aid. While Sharjah and the other smaller Emirates have had less money than they would have liked, the constraints facing the UAE have not been financial ones—thanks to the plentiful availability of Abu Dhabi's revenues—as it has faced the task of transforming what was one of the most neglected and backward parts of the world as recently as 20 years ago into a modern federated state. Productive diversification of the economy will inevitably be towards hydrocarbon-based industries but such developments, even where a clear-cut comparative advantage exists, may be inhibited by considerations about immigration. But with the cultivation of the right environment and a liberal attitude to participation by foreign interests there is a considerable potential for services fulfilling a wider regional role as Dubai has shown.



THE UAE TRADE BALANCE

	1971	1975	1976 (in Millions of Dh.)	
			(Actual)	(Projection half year full year)
Oil exports	3,411	26,838	15,877	32,281
Abu Dhabi	3,025	22,597	13,138	26,745
Dubai	386	3,879	2,572	5,174
Sharjah	—	—	E167	E362
Non-oil exports and re-exports	579	1,799	1,191	2,501
Total exports and re-exports	3,990	28,637	17,068	34,782
Imports	1,468	10,871	6,316	13,364
Net balance	2,522	18,066	10,752	21,418

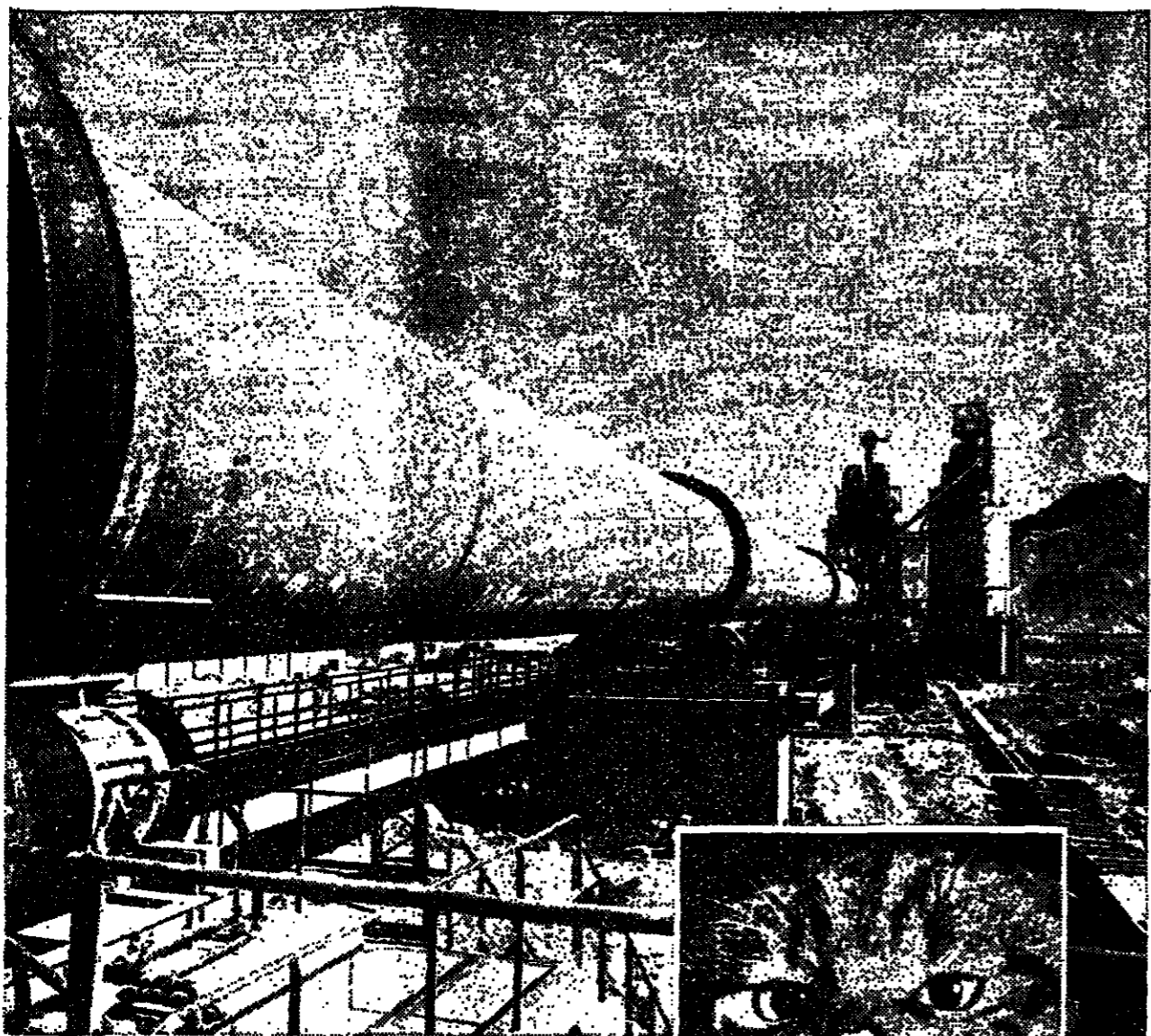
should be identified as public expenditure—as opposed to his more personal commercial ventures—are understood to have amounted to Dh.1.9bn., of which Dh.600m. was current and Dh.1.3bn. for projects. Over the past ten years he has borrowed nearly \$1.6bn., the greater part of which is still outstanding. On the basis of present commitments his debt servicing requirements this year will be the equivalent of about Dh.380m. (nearly \$100m.), rising to Dh.80m. in 1979, Dh.1.74bn. in 1980 and a peak of Dh.1.82bn. in 1981.

Sheikh Sultan, the Ruler of Sharjah, is devoting his vast much more modest petroleum income of some \$35m. to developing the infrastructure of his Emirate and its undoubted potential as a service centre. He is also exploiting the Emirate's oil resources as a bid to exploit the Federation as a whole. Neighbouring Umm al-Qaiwain is putting its revenue from the offshore fishery near Abu Musa has given it as part of the 1971 compromise which gave Iran custody of the island and also rights to half of its oil resources. Like Sharjah Ras al-Khaimah and Ajman have resorted to the Euro-markets and in their quest for finance have probably been helped by the assurance that in the back ground rich Abu Dhabi will underwrite them. Poor Fujairah has been very much on the sidelines, but is now looking at the possibilities of tourist development along its beautiful coastline.

All the Northern Emirates have been happy enough to accept federal finance infrastructure services and utilities that they would like to have provided themselves but could not afford. Assistance with the development of agriculture and fisheries, which fall within the domain of the UAE, has been welcome. Commendably each according to its means and reasonable expectations has made efforts to diversify sources of income especially from services.

In the forefront here has been Sharjah with its bid to attract foreign businesses by offering the most conditions, in competition with its historic rival Dubai, to draw in more expatriate residents through cheaper accommodation and generally to provide a more attractive alternative as a service centre. There has been the drive to establish facilities to capture air traffic and seaborne cargo which could lead to wasteful

Continued on next Page



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دبي في 8 يونيو 1977

UNITED ARAB EMIRATES III

The frenetic business activity engendered after the oil price rise of 1973-74 has now given way to a more measured rate of growth. Greater discipline has been introduced in several areas, and in the construction field supply is now meeting demand. But the high rate of inflation is still a problem.

Business prospects

IN THE United Arab Emirates the boom arising from the 1973-74 oil price escalation has at last subsided to the extent that—in certain respects at least—there is something of a recession. The ugly word was on the lips of many businessmen and contractors before the closure, towards the end of last month, of two banks. Yet it is a misleading one in describing the more complex changes that the UAE is undergoing and needs considerable qualification.

As elsewhere in the Gulf the boom has expressed itself in frenetic construction activity. What has happened is that the private sector in Abu Dhabi, Dubai and Sharjah—responding to the lucrative challenges set by the expenditure plans of both the Federal Government and the individual Emirates—as at last over-run itself in building of the business and residential accommodation for the expatriates required for the implementation of ambitious development programmes. The boom of gross and easy profits from real estate transactions and up property may at last be over.

Infrastructure programmes of the Federal Government and the individual Emirates. The difficulties facing some developers and those financing them should not obscure the fact that it is public spending—whether by the Federal Government, Abu Dhabi, with its formalised institutions, or Sheikh Rashid of Dubai from his private purse which has provided the main stimulus for the construction boom and flourishing trade activity. For more fundamental reasons than the looming surplus of business and residential accommodation a slowdown from the furious pace of 1974 and 1975 was inevitable. With the revenues of Abu Dhabi and Dubai still exceeding revenue obligations, money has been no constraint. However, as in other oil producing states, limitations on absorptive capacity have been—most notably manpower shortages and infrastructure bottlenecks. Although both have eased, demand has continued to exceed available non-financial resources, leading to an inflation rate which only the wealth of the union has made tolerable.

Measured
Having gone so far in building a basic infrastructure and providing housing the UAE can now contemplate a more measured and less frenetic progress, despite the uncoordinated plans and ambitions of the individual Emirates. One benefit, hopefully, should be a reduction in the rate of inflation. Official estimates, which put it at 30-35 per cent in 1974 and 20-25 per cent over the past few years, have undoubtedly grossly minimised. Most close observers in the UAE who have felt the painful bite have no doubt that it has run at an average rate of 40 per cent or more. The main element meanwhile, has been

the soaring rents which, admittedly, have hit the expatriates and their employers rather than the indigenous population. Taken as a single entity the union has, again, been no different to the other oil producers in having recorded a much slower rate of growth in its imports this year than last. In 1974 imports more than doubled to \$1.71bn. compared with \$821m. in the previous year. In 1975 they rose by another 56 per cent to \$2.67bn. Last year, however, when they would have been in the region of \$3.5bn. the expansion slowed down to little more than 20 per cent. At the same time analysis of imports by broad category is also revealing about the pace of development from a slow base and the predominance of construction in economic life. The UAE, it need hardly be stressed, is dependent on imports for virtually all of its requirements. From 1970 to 1975 consumer goods declined from 57 per cent of the total to 42 per cent. Intermediate goods, however, rose from 9 per cent of the total to 12 per cent and capital goods from 25 per cent to 40 per cent. Projections based on the first half of 1976 indicate that the shares last year were respectively 42, 12 and 44 per cent.

In commerce, as in so many other respects, the UAE is a tale of two cities, Abu Dhabi and Dubai. They still constitute two distinctive markets, even if Dubai has also served Abu Dhabi as a commercial centre also for the Northern Emirates, Oman and other countries of the region. Their import statistics for 1976 certainly make a striking contrast. Abu Dhabi's grew by only a modest 6 per cent from Dh.3.70bn. to Dh.4bn. in real terms hardly any gain at all—having leapt by 87 per cent. They show fairly dramatically

the limits of Abu Dhabi's absorptive capacity and a surprising degree of economic stagnation as the scope for the private sector in the construction field has become restricted and the go-ahead for new public projects, both federal and state, has been delayed. The expectation is that some of the smaller, local construction companies will go out of business. Also indicated by these recently released customs returns is heavy over-stocking by the merchants of the Emirates, who have never shown quite the same responsiveness and flexibility as those of Dubai while jealously preserving their own exclusive territory.

Despite a fall in its sales, the U.K. maintained its leadership of the market with an 18.4 per cent share (down from 21 per cent in 1975). The most significant items in U.K. export performance were, predictably, construction machinery, dumper trucks, generators, pumps and hardware for industry. Dubai, meanwhile, recorded an increase of 33.5 per cent from Dh.7.11bn. to Dh.9.49bn. (\$2.43bn.), which compared with one of 48 per cent in 1975. It has long been established as the main entrepot of the Gulf. A role it is still fulfilling. But over the past five years the proportion of goods entering Dubai destined for consumption in the Emirates itself has progressively grown, so that currently re-exports only account for 30-35 per cent of the total. Although it has continued to serve the Northern Emirates, Oman, Saudi Arabia and Qatar in a significant way—depending on any one point in time on port congestion in these countries—the concentration of imports has been increasingly on the ambitious development plans of the

Emirates. Congestion at Dubai's Port Rashid—which seemed almost visionary in its size when the original 26 berths were completed in 1970 and which is now undergoing a further substantial expansion—bears witness to much quicker development and economic dynamism in the Emirates. For much of this year waiting times were over two months for non-priority vessels but have since fallen to 30-35 per cent for rather less than half of the vessels. As this fall suggests, trading conditions are not as buoyant as they were. A

expensive duplication. Sharjah and the poorer Emirates have been attracted by the possibilities of tourism which might well be needed if the investment in hotel accommodation now being made is to be justified. One of the more interesting initiatives has been that of little Ajman in establishing a small dry dock in conjunction with Japanese interests—an enterprise well in keeping with its ancient boat-building traditions. Sharjah is looking to private investment for its industrialisation. Last year it set up its National Industries Company. Under a recent decree it was reformed as the Industries and Development Company with a capital of Dh.300m. The founders have pledged to pay 50 per cent of the capital and have already subscribed Dh.47m. The remainder is on offer to UAE nationals. The new entity has already taken over Sharjah's paper bag plant, rope factory and cement plant. Ras al Khaimah has its cement

number of small traders are said to be in danger of going out of business although the big merchants—who originally grew rich from the gold traffic—are as strong as ever, having diversified early into property and other business.

Revealing

U.K. exports to Dubai nearly doubled last year and Britain kept its second place in the market, closing the gap with Japan, the leader. Undoubtedly this performance underlines the fact that success in the UAE and other states of the region depends in no small measure on the winning of contracts for large-scale projects. In few other places can British contractors have been so successful, thanks to the long enduring relationship established by consultants with Sheikh Rashid, the Ruler, who personally accounts for the bulk of development. While consultant engineers and professionals are heavily represented, other U.K. contractors, attracted by the environment, have been able to establish themselves in partnership with local companies. In Dubai projects (apart from those of the Municipality) are

awarded as a result of negotiation, and as far as the Ruler is concerned on an almost informal basis, while the spirit of generally accepted international contract terms is respected. The same flexibility is evident in Sharjah and the Northern Emirates. Abu Dhabi is a much tougher proposition whether one is considering Federal, Emirate or even private projects. There, the rule is public tendering, though the lowest bid is not always accepted. Bid bonds of 5 per cent and performance bonds of 10 per cent—harsher than Saudi Arabia's revised conditions—are demanded with the concomitant difficulties in obtaining guarantees. Bargaining in these conditions can be protracted and difficult. An influential agent can be invaluable.

The decline in the property market shown by newly completed but vacant premises and the palpable trepidation among the smaller bankers has only recently become apparent and has yet to make itself fully apparent. Socially it can do little harm providing that no more banks are allowed to collapse. In the meantime the apparent recession facing the private sector in no way indicates a slump. The public sector pro-

jects of the Federal Government and the Rulers are more than enough to maintain at a more sane pace the momentum of an economy which until last year had been lurching ahead at almost uncontrollable speed. Forthcoming approval of the belated union budget and work on Abu Dhabi's future industrial complex at Ruweis should give an extra boost later this year. Inflation will no doubt continue to be a problem even if on a lesser scale. As it is, the banking crisis has had one result which should in the long term benefit economic development and strengthen the Federal Government. In response to it, instructions were issued last month in the name of President Zayed designed not only to bring a measure of necessary discipline to the banking system but also control credit, whose expansion has been such a major inflationary factor. The probability is that the Currency Board will be upgraded to the status of a Central Bank, with the array of powers usually associated with such an institution. At least, the outcome of the affair may be the emergence of some kind of economic policy for the Federation as a whole in the future.

Richard Johns

Economy

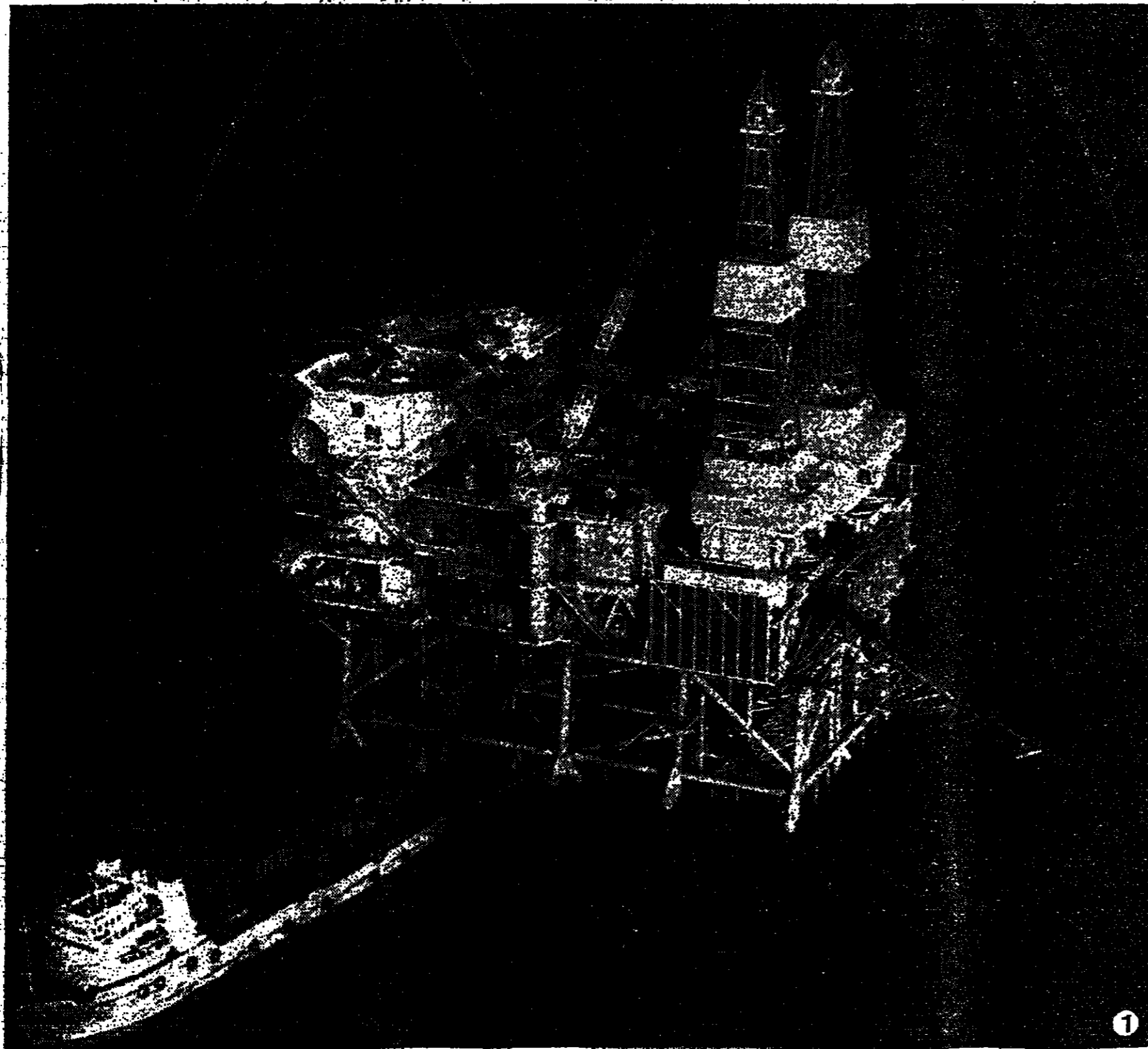
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plant which is undergoing a big expansion. For the smaller and poorer Emirates the scope for industrial development would seem limited largely to production of building materials (several are producing aggregates). It remains to be seen what assistance it will receive when federal planning becomes a reality. The UAE Development Bank is providing loans at nominal rates of interest. It is well endowed with substantial capital but as yet most of the call on its funds has been for property and hotel projects. In particular, it has enabled even the most humble citizen to join the rentier class without any risk to himself of the extraordinary financing arrangements. But the UAE Development Bank has not been quick in processing applications and has done very little to stimulate productive enterprise.

Inevitably—and indefinitely—the main thrust towards diversification will come from Abu Dhabi and Dubai, using their own financial resources and utilising hydrocarbon fuels. The boldest initiative yet has been Sheikh Rashid's dry dock project which is scheduled for completion early in 1978. In the face of competition from the pan-Arab facility in Bahrain and without as yet any expert management having been secured, its future viability seems somewhat problematical. The scale of the Jebel Ali industrial estate and its port which are now under construction is breath-taking. However, anything to which the Ruler of Dubai puts his hand seems to be profitable. With their production committed years ahead, the success of both his aluminium smelter and gas liquefaction plant look assured. The plan for a steel plant looks as though it will materialise. Abu Dhabi appears to have decided against becoming a primary steel producer either because of the need to import manpower on a permanent basis which would be involved and apparent doubts about the via-

bility of a plant. With the first shipments of NLG and other products from Das Island this year, it is at last utilising associated natural gas which hitherto has gone to waste. After years of needless delay the Abu Dhabi National Oil Company is finally going ahead with the on-shore scheme. ADNOC already has a number of industrial ventures, most of them oil-related. The Emirates' major diversification plans, however, centre on the industrial city to be built at Ruweis, 150 miles to the west of Abu Dhabi, which is to be the location of an export refinery and petrochemical complex of which the dimensions are still not clear. Abu Dhabi has moved slowly towards its hydrocarbon-based, capital-intensive heavy industry. With large reserves of non-associated gas waiting to be exploited in the desert and promising a long industrial future the lack of urgency is understandable and probably does not matter.

R.J.



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UNITED ARAB EMIRATES IV

One of the leading oil producers in the Middle East, the UAE sided with Saudi Arabia as a moderate in OPEC. Abu Dhabi is the most important producer but its co-operation with Dubai and Sharjah is loose as each pursue their own policies.

Oil

OIL AND the income derived from it is the mainstay of the UAE's development and political cohesion. Production from the three main producers - Abu Dhabi, Dubai and Sharjah - in 1976 averaged 1,936,303 barrels a day (including half the production of the Bunduq field shared by Qatar and Abu Dhabi). This was an increase of 14.2 per cent over the previous year's production of 1,696,458 b/d. Within these figures, Abu Dhabi's production rose by 12.2 per cent, Dubai's by 23.2 per cent, and Sharjah's fell by 2.8 per cent.

However, it would be an error to assume that overall statistics reflect close co-ordination between the main oil producing Emirates of the UAE. Even before the formation of the UAE, the possession of oil and wealth represented a degree of political power, and it was partly this reason - the hope that oil might be found - which originally induced Ras al-Khaimah to delay joining the federation for a few months. It is for this reason, too, that the four smaller states, Fujairah, Ajman, Umm al-Qiwain and Ras al-Khaimah, continue with modest exploration plans. They have in some cases found some oil, but not in large enough quantities yet to be included in the assessments of UAE production as a whole.

Thus, when Mr. Mana Said el Oteiba, the Minister of Petroleum and Mineral Resources, speaks, he does so in policy terms on behalf of the UAE, but in practice Abu Dhabi and Dubai tend to run their oil industries in their own separate ways.

At the controversial OPEC meeting in Doha last December, the UAE stood with Saudi Arabia against the other 11 members, in deciding to opt for a 5 per cent increase in prices. Dubai and Sharjah had to go along with this, although they would have preferred a 10 per cent rise. (It is probable that, in fact, Dubai's oil prices, about which it tends to be secretive, have risen higher.) While the UAE has reaffirmed its solidarity with Saudi Arabia over this moderate price rise and pressed others to associate themselves with it, it regrets the confusing effect the two-tier pricing system has, as Mr. Oteiba put it in an interview with the authoritative Middle East Economic Survey, "for everyone - the producers, the consumers and the oil companies." He made the important point also that, unlike Saudi Arabia, the UAE would not substantially increase production. "We could," he said in February, "produce an extra 300,000 b/d in Abu Dhabi immediately and this spare capacity could be raised to between 750,000 and 1m. b/d by the end of this year. . . However, we have not yet made up our minds about increasing actual production. We are very much concerned not to replace the oil of the other 11 members of OPEC. We do not want to hurt our colleagues." In addition, it has not sought to exploit the 30 per cent premium to which it is entitled under the so-called Algeria formula, until the two-tier price structure has been sorted out.

In the area of participation, there has been perhaps the most obvious lack of co-ordination. In July, 1976, Dubai, by announcing the complete nationalisation of the Dubai Petroleum Company (DPC), caused a dispute with the federal Oil Ministry. In practice, this "takeover" was something less than total, for Conoco under its terms remained as operator and the DPC group continued to market Dubai's oil, take the risks, make the investment and bear the costs. But the main point was that it ostensibly put Dubai ahead of Abu Dhabi, which since 1974 has had a 60:40 arrangement with the main operators onshore and offshore.

Abu Dhabi is by far the largest oil producer in the UAE. Its production last year totalled 1,576,000 b/d, just over five times that of Dubai. Its receipts from oil have risen sixfold in the last few years. In 1973 they amounted to Dh.3bn., last year Dh.18bn.

Production levels are regulated by allowable ceilings, which were imposed in 1974 for technical reasons, although conservation is also pleaded to stretch reserves, which it is believed will last about 60 years. The production ceilings are 1,053,000 b/d for Abu Dhabi Petroleum Company (ADPC), and 110,000 b/d for two smaller ventures. Offshore ceilings for the Abu Dhabi Marine Areas (ADMA) are to be allowed to rise from

450,000 b/d in 1976, gradually throughout 1977 so that the average ADM allowable for the Zakum and Umm Shaif fields will be 550,000 b/d. The increase will come from the Umm Shaif field and mainly so that sufficient associated gas can be produced for the gas liquefaction plant on Das Island.

ADPC is owned 60 per cent by the Abu Dhabi National Oil Company (ADNOC), and 40 per cent divided between BP, Shell, CFP (95 per cent each), and Exxon and Mobil (4.75 per cent each), and Patrix (2 per cent). ADPC reckons that it has an installed capacity of 1.3m. b/d.

At the beginning of April ADMA, under an agreement to implement the 1974 participation agreement under which ADNOC took 60 per cent in the operation, was renamed Abu Dhabi Marine Operating Company (ADMA-OPCO).

Its partners remain BP 14.7 per cent, CFP 13.3 per cent, and the Japan Oil Development Company (Jodco) 12 per cent. The new company is fully incorporated in Abu Dhabi.

Relations between ADNOC and the companies remain untroubled, and Abu Dhabi does not appear anxious to move towards 100 per cent takeover. It has, however, just started negotiations with ADPC to evolve a relationship similar to the new ADMA-OPCO arrangement. Negotiations are expected to be more complicated, as ADPC is both an operator and concession holder, unlike the former ADMA.

Onshore oil is considerably cheaper - 30 cents a barrel - than offshore oil, which costs about \$1. This is because the offshore reservoirs require large-scale water injection schemes. In February ADNOC signed a contract with CFP-Total for the development of the Upper Zakum oilfield, to raise its production and export capacity from 50,000 b/d to 500,000 b/d over seven years. This would make Abu Dhabi a 2m. b/d exporter. ADNOC is putting up \$1.5bn. for the first stage of investments. Of the other ADMA-OPCO participants only Jodco is maintaining a 12 per cent equity interest.

ADNOC is playing an increasingly active role in marketing. It sold in 1976 only 12 per cent of its share of output, and this is to rise to 60 per cent this year. From the beginning of this year the bulk of its sales have been placed on a long-term basis with contracts of four to

five years duration. Last year ADNOC's direct sales were mainly on a one year basis. It will be disposing of an average of 872,350 b/d for the first half of 1976, the largest recipients being Gulf Oil 85,000 b/d, Amerada Hess, 80,000 b/d BP 88,000 b/d and CFP-Total 85,000 b/d. (In 1976 volumes to equity holders in ADPC and ADMA were channelled under old-style buy-back arrangements. This has been eliminated and replaced by straight purchase contracts.)

The ADNOC refinery at Umm al-Nar, just outside Abu Dhabi, came on stream in April 1976, with a capacity of 15,000 b/d. There are plans to expand its capacity to meet the increasing oil products requirements of the UAE. The Abu Dhabi Executive Council has also approved a project for the establishment of a new refinery costing \$500m. with an initial capacity of 120,000 b/d, rising to 240,000 b/d at a later date. This will be at Ruwais near the crude oil export terminal of Jebel Dhanna.

Oil production began in Dubai in 1969, and its production of nearly 18m. tons last year made it the ninth largest producer in the Middle East. Earnings have risen enormously in recent years. In 1973 they amounted to Dh.1bn., but last year they were estimated at Dh.5.2bn. Production rose swiftly at first, from 34,236 b/d in 1969 to 219,746 b/d in 1973. Subsequently the rate of increase slowed - but not, it is believed, because of two fires on rigs in 1973 and 1975. Last year production rose by nearly a quarter to reach 317,337 b/d, and DPC hopes that production will average this year about 330,000 b/d although returns for the first quarter of this year show a production level similar to last year's. Dubai does not reveal officially its reserves or their production life, but they are believed to be comparatively restricted, about 15 years. At present the productive fields are offshore. A concession run by a consortium led by Texas Pacific operates partly onshore and partly offshore but so far without success. The main offshore fields, Fateh and South West Fateh, are worked by a consortium whose composition has changed several times over the years, but it is presently constituted as follows: Dubai Marine Areas (owned half by CFP and Hispanoil) 50 per cent; DPC 30

per cent; Deutsche Texaco AG 10 per cent; Dubai Sun 5 per cent; and Deltree Dubai Petroleum, a subsidiary of Wintershall AG, 5 per cent.

The Fateh field was discovered by DPC in 1966, and four years later, a new field, 30 miles to south west of Fateh, was named South West Fateh. In 1973, a third small field, named Rashid, was found 15 miles south of Fateh. Last year hydrocarbon shows were made in another field, Falah, but the full commercial potential of these two last fields have yet to be evaluated. During 1976, crude oil liftings from the offshore Fateh and SW Fateh fields were 115,828,116 barrels, and the increase by nearly one quarter was attributed to the development drilling programme and recovery techniques. Inevitably this makes the development of Dubai's oil expensive. In the Fateh field, where there are 20 producing wells, the waterflood plant injected 88.3m. barrels of treated seawater into 23 wells. SW Fateh had four wells treated by injection from the Fateh waterflood plant and another 23 wells injected with gas to preserve reservoir pressure. The offshore fields are self-contained, for oil is stored in three containers, shaped like inverted champagne glasses, which each hold 500,000 barrels. They bottomless bells, which were built on shore and towed out to sea, contain oil which is pumped into the top and stored for off loading, using the basic scientific principles that oil and water do not mix and that oil is lighter than water.

Sharjah's oil production is modest, totalling 37,000 b/d last year, 2.8 per cent less than in 1975. Production limits are reckoned at present to be about 50,000 b/d, a level reached occasionally in 1976. The oil producing area is from the Mubarak field, which came on production in July, 1974. The Mubarak field is close to Abu Musa island; which Iran occupied in December 1971. As a result Iran takes half the revenue, and because of a border dispute with Umm al-Qiwain, 30 per cent of Sharjah's income goes to the Emirate. Sharjah's income from its 37 per cent share of the field's total income amounted to \$35m. in 1973. Reserves are estimated to last about 80 years at current production levels.

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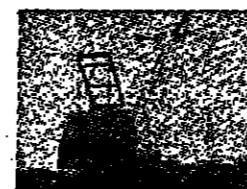
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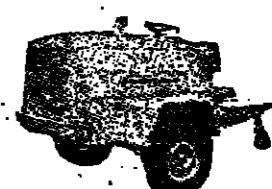
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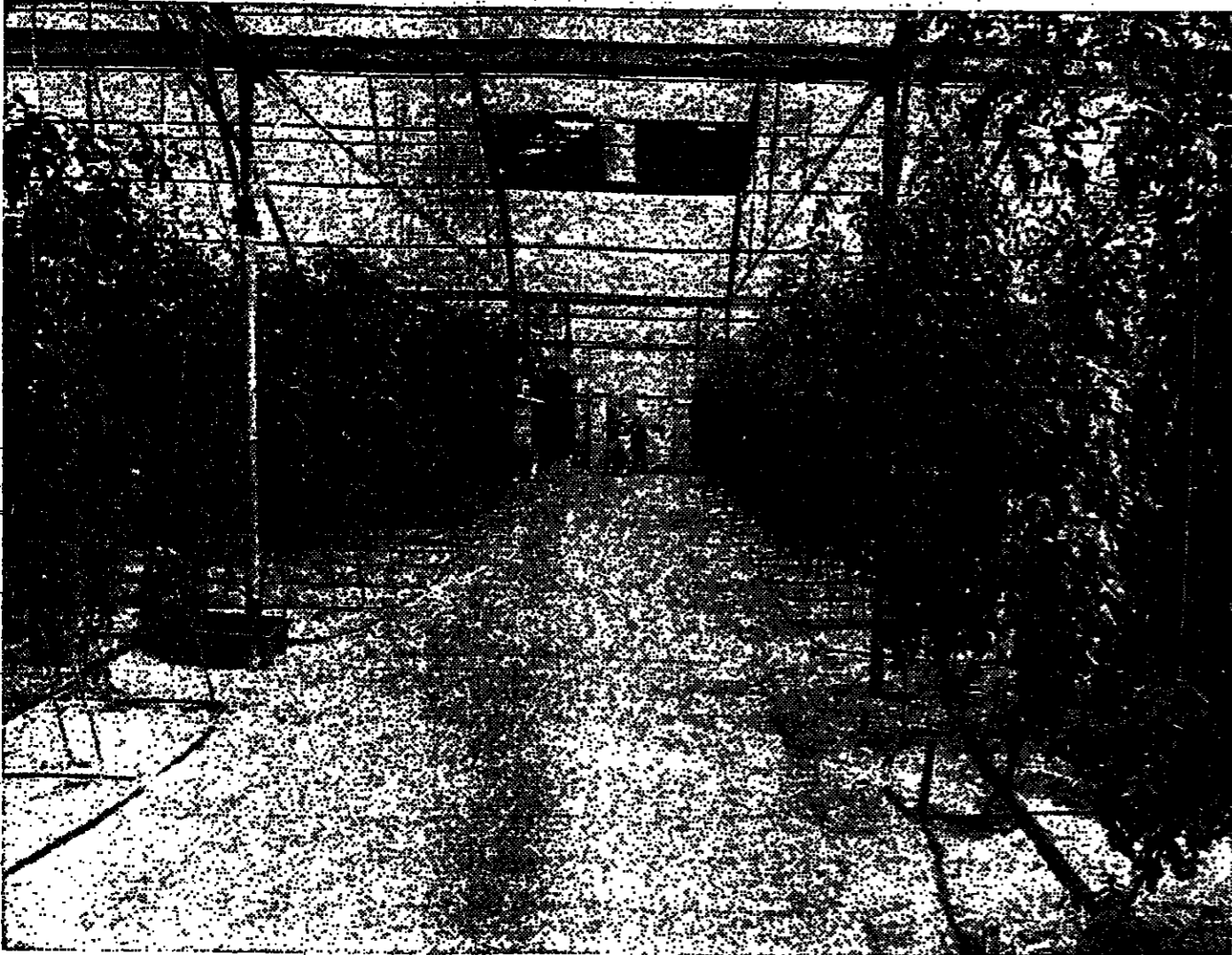


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An experimental farm on Sadiyat Island, Abu Dhabi.

With water almost as precious as oil in the UAE, farming is a difficult and highly specialised occupation. But efforts so far show that with modern methods the desert can support vegetable crops.

Agriculture

IN MOST countries farmers are striving to obtain greater crop yields per acre. In the United Arab Emirates they talk in terms of yield per gallon of water, a resource which is rapidly becoming as valuable to them as oil. Competing against some of the toughest elements in the world is nothing new to the UAE farmer. In such arid conditions soils are often encrusted with gypsum and limestone, the shifting dunes frequently prove too active for planting in specific areas and strong southerly winds have a tendency to expose the roots of young plants or sometimes even bury them completely.

With summer temperatures reaching 45 degrees Centigrade and a minimal annual rainfall of between 70mm and 120mm, the long-term availability of saline-free water is probably one of the most worrying factors. But despite this, and the added handicap that the lure of trade and commerce originally drove many traditional peasant folk from the land, the Government is vigorously moving towards its objective of one day making the country self-sufficient in food production.

Reclamation

Using modern science and technology the Government is making a marked impression on the barren desert and is spending large sums of money on research and agricultural development, aware that agriculture has a significant part to play in controlling the ever increasing import bills for food.

In the north, Ras Al Khaimah has long been the prime agricultural area in the UAE. It was here that one of the first research stations, Digdagga, was set up in 1955. Under the watchful eye of an Englishman it has grown to become one of the most advanced study units in the country. It now has

nearly 400 acres under experimental cultivation, an agricultural school which provides tuition and training for students from both the UAE and abroad, and has become known for its famous herd of imported Friesian cattle which produce fresh milk for sale in the northern Emirates.

The farm is presently undergoing considerable renovation to introduce more up-to-date methods to increase local crops of alfalfa (used as animal fodder), strawberries, radishes, cabbages, cauliflowers, onions, melons, marrows, aubergines, turnips, tomatoes and cucumbers. There is also an abundance of dates, grapes, oranges, lemons, bananas, paw-paws and figs.

In Dubai, the experimental farm at Ruwaha has had considerable success in achieving its aim of attracting local Bedouin away from pastoral to settled farming. And in Abu Dhabi, where many of the projects are carried out under the guidance of the local Department of Agriculture, abundant crops are being produced on Sadiyat Island.

Sadiyat, originally established in 1972, played a large part in pioneering methods for growing crops in the UAE's climate and conditions. It is financed by the Abu Dhabi Government and until very recently was a research station run by a team from the University of Arizona. Greenhouses cover about five acres of the island to provide an artificially controlled climate and each individual plant is drip fed.

Only a year after Sadiyat was established it was producing a ton of crops a day—mostly tomatoes and cucumbers. To-day, Sadiyat's Arid Lands Research Centre still produces crops using these original methods although most of Abu Dhabi's agricultural research is

now being carried out in Al Ain with French, Japanese and British interests in different projects ranging from wheat growing and afforestation to drip and trickle irrigation and experiments of laying large areas of asphalt under the surface of the sandy soil to prevent water seepage.

It is these experiments with water saving methods which are some of the most important being carried out. With drip irrigation savings of up to 75 per cent in water consumption have been achieved over traditional flood irrigation methods. "This is very important to the whole industry in the UAE," said Mohamed Abdul Aziz, the agricultural advisor at the Federal Ministry of Agriculture and Fisheries. "If we continue using water at the present rate and without any controls from a central water resources authority, we are undoubtedly going to face a critical situation within the next five to ten years."

Water

Even in areas such as Ras Al Khaimah and Fujairah, where there are relatively good supplies of low salinity water from the Oman mountains, salinity levels have been rising at a dramatic rate as farmers use the water from wells too fast and it is replaced by encroaching sea water.

"We have been able to grow crops using water with a salinity level of up to 3,000 parts per million," said Mr. Abdul Aziz, "but in some areas this has now increased to levels of 8,000 parts per million."

Up-to-date production figures are not yet available from the Ministry as they are all being collated by computer in Egypt but it puts a calculated guess at about 55,000 tons of vegetables a year. A figure for how much

this production is saving in terms of imports is equally hard to come by particularly as a high percentage (in 1973 it was as much as 45 per cent) never reaches the markets but is consumed by the farmer, his relatives and friends.

There has been criticism at the vast amounts of money being spent to produce home grown produce but the Ministry is adamant that it is still, overall, cheaper than to import it.

This year the Federal Ministry has been allocated Dh38.4m, which compares to Dh35.4m last year and Dh19.8m in 1975. A large proportion of this money, and an additional Dh54.6m in this year's budget for investment in the industry, goes in direct subsidies to the farmers. Many insecticides are free and fertiliser and seeds are sold by the Ministry at half price. Nearly all the farm machinery is Ministry-owned and farmers can call upon it when they need it.

A major priority now is to establish some sort of marketing system to cut out the vast profits that middlemen have been making. Middleman profits for tomatoes, for example, averaged 26.8 per cent in 1973 but last year the average middleman profit was found to be 57.9 per cent, bringing prices almost in line with those for imported tomatoes.

It has been shown, however, that large profits can be made on the farms. At the French pioneered Mazid Farm in Al Ain, three sowings of cucumbers under temperature controlled greenhouses produced a staggering Dh1m profit per hectare and for tomatoes the farm showed a profit of Dh250,000 per hectare.

In addition to growing produce the Abu Dhabi Department of Agriculture is pushing ahead with its ambitious afforestation schemes. The reasons are not just aesthetic, it is hoped that it will prevent so much soil erosion and give greater protection from dust storms.

British companies are carrying out £3m worth of afforestation in Abu Dhabi, one of the largest contracts having been awarded to VEB International which is planting 80,000 trees on a 400 hectare site. Altogether, Abu Dhabi's afforestation programme now covers several thousand acres, as well as numerous central reservations along roads and an expected 200 roundabouts by the end of next year.

How long it will be before the UAE comes near to meeting its goal of becoming self-sufficient in food production remains to be seen but they say nothing succeeds like success and it is almost totally due to the success of the experimental stations and farms that have again begun to make farming an attractive proposition to local residents.

Last year the number of farms in the UAE had increased to 7,756 which compares to 5,837 in 1973 and the total area being farmed was 15,006 hectares.

Tim Edgar

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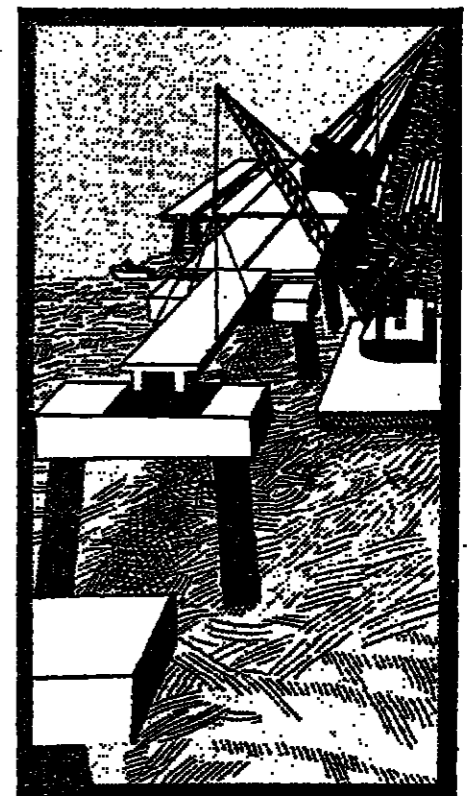
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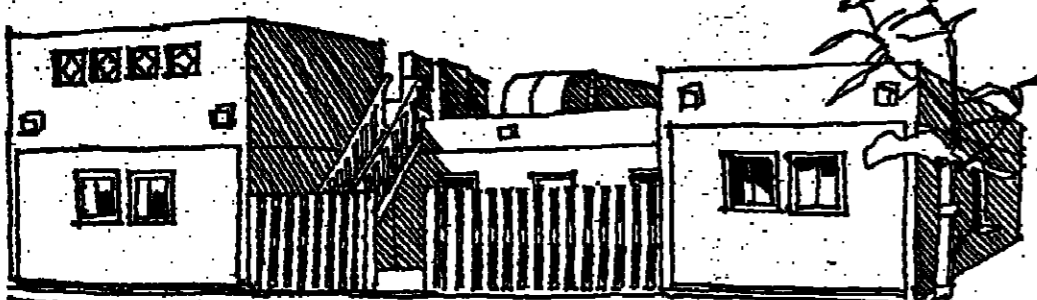
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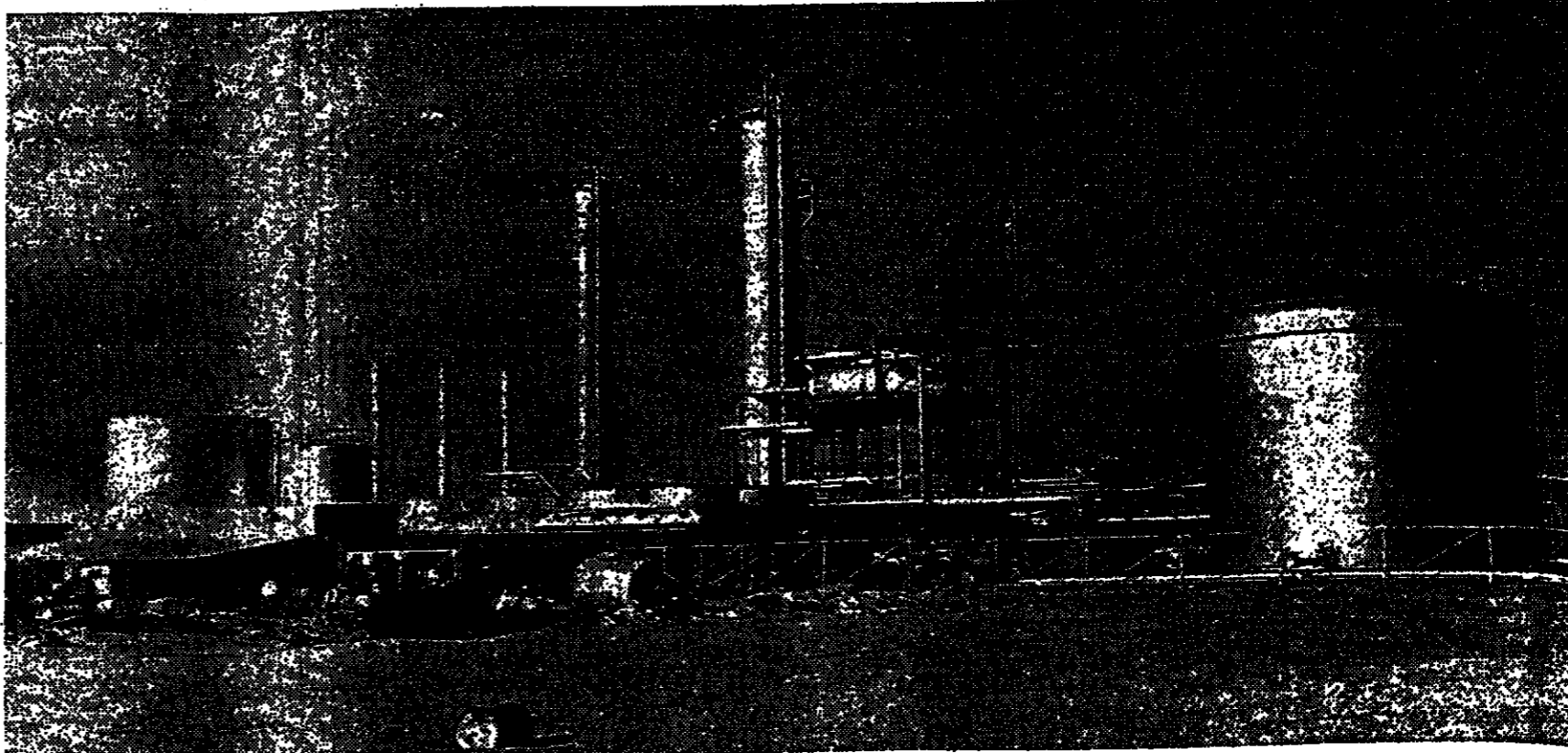
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A liquid petroleum gas bottling plant in Abu Dhabi.

Unlike most Western countries which regard themselves as suddenly blessed by finding natural gas associated with oil discoveries, most of the oil-rich Gulf countries have been quite happy to dispose of the gas by burning it off on site. Now they are coming to the realisation that this additional source of energy has an important bearing on industrial development

Natural gas

COMPLETION OF the first liquefied natural gas plant in the Gulf was marked in April this year by the transfer of ownership of this project on Das Island from a Bermuda-registered company to one registered in Abu Dhabi. The latter (like its predecessor) is called the Abu Dhabi Gas Liquefaction Company (ADGLC) and has a capital of \$105m. The first shipments in specially built tankers left in March for their destination—the Tokyo Electrical Power Company (TEPCO).

The original ADGLC was set up in 1973, and was a partnership of ADNOC, British Petroleum (BP), Compagnie Francaise des Petroles (CFP), Mitsui and Bridgestone Liquefied Gas Company. In the middle of 1975 ADNOC increased its share in the company from 20 per cent. to 51 per cent., its current holding. The rest of the capital is split as to BP 16.33 per cent., CFP 1.16 per cent., Mitsui 22.05 per cent. and Bridgestone 2.45 per cent. Early last year the head office was transferred to Abu Dhabi.

The \$550m. project was completed in only three years, almost on schedule, a creditable achievement in difficult physical circumstances. The contractors were Bechtel and Chiyoda Chemical Engineering. The two main offshore fields, Umm Shaif and Zakum, which lie about 100 km. out to sea to the north of Abu Dhabi provide the gas. According to federal statistics, these two fields produced in 1975 148,890m. cubic feet of gas, of which 117,772m. cubic feet or 78.7 per cent. was flared off.

thereafter, with the exception of ADNOC, they will have to pay income-tax at the rate of 55 per cent.

The setting up of a larger scheme at Ruweis to use the associated gas from the Bu Hasa Bab and Asab oilfields on shore has by contrast, been fraught with negotiating problems. In April 1976 agreement on association appeared to have been reached between Abu Dhabi and the foreign shareholders in the Abu Dhabi Petroleum Company which (with internal proportions of BP 23.75 per cent., Royal Dutch Shell 23.75 per cent., CFP 23.75 per cent., Exxon 11.875 per cent., Mobil 11.875 per cent. and Partex 5 per cent.) together constitute the 40 per cent. foreign holding in ADPC. Participation in this venture, which according to the outline plans of the time was estimated to cost \$700m., was to be similar to that of ADPC itself: 60 per cent. for ADNOC and 40 per cent. for the foreign group.

Borrowed funds were to have accounted for 75 per cent. of the investment required, and equity capital for 25 per cent. Thus the foreign companies' equity commitment (40 per cent. of 25 per cent.) would amount to roughly 10 per cent., or about \$70m. of the total cost. Part of this, up to \$50m., would be in the form of plant and equipment ordered and paid for. This proposed agreement followed some two-and-a-half years of spasmodic negotiations, during the course of which it seemed likely on various occasions that ADNOC might go it alone.

Capacity

When fully operational the plant's capacity will total 2m. tons a year of LNG and 1m. tons of LPG, with an additional 220,000 tons of light distillate and 230,000 tons of pelletised sulphur. To achieve this level of production the allowable ceiling of Umm Shaif is being raised this year, but there remain doubts whether this field will be able to provide sufficient associated gas for the plant to operate at capacity.

The whole output is going to one client, Tepeco, which has negotiated a floor price of \$2 per million BTU (calculated cif) and this in turn will be linked with the price of crude. It has been estimated that the revenue from gas sales to Tepeco will amount to about \$1m. a day. The ADGLC venture permits complete exemption from taxes for the foreign partners for the first five years, and

or two are believed to be exploring this possibility.

In April ADNOC designated Bechtel and Fluor Middle East (a wholly owned subsidiary of Fluor Corporation of U.S.) as the principal contractors for the two key segments of the project. The \$400m. contract awarded to Bechtel covers the design, engineering and construction management for the two main NGL units, while Fluor has been awarded a \$250m. contract covering the design, engineering and construction management for the gas gathering network in the fields. On the basis of oil production at the full capacity of 1.28m. b/d from Bu Hasa, Asab and Bab, the estimated quantity to be extracted of NGL would amount to 185,000 b/d (114,000 b/d propane and butane and 71,000 b/d natural gasoline). Associated gas output would amount to 1.07bn. cubic feet daily.

Breakdown

By fields the breakdown would be: Bu Hasa 690,000 b/d oil, 550m. cubic feet of associated gas, with NGL output of 56,000 b/d propane and butane, 34,000 b/d gasoline; Bab 130,000 b/d oil, 130m. cubic feet associated gas, 6,000 b/d propane and butane, 4,000 b/d gasoline; Asab 460,000 b/d oil, 390m. cubic feet associated gas, 52,000 b/d butane and propane, and 33,000 b/d gasoline. Abu Dhabi has said it hopes to earn \$600m. a year from this project, on which work has started and which could be completed in about three years.

In Dubai the only quantity of associated gas not at present flared off is a small amount used by the Dubai Petroleum Company for its gas turbines and gas lift facilities. However, in 1974 Sunningdale Oils of Canada was assigned 15 years' rights to the gas of the offshore Fateh fields. Sunningdale and the consultants and Hudson Engineering of Houston are the main contractors for the construction in the Jebel Ali industrial area of a LPG plant to produce 80m. cubic feet of natural gas for local use. The \$250m. plant, for which a loan was signed last month, is to be linked to the fields by a 60-mile pipeline due to be completed in 1978. In addition to the gas, the plant will also produce for export initially 371,000 tons a year of propane, 261,000 tons of butane, and 2.3m. barrels of condensate.

C. Itoh of Japan agreed in April to buy 300,000 tonnes a year of LPG starting in 1979 and this will cover 60 per cent. of the plant's output. As for

the gas output nearly all will be used by the aluminium smelter, a joint venture between Dubai Aluminium Co. (Dubai), representing the Emirate, with 80 per cent., and the Southwire Corporation of Georgia (74 per cent.) and 5 per cent. for local interests. By 1981 the plant will be producing 185,000 tonnes a year, although it is planned that output is to rise later to 180,000 tonnes.

This plant will absorb almost all the gas produced by the LPG plant, and will leave almost nothing over for other projects or domestic use. It is noticeable that the new power stations and desalination plants will be using either fuel oil or steam for power, although they have the facility to turn to gas. It is a sign of the rivalry between Dubai and Abu Dhabi that most officials believe it highly unlikely that Abu Dhabi would help Dubai out of what looks like being in the future a gas shortage, once the aluminium plant is in operation, by providing it with any surplus.

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UNITED ARAB EMIRATES VII

Abu Dhabi is the pacesetter for development among the Emirates. Indeed, the transformation from a sandy island into a bustling capital centre has been so rapid that perspectives are almost lost. Its vast oil wealth is the main engine driving all this, and the challenge for the future is to secure a viable economy for the day when the oil runs out.

Abu Dhabi

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"YOU WOULDN'T believe it, but 12 years ago I always used to drive around with two spades in the back of my Land Rover in case I got stuck in the sand here," my companion remarked. We were driving along a three-lane boulevard, flanked on either side by offices and shops in the centre of Abu Dhabi town. I tell visitors this because few realise just how little there was here. Abu Dhabi scarcely merited being called a town," he said.

The transformation of Abu Dhabi from a small and desolate community into the capital of the UAE has been so rapid that it is almost impossible to gain any perspective of the change. Those who last saw the place five years ago would be amazed at the development that has taken place.

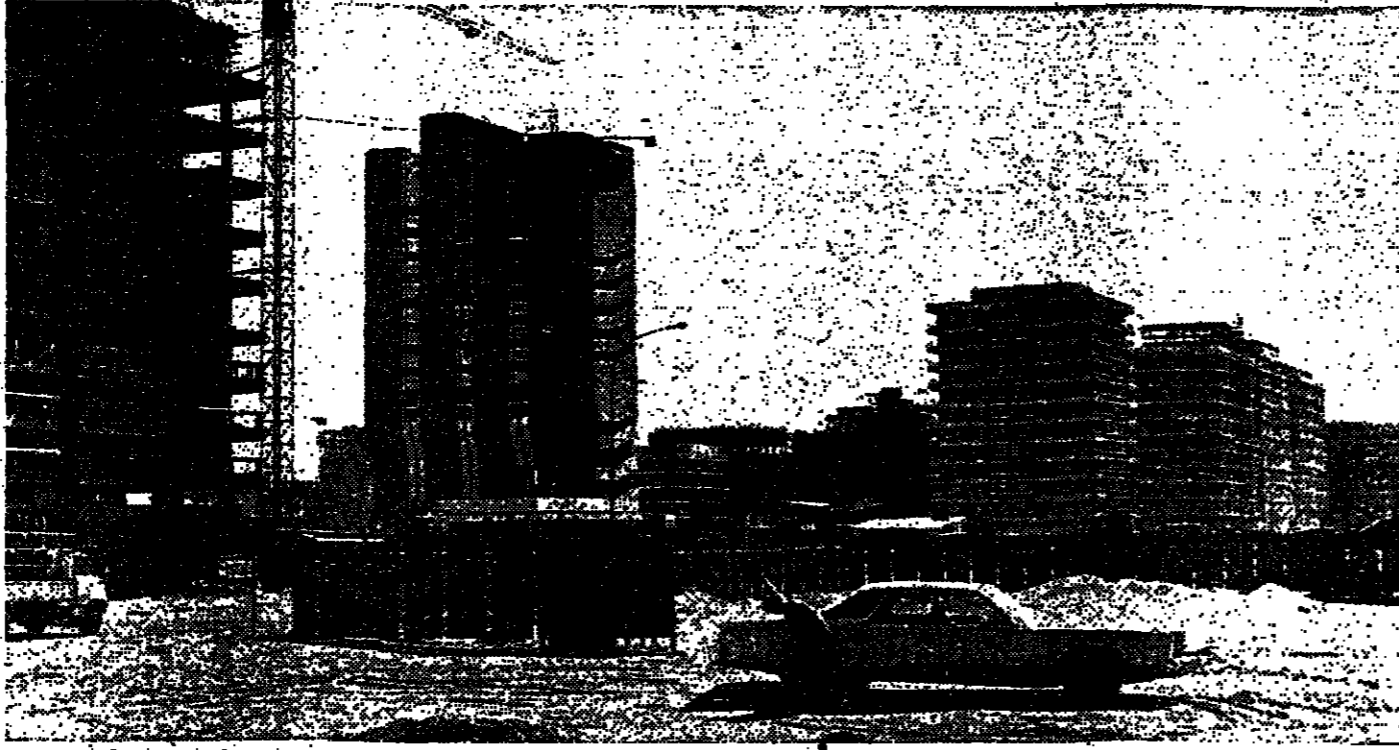
Abu Dhabi has grown up on a flat sandy strip of an island, connected to the mainland by a bridge. But the transformation is such that even the whitish sand, once all pervasive, is disappearing as buildings encroach on vacant space, roads become surfaced and grass is painstakingly nurtured on the sidewalks. One of the only indications of the pace of change can be found in the British Embassy compound. The modest single-story and two-storyed ambassador's residence is now dwarfed on three sides by tall concrete structures.

Abu Dhabi has grown—and growing—faster than any other capital in the Gulf. Urbanisation has been so rapid that already the municipality has its eyes on the airport, which will eventually be relocated on the mainland. The population is reckoned to be increasing at the rate of 23 per cent a year and at the latest census stood at 211,000. The Emirate has now become the most populous State in the federation, overtaking Dubai.

Bustling

The majority of the population is to be found in Abu Dhabi town. The only other important town is Al Ain, an oasis deep in the desert on the border with Oman. This was the ruling Al Nahayyan family originated, and the family's continued connection with it—and affection for it—have built it up into a bustling community.

Al Ain has been chosen as the site of the Emirate's university, and it is here too that wealthy Abu Dhabians have resort homes where they seek refuge from the humid heat of the capital. The only



Building work in progress in Abu Dhabi.

other inhabited area in this, the largest Emirate, is found in the Liwa Oasis. But these are scattered communities of Bedouin tribes, who are becoming increasingly settled, and usually migrate to the coast after the seasonal date harvest.

The rapid increase in population is an inevitable consequence of two interacting factors. As by far the richest State in the UAE, Abu Dhabi has attracted more people—both UAE nationals and foreigners. Secondly, as the capital of the UAE, the population of Abu Dhabi has swelled as a result of the federation's burgeoning bureaucracy, which now has some 24,000 civil servants living there. In the short term at least this is a process unlikely to be reversed.

Abu Dhabi is now considering the implementation of a \$3.7bn, three-year development programme to run into 1979. If this is implemented, local experts reckon that as many as 183,000 new jobs will be created. In other words, if Abu Dhabi is to establish an administrative, economic and industrial infrastructure it could almost double its population within the next four years. Nowhere in the world is such an extraordinary increase in population envisaged. At least 60 per cent of the new jobs generated will be for unskilled workers. The indigenous population is increasing at probably just under 3 per cent a year. Thus

the population explosion has been primarily caused by the massive influx of foreign unskilled, semi-skilled and skilled workers. No statistics are available on the percentage of the indigenous population, but it is generally believed to be the lowest in relation to the overall population of any State in the UAE. The general assumption is that under 20 per cent of the total population is indigenous.

Foreigners

As a result, all unskilled labour is carried out by foreigners—mainly from the Indian sub-continent. Semi-skilled and skilled work is carried out again by Indian and Pakistanis plus a substantial number of Arabs, with senior managerial positions occupied by Arabs and Westerners, mostly British.

One of the most marked characteristics of Abu Dhabi is the low level of genuine participation by the indigenous population in economic activity. In part, this stems from the lack of educational facilities available to the population before the sixties. Still very few Abu Dhabians hold degrees. Indeed throughout the UAE there are only 9,482 students in preparatory and secondary schools, 216 in technical schools and a further 1,236 on bursaries abroad. Thus there is no way—even in the longer term—that the

educational system can supply the necessary people to fill job vacancies, even if Abu Dhabians were prepared to take them. As it is Abu Dhabians continue to show a general reluctance to work outside government (this often means sinecures). They prefer to operate taxis, indulge in property speculation or to be sleeping partners in businesses. The merchant class is still very small.

The problem is primarily one of motivation. There is no need for an Abu Dhabian to be poor. From Sheikh Zaid's generous royal purse the citizen can obtain low-interest loans or grants for property purchase, or gifts of a car, or import licences. Education is free, as is all medical treatment. In addition, foodstuffs for Abu Dhabians are subsidised.


Whereas some civil servants might feel their pay does not match that of the private sector they themselves are comfortably off, and everyone realises that the State is in a position to pay foreigners for whatever is required to be done. Every visitor who comes to Abu Dhabi is struck by this situation. In the short term it is merely a phenomenon; in the longer it is a problem.

The essential challenge that Abu Dhabi faces is how to spend its vast oil wealth wisely to ensure a viable future once the oil runs out. Last year published receipts from oil were \$4.7bn, or 96 per cent of published revenues. But this figure belies Abu Dhabi's real income. It ignores income that accrues to the State oil company, ADNOC, from its 80 per cent share in the main producing areas.

The receipts recorded from ADNOC merely reflect the taxes paid at 55 per cent. ADNOC's actual profits are paid over to the newly created Investment Authority after retention for working capital and deductions for operating costs. Further oil receipts from the foreign oil companies represent the total after deduction of the Ruler's share, believed to be about 7 per cent. These funds form part of the Royal purse. This total income is more in the region of \$6.5bn.

The advantages of such a huge income should not obscure the problems. The Emirate has a one-resource economy. Experiments have been conducted with agriculture but these have merely proved that fresh vegetables can only be produced at uneconomic costs. Unlike Dubai, Abu Dhabi has no real merchant tradition and the development of such service industries as banking have merely been a product of the vast sums of money in circulation rather than the extension of existing skills. Moreover, given the small indigenous population, any development is limited by the extent to which the Government wishes to import labour and skills. Thus the options are limited and extend primarily into development of hydrocarbons and hydrocarbon-based industries, plus the natural expansion of the infrastructure necessary for a modern State.

Government expenditure has risen from \$190m. to \$4.7bn. in six years. Roughly one third of this was earmarked for spending outside the Emirate. This reflects in part Sheikh Zaid's strong commitment to the federation and Abu Dhabi's very generous foreign assistance programme. Abu Dhabi has been underpinning the federal budget to the extent of over 90 per cent, whereas 29 per cent of the Emirate's published re-



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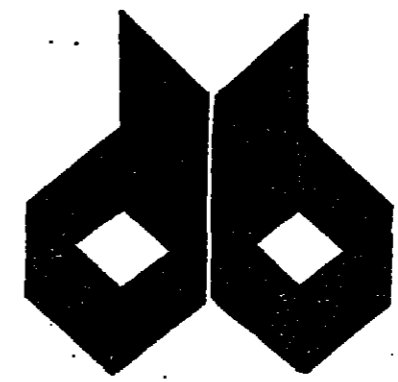
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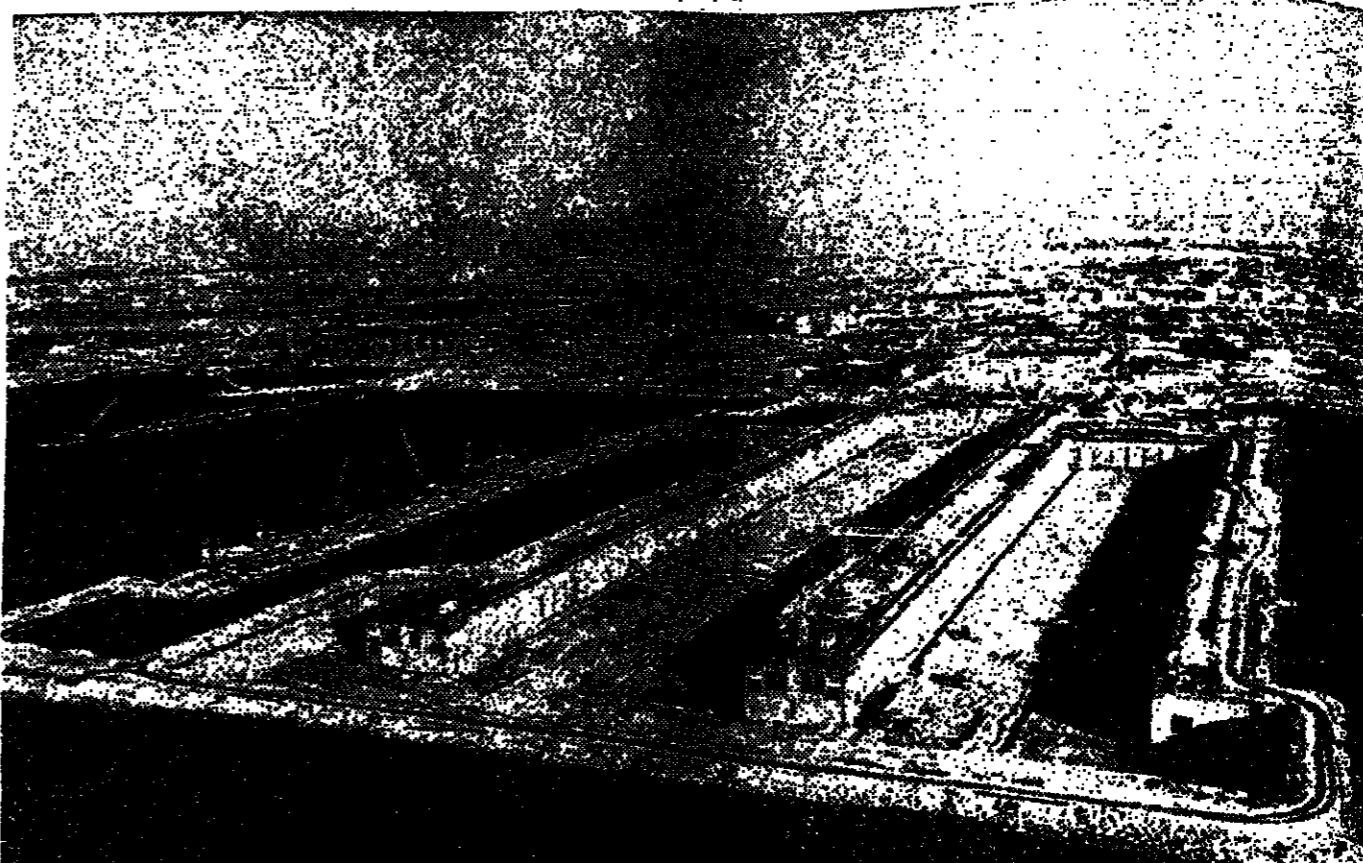
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UNITED ARAB EMIRATES VIII

Long before its oil revenues began to soar Dubai was an established mercantile centre of the Gulf. This older tradition gives it a special aura and a cosmopolitan harmony which is not found elsewhere in the region. But as a result its society and economy are entering a phase of sophistication where priorities are less easy to select.

Dubai



The Dubai dry dock complex, being built under a £162m. contract by the Costain-Taylor Woodrow Joint Venture, will be able to handle tankers up to 500,000 d.w.t.

MORE THAN any other part of the UAE, Dubai gives the impression of having grown up already—and this is still its naturally. The bustle on the Creek which divides the twin towns of Dubai and Deira, and where dhows and launches ply busily, gives the Emirate real character. It has too a cosmopolitan atmosphere. Although the natives of Dubai may constitute only 20 per cent. of the population, it has been a work place and haven for expatriates from Asia, the rest of the Arab world and Britain for so long that there is a harmony not found elsewhere in the Gulf. This maturity stems from a number of factors. First, the discovery of oil and the inflow of large-scale funds came as a

welcome addition to an economy which had been flourishing already—and this is still its main role—as the leading entrepot centre not just for the Emirates but also for the whole Gulf. Secondly, Dubai is still compact enough to operate very much as the seat of Sheikh Rashid bin Said al-Maktum, the Ruler. But as he sits in the corner of his palace overlooking the Creek, beside a single telephone and puffing a pipe with a tiny sundry, Dubai and foreign business is extremely direct, with a minimum of red tape, so that trusted contractors are able to start their projects before final contracts have been drawn up, and complete them correspondingly ahead of schedule.

Furthermore, so far Sheikh Rashid's commercial and economic intuition has been impeccable. Officials in Dubai recall with glee the way Sheikh Rashid overruled professional advice that the port of Dubai should not be expanded beyond a certain limited size—and has proved himself right several times over. For the expansion of the port and the dredging of the Creek has enabled Dubai, in spite of competition from Abu Dhabi and elsewhere in the region, to retain its position as the leading centre for imports, exports and re-exports. Dubai's total income for 1976 has been estimated at £1bn, so it is able to pay spot cash for some of its development projects and without too much difficulty raise loans for others. Its future looks comfortably assured. At the same time, because Dubai's development has been going on longer than in other Emirates, it is reaching the position which Kuwait has already begun to confront. Many of the basic facilities are in place—such as roads, a superb hospital, the port and airport—and were easy to select. The priorities now become more complicated to select.

Favourably
Politically this has become apparent at two levels. First, Dubai prides itself on its slim bureaucracy and compares itself favourably with the federal capital, Abu Dhabi, which it sees as grinding along under the laborious weight of bureaucracy. Dubai is a little more grudging than it should be of the benefits of the federation of which Sheikh Rashid is Vice-President. It has still to make more than a token contribution to the federal budget, yet the federation provides both a defence force and a diplomatic source, and also, most important, in the last resort the bulk of Dubai's foreign currency.

This year the licensing of the Union Bank of the Middle East and of the Emirate's National Bank in contravention of the Currency Board's moratorium, followed by the collapse of two local banks, and the still unresolved border dispute with Sharjah (one of the reasons for Sheikh Zayed's discontent with the Presidency last year) all have deep political implications for relations between Abu Dhabi and Dubai.

The second political aspect involves Dubai itself. The energy and acumen of Sheikh Rashid—whose interest in development projects, for example, is such that he frequently drops in unannounced to inspect her question there and generate enthusiasm everywhere—is undiminished even at the age of 70. But as Dubai develops it inevitably becomes more complex to rule and the need for delegation becomes more pressing.

To some extent this has taken place already. The municipality and its 30-man council, appointed by the Ruler, runs all the services (and is kept on a tight financial rein by Sheikh Rashid) and has a budget this year of Dh.1.2bn., which has increased from a mere Dh.40m. in 1975. Its structure is similar to that from which Kuwait evolved before the closure of the assembly last year. If this sort of formal structure does emerge, there will be a conflict of interests as the federation attempts to build up a greater degree of federalism.

The economy is now entering a third and distinctive phase. Until oil exports began in 1969, trade—the first stage—was the main source of revenue. Dubai's population of about 200,000 makes it a comparatively limited market, but since 1970 alone trade has risen tenfold. Imports last year totalled Dh.9.5bn. (with Japan, Britain and the U.S. the main suppliers). Reflecting the development of the economy, consumer goods, although maintaining a large

share of the market, are expanding more slowly than capital goods.

In addition, an increasing proportion of imports is remaining in Dubai. It regularly imports more than in 1974, and Dubai's function can be seen easily from the fact that the main destinations of "exports" were Saudi Arabia, Iran, Qatar, Oman, Kuwait and Bahrain. The gold trade has declined to a trickle compared with its heyday of the late 1950s.

The second phase of economic development might well have come in any case if trade had remained the main source of income. It has been speeded up by oil. Official statistics show that income from oil has risen from Dh.386m. in 1971 to an estimated Dh.5.2bn. last year. Dubai is secretive about the estimated life of its oil reserves but they could be for the comparatively short period of 15 years. In this sphere, as in others, Dubai has tended not to co-ordinate its policies with the federal government. In July, 1975 it announced a 100 per cent. "takeover" of the Dubai Petroleum Company, while Abu Dhabi has only a 60:40 arrangement.

Dubai is now embarking on the third and most controversial phase of its development. Oil has made a new generation of industry and major projects possible through the revenue and associated gas supplies. At first projects were connected with the development of Dubai city itself or were related ventures such as developing the port and the £162m. dry dock. Dubai is also building a cement factory and a giant Trade Centre costing £110m. But at the industrial area of Jebel Ali, a huge port costing £500m. is being gouged out of the coast, and an aluminium smelter costing £350m. and a gas liquefaction plant costing \$425m. is being constructed. A steel mill and refinery are under consideration.

There is much confidence in Dubai that these projects will be profitable and not white elephants, and that the Emirate is capable of making Jebel Ali more competitive than Abu Dhabi's corresponding industrial area of Ruweis. Finance does not seem to be a problem. The total cost of all the major projects Dubai has in mind, ranging from industry to infrastructure and social amenities, amounts to just over £2bn.

Morgan Grenfell, which has set up most Dubai loans, reckons that debt servicing repayments would amount to \$40m. this year, reach a peak of \$176m. in 1979, and thereafter fall off to \$106m. in 1981. Since those calculations were made more loans have been contracted, but Dubai's debts are still reckoned to be containable, making the Emirate easily eligible for further loans.

Inflation is running at an estimated rate of 25 per cent. The property market is displaying signs of getting out of control, with rents rising at exorbitant rates, driving residents away. A two-bedroom flat in Dubai could cost more than Dh.45,000 a year, but its equivalent in Sharjah, ten minutes away by car about Dh.10,000 less.

Inevitably the nature of Dubai is beginning to change. While it can boast some of the best established social services in the Gulf, the speeding up of the economy and the attendant influx of foreigners has put serious strains on the services which the Municipality runs. Town planning is only now becoming truly comprehensive, and co-ordination between all the above and below ground essential services regular.

The size of the challenge is formidable, as the sewage system indicates. At present 37 square kilometres are served, but there are plans to extend this to 205 square kilometres. Population planners estimate the annual growth rate at 10 per cent., although because of the number of illegal immigrants this is probably an underestimate. By the end of the century Dubai's population could be 800,000, four times its present size.

Already sewage disposal is posing severe difficulties, and by the end of next year, according to current estimates, Dubai will be needing 23m. gallons of water a day. This will be coming close to the limits of daily production of water extracted from the sweet water wells in the Awir fields, which at present amount to 18m. gallons a day. By the end of 1979 some of the pressure will be relieved by the Jebel Ali desalination plant which will be producing 40,000 tons of water a day.

Criticised

It is the breakdown in the telephone and electricity services and the wait to get taxis installed that—predictably—are often criticised. But in the circumstances, Dubai is undoubtedly coping better than its neighbours. This is particularly the case with the health services. In 1973 the superbly equipped Rashid Hospital was opened. At present in Dubai there are 500 beds available in the three main hospitals, but Rashid Hospital is being extended and in 1980 another complex costing £50m. and with 630 beds will be ready.

The main endorsement that Dubai is flourishing has come from the numbers of foreign residents, though exact figures are hard to come by. A census in 1968 suggested that Iranians made up 33 per cent. of the population, Pakistanis just under 20 per cent., and Indians about 13 per cent. These proportions have probably altered since those calculations were made since towards Indians and Pakistanis have been higher proportions as a result of the increase in construction work.

Britons continue to play key roles, not just as contractors such as Costain, Taylor Woodrow and Bernard Sunley, which are in charge of the major projects, but also as advisers to the Sheikh and heads of the main government departments.

Controls on immigration have become stricter since it became a federal responsibility. Nevertheless, neither Bernard Sunley nor Costain had difficulties

in importing workers—2,000 for the Trade Centre and 2,500 for the dry dock. But there are three main difficulties for immigrants. Now that it is harder to get in, the risks of illegal entry are higher, and last September 30 perished when police intervened as an illegal trader tried to land 1,000 off Fujairah. The second is accommodation. On the outskirts of Dubai are two towns, too well organised to be rated "shanty towns" but still constituting sub-standard housing, which contain about 50,000 people, mainly illegal immigrants from India and Pakistan.

Thirdly, even legal immigrant workers have few rights. There is a Workman's Compensation Ordinance of 1965, but it is rarely if ever applied. Strikes are illegal, but it is interesting that the last time there were disturbances or strikes on any stage—by sewage workers and at the dry dock—instead of, as in the past, de-

porting all the those involved, Dubai, because of its need for labour, deported only the ringleaders. There is no evidence to suggest that Dubaians are changing their cosmopolitan attitude towards foreigners. If there are any shifts, they are towards the policies of Abu Dhabi and Kuwait, where foreigners setting up businesses require a local partner by law. Dubai is undoubtedly facing challenges of an increasingly sophisticated nature as it develops. In many ways the most fundamental will be the evolution of its relationship towards the central government. But Dubai's great advantage over its other partners in the UAE is its more broadly based economy and its self-confidence and tolerance, which should make the process of adaptation a less testing experience than it might otherwise be.

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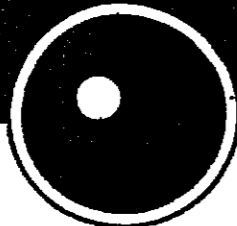
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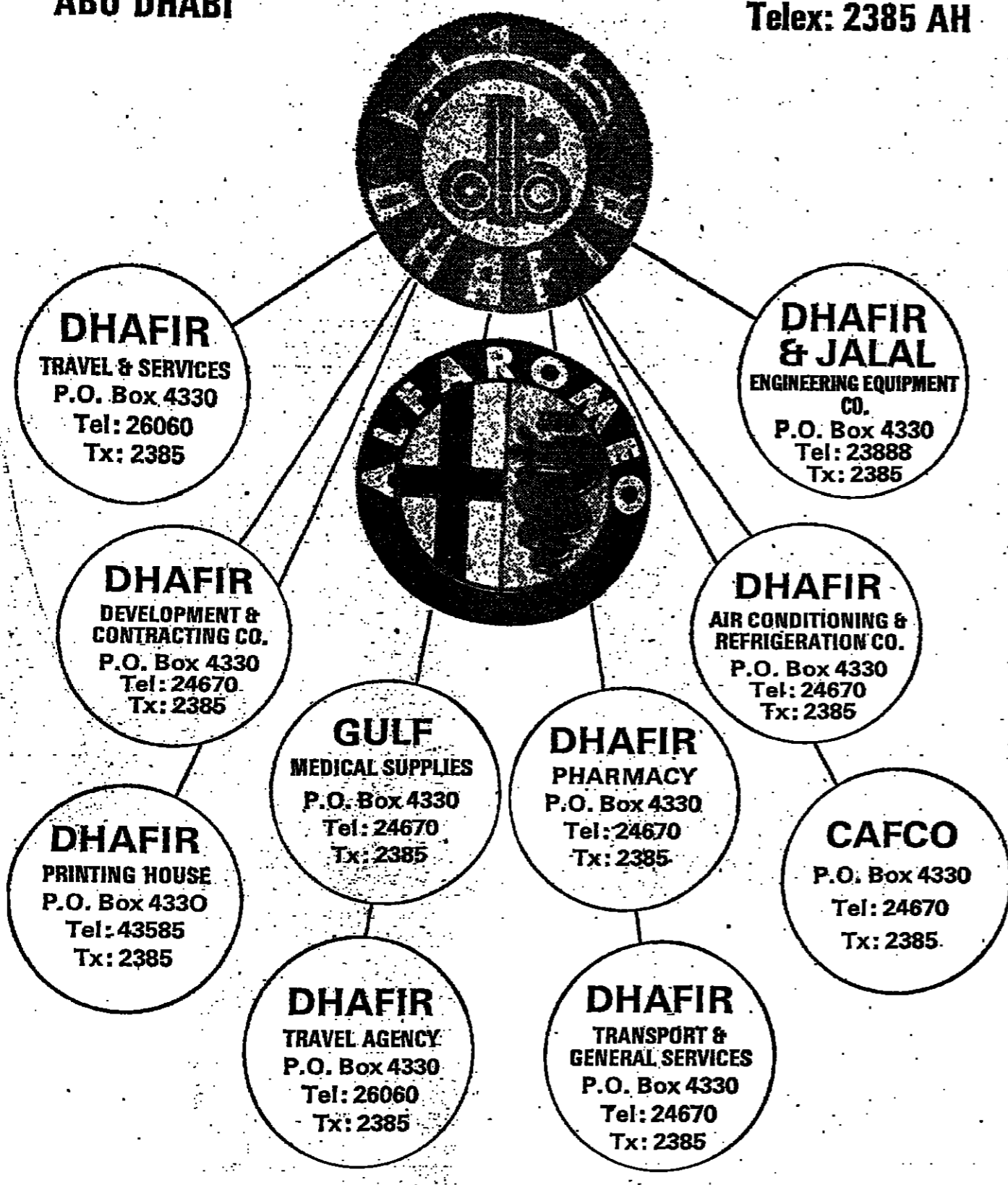
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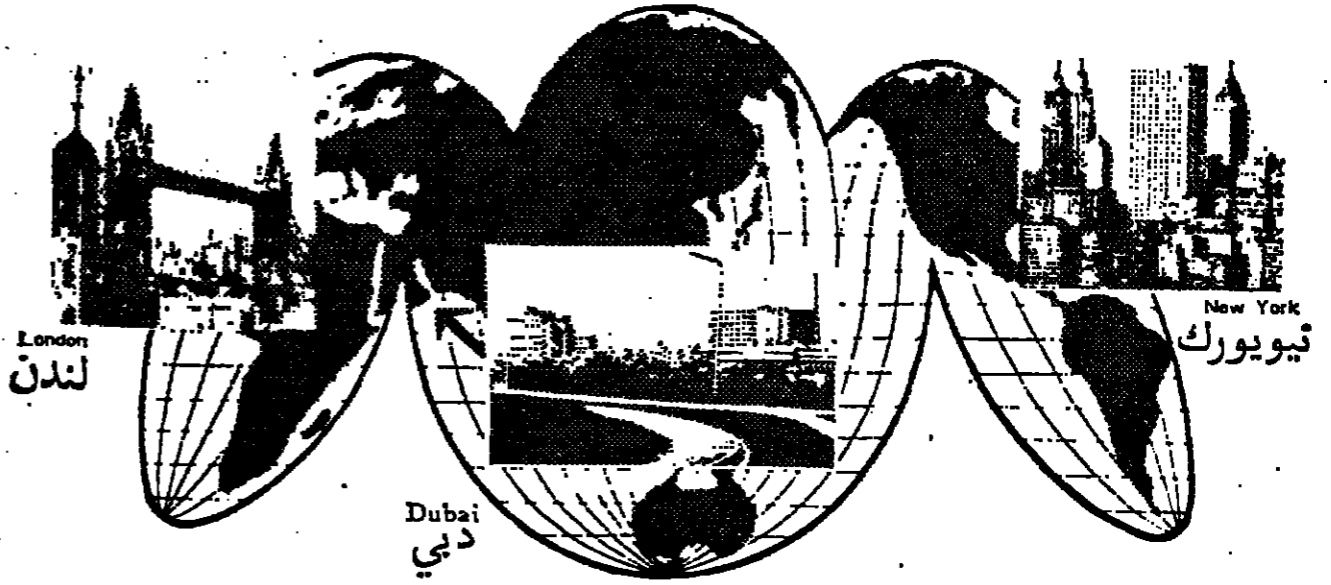


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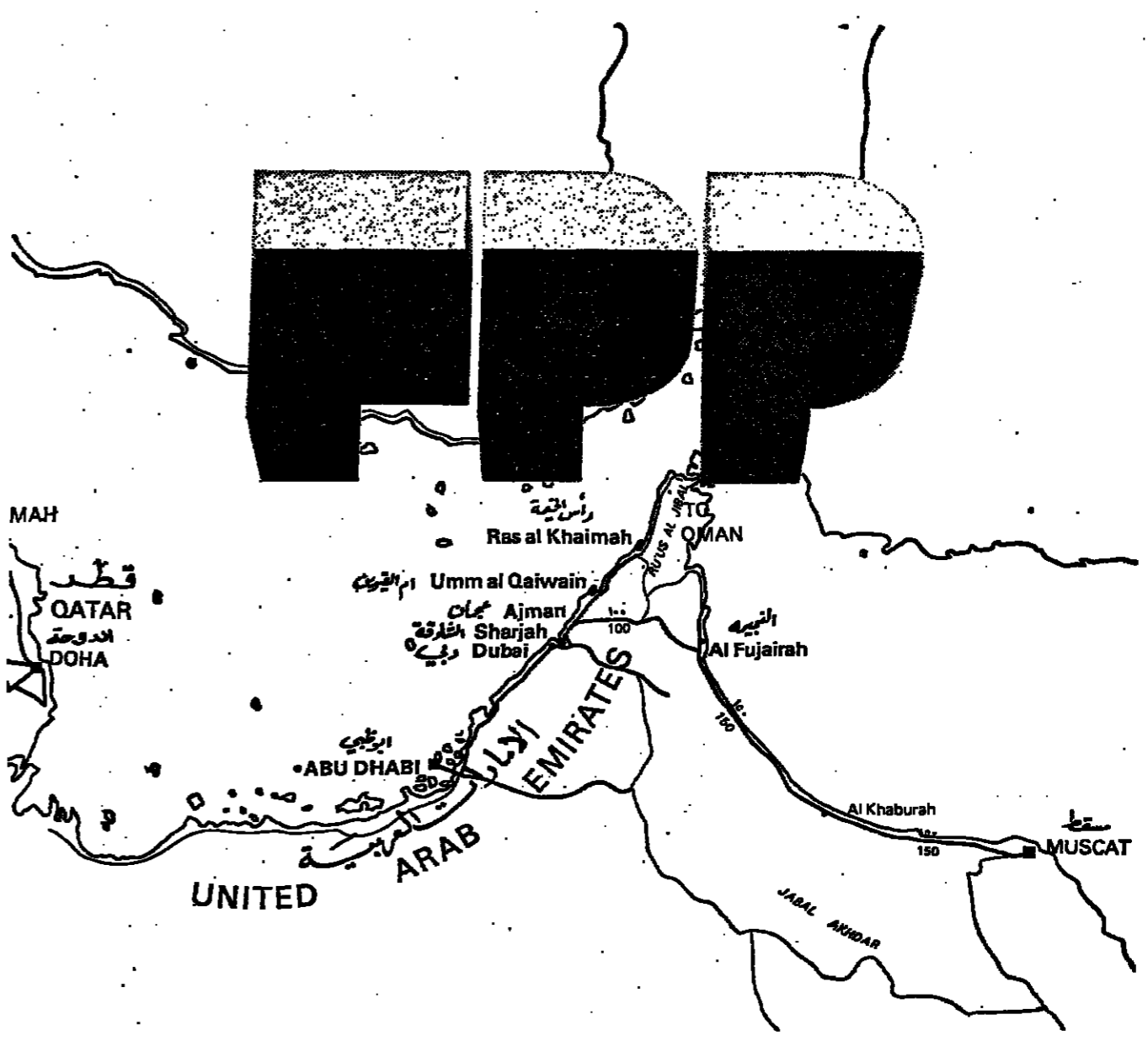
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UNITED ARAB EMIRATES X

Compared with fellow member States like Abu Dhabi or Dubai, Sharjah is going through its early and somewhat explosive stages of development. This is reflected in the building boom and in major projects at the port and airport. What may give the Emirate lasting attraction for the future, however, is the care for environmental needs.

Sharjah

THE question most frequently asked about Sharjah these days is: "What is going to happen when all those blocks are finished?" Sharjah's skyline is a jungle of construction cranes with whole streets being built, creating thousands of new offices, apartments and hotel rooms. Already the "To Let" signs are in abundance, a phenomenon hitherto unknown in a country where apartments are usually taken three months in advance of completion.

All over the country the property market is undergoing change. In Abu Dhabi there is going to be more to choose from, but the capital is where the bulk of the thousands of new Government employees will live. In

Dubai, potential tenants can afford to turn down offers of apartments, whereas in the past people grabbed the first empty flat they could lay their hands on.

However, Sharjah's boom is only about three years old, its streets and buildings are glaringly new, and the property market recession will inevitably be more obvious there. Sharjah businessmen put all the gossip about the subject down to "Dubai worry-mongering," inspired by Sharjah's commercial rival and neighbouring Emirate.

Certainly it needs to be put in perspective. The reason d'être of living in Sharjah still exists—it is cheaper and a more pleasant place to live than Dubai. Even if rents do decline to as much as 30 per cent.—which is highly unlikely—it will only mean that the repayment period will lengthen from three to four years. A few banks which have been investing heavily in the local property market may feel the difference, but there seem to be no worries that there will not be enough tenants to fill all the blocks. There has been little or no reduction in rents as yet, only a halt in the rise of prices. The elementary economic law of supply and demand is at last beginning to work in favour of the tenant for the first time in the UAE's history.

It is not surprising therefore that Sharjah recently announced that all rents are to be frozen until the foreseeable future. It cannot afford prices to increase even steadily, if it is to be sure of filling the empty blocks and maintain its competitive prices. Sharjah's relatively late boom can be dated back to the discovery of oil offshore, and though its income is relatively modest, the Emirate has been buoyed by the rise in prosperity in the UAE in general, and the confidence which the Emirate derives from the support of Abu Dhabi. Its oil income is shared 50 per cent. with Iran following the 1971 compromise over conflicting claims to the island of Abu Musa, and a further 30 per cent. of Sharjah's share is paid to Umm Al Qiwain, which also disputes ownership of the offshore waters concerned. Thus, Sharjah only gets 35 per cent. of the revenue from the Mubarak field. With receipts per barrel estimated at \$7.48 and output currently running at 25,000 to 40,000 b/d this means an oil income of \$35m. at the most. Drilling is to begin shortly on another well, to add to the four already in production.

Venture

Onshore, the joint venture established between the Pinnacle Gas and Oil Company and the Nicklaus Drilling Company of Houston has begun drilling the first two wells in its concession in western Sharjah. According to the agreement the venture is committed to dig three wells each 18,000 feet over the next two years at the rate of one every ten months. However, sources indicate that the companies hold out hopes of finding oil at 8,000 ft.

Recently Sharjah has taken up with the Eurodollar market, and is soon to receive \$60m. from foreign banks. One facility for \$40m. was recently raised through an international syndicated loan arranged by Anthony Gibbs, Morgan Grenfell and Arab Morgan Grenfell. Another, for \$20m. and this time for a specific project, was recently raised by Grindlay and Brant. This was shared among four participating banks, Grindlay, Lloyds Bank International, Security Pacific and BAIL. The 1,719 passengers in transit and money is to pay for Sharjah 1,587 departures during the first week of a truly spectacular three months. That averages shopping complex designed by White Young and Partners of London is not high in comparison with Britain. The 600-shop complex is a prime example of Sharjah's design-consciousness.

Sharjah's own banking community has also played its role. The airline's fear of

being barred from Dubai's facility will be tested shortly with the commencement of operations by Air France in November. A number of charter airlines have also expressed interest in Sharjah.

It is not just these two recent additions to Sharjah's infrastructure that have attracted so much business interest. Rather is it the "Sharjah formula" of a streamlined bureaucracy, lack of red tape, absence of taxes and cheaper rents. Free advice is available to incoming businessmen on how to establish themselves and local partners. Unlike the Abu Dhabi and Dubai the Emirate makes a sales pitch to attract newcomers. Elsewhere, businessmen can find themselves tied up for months in endless bits of paper, scores of signatures and necessary permissions from elusive bureaucrats. Sharjah's Ruler is also reasonably accessible to businessmen. Land is also allowed to be sold to Arabs of any nationality, undoubtedly a reason why the emirate has over 600 Lebanese owned establishments.

Transit

The port is being run on a strict commercial basis, not merely as a facility for the local merchant community, and its rates are more expensive than Dubai's. However, the speedy transit of cargo through the terminal has stimulated a great deal of local interest, and more than half of the goods being handled there are destined for Dubai, instead of the other way round as it was for years before.

Khor Fakkan, the east coast development, is perhaps Sharjah's most promising project. This coastal village has a natural deepwater harbour and a two-berth container terminal with a large back-up area is being constructed there. The new port will have one unrivalled advantage, for large container vessels will be able to offload cargo there for onward shipment by road or by feeder vessels, without the necessity of passing through the very congested Straits of Hormuz. Such a development will cut steaming time considerably and will undoubtedly be attractive to international container operators anxious to get in on the Gulf container trade.

Sharjah's new airport opened at the beginning of this year, and though it has registered remarkable gains in traffic compared with the old facility, many international airlines have hesitated to use it for fear of being "blacklisted" by rival Dubai. With its much smaller market, Sharjah cannot compete directly with Dubai, which is well-established as a major business and transit centre. Nevertheless, its new facilities have attracted a number of customers new to the UAE.

The operators of the airport, who also manage Frankfurt and the Nicklaus Drilling Company of Houston have already been remarkably successful. In the first four months of this year, the airport has already handled around 2,000 tons, which compares with a capacity for storage and warehousing of 7,000 tons a year. Plans are going ahead for a doubling of capacity as envisaged in the original designs.

A number of specialised airlines are conducting highly successful operations from Sharjah. One, for instance, is bringing in frozen meat from India and after reconverting the aircraft flying Indians back home on holiday. An additional attraction for freight carriers is the fact that the airport authority allows airlines to handle their own goods in their own warehouse.

As for passengers, the airport has handled 1,465 arrivals, Security Pacific and BAIL. The 1,719 passengers in transit and money is to pay for Sharjah 1,587 departures during the first week of a truly spectacular three months. That averages shopping complex designed by White Young and Partners of London is not high in comparison with Britain. The 600-shop complex is a prime example of Sharjah's design-consciousness.

Sharjah's own banking community has also played its role. The airline's fear of

being barred from Dubai's facility will be tested shortly with the commencement of operations by Air France in November. A number of charter airlines have also expressed interest in Sharjah.

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Sharjah is also a pleasant place to live. Much thought has gone into urban planning. The whole town has been partitioned off into green zones and industrial areas; hotels being built there are in many instances located on the beach, while others are lining the shores of lagoons.

One of the most exciting projects is the Boorj Avenue which Sharjah hopes to turn into a pleasurable mini "Wall Street." All banks in Sharjah have been encouraged to move into the avenue on the ground floors of the 12 blocks under construction. Above will be shops, restaurants, offices and flats. They are being built in groups of four, each linked by air-conditioned walkways. The main street has already been planted with trees and shrubbery. When completed the Boorj will prove a very desirable place to live, work or shop in.

Some 30 hotels are under construction in Sharjah to provide 4,000 rooms, all but a few of them in the first-class category. The operators include the world famous names in the hotel industry such as Intercontinental, Holiday Inn, Trust Houses Forte and Novotel and Air France. A bungalow complex shortly to be completed will be run by Prince Alfonso of Spain's Marbella Club. However, at the moment there is a chronic shortage of such accommodation for the visiting businessman. A "fotel" — or moored liner — operated by Holiday Inn opened recently to cope with the demand.

Tourism

Sharjah is looking to tourism to fill up the hotels under construction, and though on the surface there would seem few possibilities in this direction because of the high prices and great expanses of uninteresting desert, it is seeking to attract the specialist adventurer. Luftansa is now putting the finishing touches to a report commissioned by the Ruler and has outlined various suggestions including desert tours, falconing, Bedouin feasts and diving. The east coast holds the greatest possibilities for tourism, having miles of unspoiled, unpeopled and unpolluted beaches. Tours for skin-divers could be very popular for the area offers acres of breathtaking coral gardens in crystal clear water.

At present these jewels of the east coast are known only to a handful of long-time expatriate residents of the area whose only hope is that such places will not develop into a kind of Arabian Riviera. So long as hotel prices remain at \$70 a night their paradise seems unlikely to be threatened.

Kathleen Bishtawi

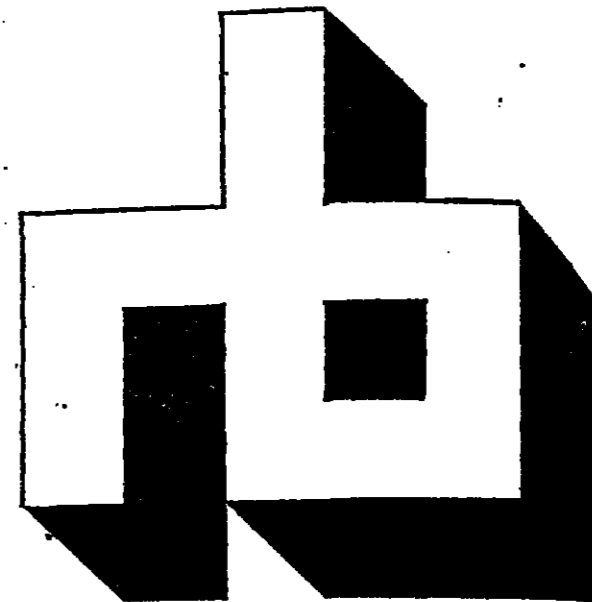
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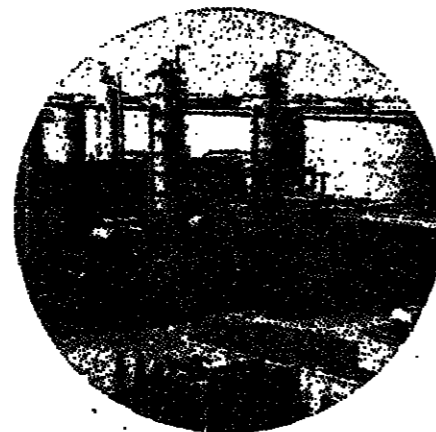
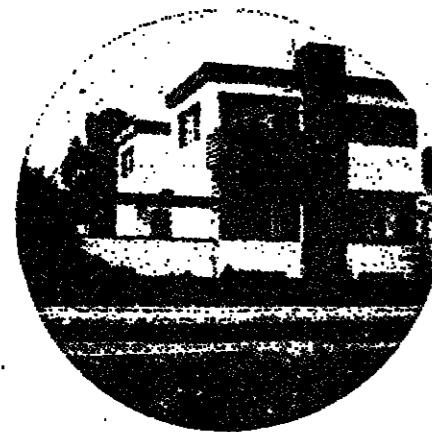
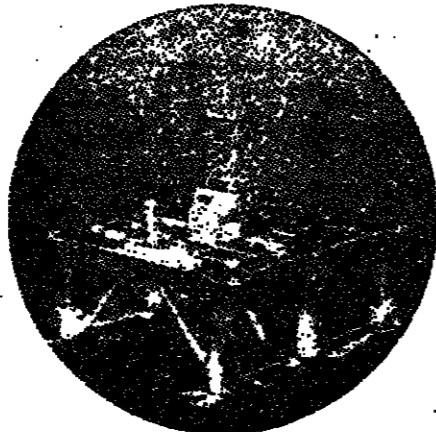
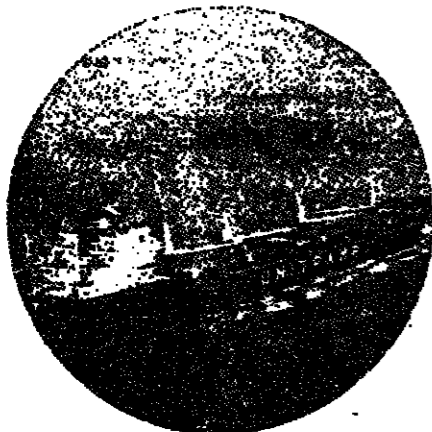
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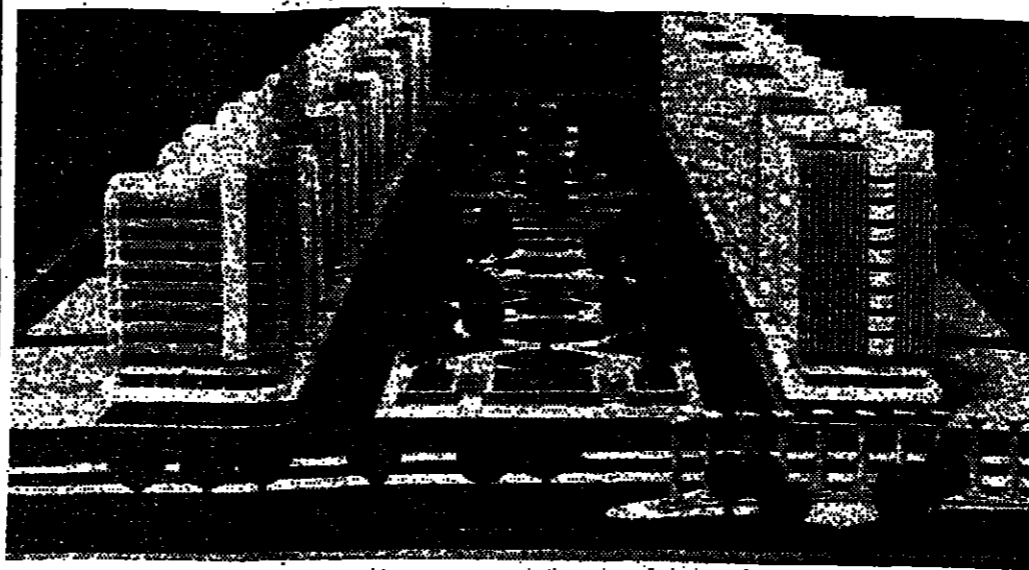


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A model of Boorj Avenue, Sharjah's mini "Wall Street," construction of which is now under way.

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UNITED ARAB EMIRATES XI

The four small northern Emirates all live in hope of discovering the hydrocarbon deposits which could give them some of the wealth of their southern neighbours. However, they have other attractions, mainly as the leisure resorts of the UAE.

Northern Emirates

AS AL KHAIMAH, Fujairah, Ras al Khaimah and Umm al Qiwain present a pleasant contrast to the feverish atmosphere of Abu Dhabi, Dubai and Sharjah which are profiting directly and substantially from the petroleum wealth of the Federation.

Ras al Khaimah

Ras al Khaimah's principal productive sector is agriculture. Increasingly, the Emirate is providing a greater proportion of the country's food bill, thanks to the slightly wetter climate that prevails in the Emirate. Another important activity is the production of aggregates for construction.

The Union Cement Company, a Norwegian operated plant jointly owned by the Ras al Khaimah Government, Abu Dhabi and UAE investors, also uses the local rock to make cement. There are plans to produce special high strength material for use in the oil industry. The plant's capacity is at present about 700 tons a day although a major expansion to increase output to 2,900 tons daily will start shortly when a Eurodollar loan for \$100m. has been subscribed. Kuwaiti interests are also planning a further cement factory to produce 3,000 tons a day for the Kuwait market.

Other developments in the Emirate include a 250-room hotel which is being built in the town and is financed by the Ras al Khaimah Government. It is to be managed, when completed in two years' time, by Intercontinental Hotels. It will have a purpose-built marina for about 50 yachts and full conference facilities. Yet another luxury hotel is planned on a beach just outside the town and is being built for a number of local merchants. It is thought that the American concern, Marriott Hotels will be the operators.

The major project is the seven-berth port which is being carried out by Archicat at a total cost of Dh.450m. It will consist of 800 metres of cargo berths, 450 of which will be for containers and 220 metres for "dirty" cargoes such as rock and cement. The whole complex is designed by Halcrow (Middle East) and will be managed by Gray Mackenzie, the operators of Port Rashid in Dubai. The two container berths, conceived late in the project, will be fully equipped with gantry cranes and will have a large back-up storage park. Already the project has stimulated interest from shipping lines anxious to get in on the growing Gulf container trade including Manchester Liners of the U.K.

The Emirate's new airport, which opened a year ago amidst a great deal of scepticism, is painstakingly gaining traffic. Kuwait Airways calls there twice a week now, and Syrian Arab Airlines are planning a weekly service. Middle East Airlines have also expressed interest in calling at Ras al Khaimah. Gulf Air, in which the UAE has a stake, has yet to become one of the airport's customers.

One of the latest acquisitions for the Emirate — built almost in anticipation of the heralded oil wealth — is the new £5.5m earth satellite station. Linked to the Intelsat Indian Ocean satellite, it is owned by the Ras al Khaimah Telecommunications Authority which is being managed by Cable and Wireless. At the moment, RAKTA is not a member of Emirtel, the UAE telecommunications authority, though it is likely that the authority will join later.

Ras al Khaimah prefers to pay for its own projects and then be seen to be handing them over to the Federal Government, thereby paying respect to federal authority while retaining an appearance of independence. With a present total of only 700 telephone subscribers in the Emirate (another 2,000 lines are being installed now) the Ras al Khaimah earth satellite station will provide a useful addition to the UAE telecommunications set-up which currently relies on Dubai's Jebel Ali installation.

Fujairah

Fujairah hopes that oil will be found in this remote Emirate, which is perhaps one of the most beautiful areas of the country. Reserve Oil and Gas of Denver, whose concession agreement dates from before the formation of the Federation, has finally started drilling in the waters adjacent to the seaside village of Dibba. Troublesome difficulties with shale have been reported by the company which heads a consortium of seven U.S. concerns, and is committed to another two wells.

Fujairah remains the poorest Emirate and the most dependent on federal funds for its development. At the present time, Sheikh Mohammed al Sharqi, the young Ruler, is still trying to hold out against changing the law on ownership of land, to keep his territory from falling into the hands of foreign investors. But his business advisors are pointing out that the only way to encourage commercial investment in this, the remotest Emirate—to telephone Fujairah, you still have to go through the international operator—is to allow foreigners to own land there and Sheikh Mohammed may well be convinced. As it is, Fujairah remains a paradise of white beaches edged by blue mountains and date palms, where the principal activity of its citizens is still fishing.

The 29-year-old ruler is attempting to attract tourists to the area. Under construction is a 110-room hotel financed by the UAE Development Bank and to be managed by the Hilton group. The Dh.30m. hotel situated on the beach will have tennis courts and swimming pools. Already the Emirate boasts one small hotel, operated by Lebanese.

The largest project under construction in Fujairah is Garden City, a complex of 400 luxury villas, hotel, night clubs, yacht marinas, cinemas and other recreations. Associated Gulf Consultants of the U.K. has drawn up the plans, but as yet no firm agreement has yet been signed by an operator for the complex. The Government wishes to tie up a complete package whereby the complex could be leased for a certain number of years until reverting to Government ownership. There is at the moment no luxury accommodation in the Emirate. With an increasing number of expatriates residing and visiting there, the need is becoming acute.

Ajman

Ajman is the smallest Emirate in the UAE. Yet, though without any oil income it has prospered because of its proximity to Dubai and Sharjah. Several profitable light industries have been established in Ajman whose unpretentious commercial ambitions have paid off handsomely for its foreign investors.

Last month the aspirations seemed to suffer a setback with the closure of the Ajman Arab Bank. Owned 40 per cent by the Ruling Family and 60 per cent by the WFC Corporation, a holding company run by a Miami Cuban with interests in a number of South American

banks, together with Pakistani interests, it had been actively involving itself in the State's development. The fact that the Currency Board did not—for what ever reason—bail out what was a semi-local government institution may be pessimistically interpreted by other Emirates. As for Ajman, it is unclear at this time how the projects financed by the bank will continue. The bank acted as first point of contact for foreign businessmen and fulfilled a valuable role in promoting the state, as well as giving financial advice to the Ruling Family.

Ajman had been successful in raising two Eurodollar loans for the construction of a small port totalling \$7m. together. A second Eurodollar loan for \$5m. was signed only last month for an \$8m. fishmeal plant.

However, one of Ajman's most successful projects so far is the small dry dock which has been in operation since December. Since its opening by Mitsui of Japan, the operator, the facility has been rarely empty and has already handled well over 60 ships.

Ajman's most ambitious plan to date is for a garden city to accommodate 30,000 new residents. Designed by the Kisho Kurokawa, Japanese architects, it has yet to be financed and with the recession in the property market, quite apart from the Ajman Arab Bank's misfortune, there can be no certainty that it will be implemented. It is hoped that expatriate residents will be attracted by Ajman's relatively liberal laws on land ownership and its cheaper rents. Rates for villas and apartments in this Emirate are about 25 per cent lower than for Sharjah, only five minutes' drive away and even more competitive compared with Dubai's.

Ten years ago, Ajman was well known for its livelihood derived from the sale of stamps, visas, passports and even driving licences. It still is the cheapest place to secure a trading licence in the UAE. The bank closure, may mean a step back for Ajman, but this enterprising little state will inevitably find a suitable role.

Umm al Qiwain

Umm al Qiwain enjoys a modest petroleum income from its 30 per cent share of revenue received by Sharjah from the Abu Musa field as a result of the compromise reached just prior to the independence of the UAE.

Umm Al Qiwain has traditional hopes of oil revenue and developing a busy port. The concession there is held by United Refining, a consortium of several U.S. and Canadian oil companies. An announcement made recently by the Ruling Family declared that oil and gas had been found in the offshore area. Moreover, it would be sufficient to sustain the needs of both commodities in the state with a certain amount also available for export, according to the statement; but no detailed information has been made available. However, Umm al Qiwain's prospects have always been considered better for gas, rather than oil.

The major project in the town is the development of the creek including construction of 800 metres of seawall. Falcon Dredging of the Netherlands are deepening the bed to a depth of four metres to create a small dhow and pleasure craft harbour. The wharf is to be further extended by another 700 metres, and dredging in this area is planned to go down to minus 10 metres. This would allow ships of 20,000 tons to berth. However, no decision has been made yet about the number of berths that will be eventually created in Umm al Qiwain, and the matter is still under study by the ruling family. Consultants to the project are W. S. Atkins and Partners of Epsom.

Other developments in this awakening Emirate include residential complexes, new housing units for local citizens from the Federal Government and a new hospital. An Italian company is also planning an asbestos factory there.

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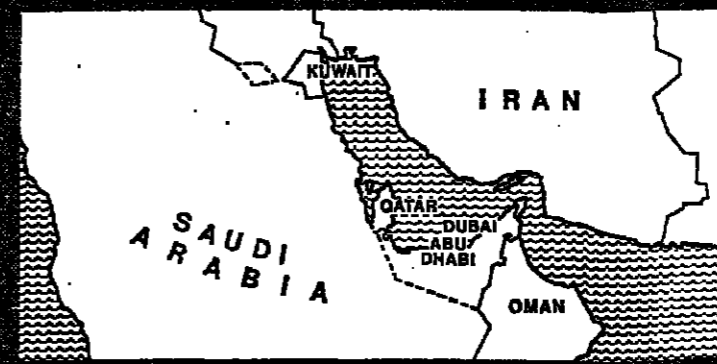
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UNITED ARAB EMIRATES XII



The control tower at Dubai International Airport. Air traffic control and technical services are provided by International Aeradio.

All but one of the Emirates are busy on expansion schemes for their ports and airports—some with a greater degree of success than others. While there is no gainsaying the justification for these developments, one aspect which in time may prove troublesome is that there is little or no evidence of any kind of federal co-ordination.

Ports and airports

NOWHERE is there such an evident lack of federal policy and co-ordination as in the sphere of airport and port construction. Six of the seven Emirates are building new port capacity or expanding existing facilities. Abu Dhabi, Dubai, Sharjah and latterly Ras al Khaimah all have international airports. Abu Dhabi and Dubai are planning new ones which will be less than 80 kilometres away from each other. At the same time Abu Dhabi intends to construct airports at Al Ain in the interior and at Ruwais, the site of its new industrial area.

It is not just that possession of more than adequate infrastructure for transport communications is regarded as something of a status symbol as well as a source of revenue. Equally important, no Emirate wants at the moment to be dependent on another. Certainly, the provision of more port capacity in general has needed no justification. Over the past few years every Gulf port has been congested to varying degrees as imports have soared in the wake of the 1973-74 price escalation.

Only Dubai, with the needs of its flourishing entrepot trade primarily in mind, in any way anticipated demand with its original 15-berth deep-water harbour which seemed amazingly ambitious at the time of its completion in 1970. With the growth in demand of the UAE and surrounding countries it has witnessed waiting times of two months or more since the construction of another 22 berths one of which is already in operation, seems much less visionary even if waiting times at Dubai and elsewhere have been recently reduced.

The largest project is at Jebel Ali, Dubai, designed primarily to serve the industrial estate being implemented there including the aluminium smelter and probably also a steel plant as well. More than 70 berths are being built by British, Dutch and local companies. The original price was set at \$300 million (about \$450m), though the actual cost may be \$500m or more now that the period of construction has been lengthened to five years or so. However, the berths are to be progressively released and the first four are scheduled to be ready by early next year. Sheikh Rashid of Dubai clearly aims that Jebel Ali will become the Rotterdam of the Gulf backed up by a growing industrial free zone that will also be the Emirate's industrial centre.

Abu Dhabi also is planning a new port alongside the existing Mina Zayed which recently underwent a 12-berth expansion. A further eight berths are

under consideration for the inner harbour, which would bring the total to 25. The new port, however, will be built on reclaimed land which is to be created by dredging the area alongside the new 12 berths. It is to consist of a total of 34 berths, including provision for containers and roll-on roll-off facilities. The construction contract for the port has been awarded to the South Korean company—Dong Ah. Plans are drawn up for another port in the Ruweis area, the site of Abu Dhabi's industrial complex, though as yet no decision has been made as to the size of it.

Seeking to emulate Dubai's prosperity some of the UAE's smaller Emirates are looking to their ports as the mainspring of their economic life. Sharjah, for example, which is strategically located more or less in the centre of the UAE, is now aggressively marketing itself as a transshipment centre for the Gulf. The Mina Khalid development which came into operation last year is of particular significance because the port is equipped with the first purpose-built container facilities in the Gulf. Although the main emphasis to imports is still construction materials, the potential is enormous. Dubai is handling nearly 2,000 units a month and is planning extension to its limited facilities in Port Rashid, in the major expansion scheme under construction at the moment.

The Sharjah container terminal is the Gulf's first fully equipped container complex and already it has stimulated interest from international shipping lines. Mediterranean Lines runs a weekly container service from Britain and Europe, and Ben Ocean and Mitsui O.S.K. operate Far East runs with transshipment to Saudi ports. Sharjah is managed by Seatrains Gulf Services, a company specially formed by Seatrains, the American container operator. Unlike Dubai, which acts as a warehouse port, transshipment and throughput via the Sharjah container terminal is designed to be speedy, with punitive rates of storage applying after 60 days.

Sharjah's most promising project is the one located at Khor Fakkan, in its eastern enclave bordering the Gulf of Oman, where two more specialised and fully equipped container berths are under construction. This development is undoubtedly going to be a focus of attention in the future. By Gulf trade container operators, for the natural deepwater port will allow large mother ships to off-load their units without the necessity of passing through the busy Straits of Hormuz. Although a minor two-berth development, it could prove a major challenge to other container ports being built in the Gulf itself now that good road communications to the west exist.

Also on the east coast Fujairah is to undertake a 12-berth harbour only 15 minutes drive from Khor Fakkan. It is being financed by the UAE Ministry of Public Works. The new port will be able to accept vessels in the 20,000-25,000 dwt range. In view of the proximity of cargo airlines. Already

Emulate

Under consideration for the of the two ports, it has been suggested that Khor Fakkan concentrate on container vessels and Fujairah on general cargo traffic, thus comfortably complementing each other, although the ruler of Fujairah has yet to decide on the matter.

On the west coast of the country, Ras al Khaimah is going ahead with a small port of eight berths, two of which will be for containers. They will be fully equipped with gantry cranes and a large back-up space for parking. Already one international operator—Manchester Lines of Britain—has shown interest in using the terminal. Meanwhile, Ajman, the smallest Emirate, is also planning its own port project and current designs call for a total length of berthing space of 2,500 metres.

As for airports, competition is equally intense, though the rivalry is restricted to the larger Emirates. The most expensive project so far is Abu Dhabi's new international airport which is projected as costing over Dh.1bn. The architects of the Charles de Gaulle Airport in Paris are doing the design.

The terminal buildings are to be built by a Japanese consortium, Takenaka Komuten. Runways and access roads have been awarded to Joannes and Paraskavides, the Cypriot company, one of the most successful foreign contractors in the UAE.

The Abu Dhabi Public Works Department, also recently announced plans for the construction of an airport at Al Ain, the inland town near the Buraimi oasis. The new airport will be built to Category II standards and be capable of handling Boeing 720s and 707s. However, a Government official said that they did not expect any scheduled airlines to use Al Ain airport, and that the terminal buildings would be scaled down. It is expected that the complex will be used mainly for the military and private flying for a number of prominent personalities in Abu Dhabi who have residences at Al Ain.

Dubai has yet to unveil the detailed plans for its massive new international airport planned at Jebel Ali, the site of the new industrial city. It is believed that the new airport—being designed by Halcrow (Middle East)—and planned in association with the British Airports Authority—will be the largest in the UAE when completed. Located on the main Abu Dhabi-Dubai highway, the new airport will become the sole airport for Dubai feeding the new city and Dubai itself, with easy access to the capital. The construction contracts have yet to be awarded.

Dubai's existing airport is witnessing phenomenal traffic increases every year. In 1976 the total number of passengers amounted to 1.3m. Cargo went by no less than 599 per cent during last year to 51.8m kilos. The Government have yet to announce exactly what will happen to the airport once the Jebel Ali complex is completed. If it does not become a military airport, or cater for private traffic, the land could be sold off for development.

Sharjah's new airport, which opened on January 1 last is handling seven international passenger airlines and numerous cargo airlines. Already

months of operation has total around 2,000 tons. As capacity of the existing warehouse facilities is only 70 tons, plans are already proving for the doubling of space as envisaged in the original project. This comes with an annual traffic of 10 tons for cargo at the old airport and so the new airport is already showing benefits to the Emirate. The airport operated by a company operated with the one response for Frankfurt airport.

The airstrip at Khor Fakkan is to be made operational shortly for primarily small craft. Negotiations are in way with a local company at setting up a scheduled service for the growing export population. Khor Fakkan an obvious tourist potential. Three hotels are projected this luxurious part of country.

Ras al Khaimah's airport has been in operation for more a year now and has so attracted three regular airlines. The airport can be expected witness steady growth in future, perhaps a more spectacular one if oil is ever found in commercial quantities as the Ruler hopes.

Abu Dhabi's plentiful foreign contractors in the UAE, revenue and its generous distribution through the special programme of the Federal Government have given all Emirates a chance to enjoy common prosperity. It is understandable that each of seven Rulers should try to secure their own individual Emirates the map as emphatically as possible. To an extent competition between them can only be healthy.

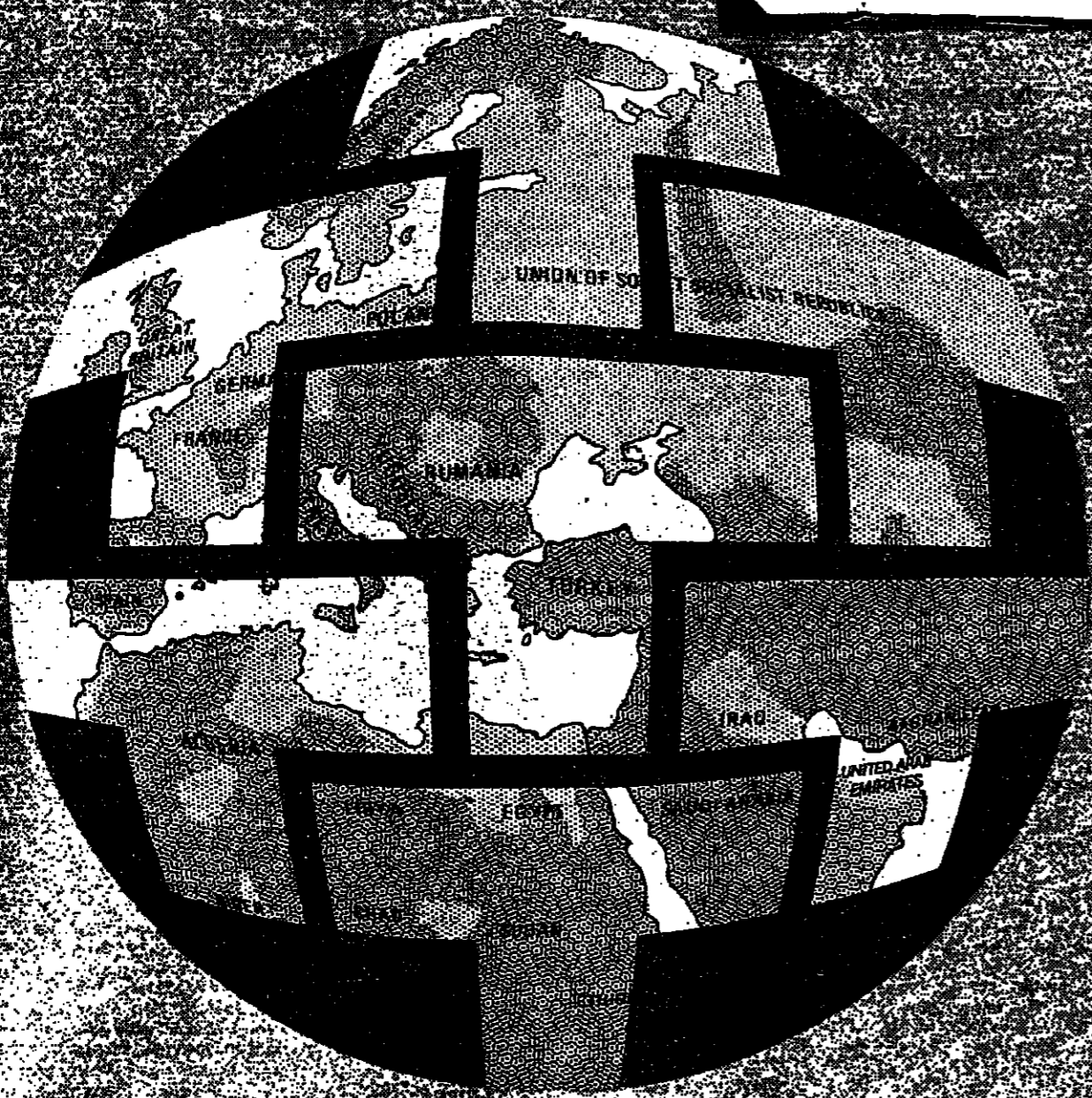
Yet as the period of intensive growth comes to an end, it seems clear that unco-ordinated build-up of infrastructure projects for port communications may very wasteful. If the proposed five-year development plan the union for implementation by 1980 all the airports deep-water harbours are being built or currently planned will be finished. Then the of unrestrained competition in this field may be painfully apparent.

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UNITED ARAB EMIRATES XIV

The UAE is moving into a new phase of development — leisure. Now that most of the infrastructure projects have been taken care of, the Emirates are looking to recreational facilities, in particular, football and athletics.

Leisure

WEALTH FROM oil has had considerable effects on the interests and way of life of people in the Gulf, particularly the United Arab Emirates. Traditions have had to be modified and modernised. Furthermore, people have more time than ever to spend on leisure pursuits and sports. Hitherto, provision of such amenities has not been a Government priority, because roads had to be laid down, schools and hospitals built, and social services provided first. But within the past two years the UAE, with Abu Dhabi, Dubai and Sharjah in the lead, has been putting into action plans for sports centres and clubs.

These projects are part of the process of rounding out life for those who live in the UAE and an effort to provide interests beyond television and the cinema. The choice of recreations and sports reflects the increasing contacts the UAE has had with the West, either through travel or the presence of humorous expatriates.

At the same time these developments have had some effect on such traditional pastimes as camel-racing and falconry. To a certain extent these were restricted recreations anyway. The modern drive is to make sport, in particular football, accessible to a much wider range of people. The intention in many cases is not just to broaden people's interest but also to provide a social centre.

Thus the pattern which emerges in the three Emirates of Abu Dhabi, Dubai and Sharjah is roughly similar. All are setting up sports centres. In Abu Dhabi work is in progress on a three-stage project, Zayed Sports City. The whole complex will cost about \$225m. The Consolidated Contractors Company of Abu Dhabi has won the contract for the first stage, which involves the construction of a two-tier stadium seating up to 60,000 and a sports ground with associated roads and parking facilities.

Last month Haden International of the U.K. was awarded a contract worth \$13.5m. to install all the electrical and mechanical work. The first stage should be completed in the middle of 1979. The second stage involves housing, administrative buildings and a mosque. In the third, a gymnasium, club, swimming pool and cultural centre are to be built. All facilities are being constructed to Olympic standards.

Dubai Sports City is a more modest affair, costing about \$50m. The main stadium, with seating for 20,000, is to have an international standard football pitch and running track. An indoor air-conditioned arena will have seating for 4,000. In addition there will also be tennis courts, a hockey pitch, and volleyball and handball courts.

The consulting consortium is led by APC International of the U.K., and the complex should be finished by 1980.

The Sharjah sports centre, near the old airport, is based round the stadium, which will contain a grassed football pitch and a running track. This project, to cost \$3.7m. and for which Mothercat is the contractor, also includes a sports hall, a social centre and a swimming pool.

Abu Dhabi is the main centre for camel-racing, which is taken as much as an excuse for a gathering of the tribes as an opportunity to study form while up to 40 camels at one time make a double circuit of a long course. Popular as this sport is, along with horse racing, it is reckoned that it is likely to lose popularity in the face of more modern pastimes.

Falconry

By contrast, the hobby of falconry or hawking is probably more established than ever. It is basically a sport for the sheikhs and their retinues. Owners and trainers work very closely together. Each has its own name, and the relationship between a hawk and its handler is an intimate one of constant talking, stroking and training. Each falcon can be worth at least £1,000 and supplies come from as far afield as Syria,

Pakistan, Iran, Turkey, Rumania and Sudan. By one account, an ailing owner took his hawk with him into hospital where it perched on the end of the bed eating raw meat. Local airline officials have long ceased to try and prevent travellers from taking their hawks with them.

Hawking is not open to everybody, so the Emirates are not confining themselves just to sports centres. In Abu Dhabi the Emirates Sports and Culture Club is being built at a cost of \$4.8m. This will have a football stadium, volleyball and tennis courts, running tracks and a training ground. APC International are also consultants in Dubai—and Milne and Nicholls International the contractors—for four football grounds (the three known positions so far are near al-Nasr Club, near al-Ahli Club and the Trade Centre), each with capacity for 12,000 spectators and costing a total of \$16m.

The Gulf has for some years provided employment for thousands of expatriates, particularly from the West. Many of their leisure activities have rubbed off on local inhabitants, including those of the UAE.

Thus Dubai has given APC a third consultancy, this time for a sports and leisure centre at al-Nasr. This project, to cost about \$5m., will include an ice rink, bowling alley, squash courts, shooting galleries,

swimming pools and an indoor sports hall. It is due to open in the summer of next year and Rank Leisure Services was last month awarded a £7m. contract to manage it. In addition Dubai municipality is planning a £20m. beach marina and boating lake. At al-Saffa Dubai is proposing to build a 150-acre leisure and nature park, to include a miniature railway and children's playground.

Expansion

Sharjah is planning to expand not only its direct sporting facilities but also to enhance its role as a tourist centre. By 1979 it hopes to increase the number of hotel rooms tenfold to 3,000. The new hotels will be equipped with swimming pools, tennis courts and other facilities. A number of holiday villages are being set up and the Khor Fakkan area on the east side of the Musandam Peninsula developed as a tourist spot.

Besides these plans, Sharjah already has approaching completion the young people's Shaab Sports Club which includes a football pitch and an Olympic-sized swimming pool. M.J.N. International, a member of the British Sime Darby Group, has been awarded a contract worth about \$800,000 for the design and installation of all mechanical and electrical services in the club.

The U.K. architects and

engineers, Robert Matthews Johnson-Marshall and Partners, who designed the Sharjah Sports Centre, are also involved in a similar operation for a country club, scheduled to be completed later this year at a cost of £800,000. Like many other premises this will include facilities for squash, swimming, tennis, shooting and cricket. The Ruler has also announced plans for a £1m. international yacht club to cater for outgoing yachts in Sharjah lagoon.

In the end the drive of the UAE towards developing recreational and leisure facilities is motivated by a number of reasons. First, the UAE will be for many years dependent on Western expatriate labour and it recognises that one way of making life more attractive is to provide the means for playing squash or cricket and to the Qatari's hosting of the Gulf Football Cup last year has not gone unnoticed. The Emirates has their eyes on not just regional football competitions, but Arab football and athletics competitions as well.

sophistication, the Emirates are hoping to lure to their beaches and clubs those who would otherwise have gone to Beirut. Thirdly, prestige in the Arab world is directly involved. Qatar's hosting of the Gulf Football Cup last year has not gone unnoticed. The Emirates has their eyes on not just regional football competitions, but Arab football and athletics competitions as well.

A. Mell

Immigrants form a very large proportion of the labour force, mostly unskilled. Control is by work permit, but many come in illegally. There is something of a dilemma for the authorities here, since without them development projects would suffer severely.

Immigrants

THE PORTS of the United Arab Emirates witness a daily influx of Asian labourers—mostly unskilled—who come from Pakistan, India and Bangladesh to what is for them a dream land of riches and opportunity. There are no official figures or even reliable estimates of the number of foreign workers in the UAE, but it appears that Arab labour constitutes about 20 per cent of the total. The rest is mainly the expatriates from the Indian sub-continent, although in earlier years many also came across from the other side of the Gulf.

While no cumulative count has been kept, the scale of the influx can be seen from the number of legal entrants for labour is outnumbered by illegal

labour at the lowest, unskilled level. One does not have to look far to find those without official blessing. In many locations they can be seen waiting patiently in the blazing sun to be transported on rattling, dirty trucks to the construction sites which everywhere dominate the landscape.

Equipped with as little as \$1, several addresses and letters of introduction written hurriedly on small pieces of paper from cheap cigarette covers, illegal entrants wade their way in the dark through the warm waters of the Gulf, and trek across the rugged terrain of the east coast of the UAE. Those who survive the long strenuous journey aboard the overcrowded dhows; and the coastguard patrols along the shores of the UAE, manage to disappear among the multitudes of immigrants who live mostly in shanty towns on the fringes of the major cities.

Although several official moves have been made to crack down on the illegal channelling of immigrants, small numbers still succeed in getting to the UAE through ports like Khorfakkan on the east coast. Last August a massive attempt to smuggle some 600 Pakistanis mined in an ad hoc manner to

into the country failed when the boats stuck fast in the sands off Fujairah. Those caught, among whom were women and children, were deported the following morning. For the unskilled Asian worker there is little chance of finding work except on construction sites, plants and farms. A few lucky ones find their way to offices or become houseboys for nationals or European expatriates.

Wages

The average salary of an unskilled Asian labourer is somewhere between 350 and 400 dirhams (£52-£104). Terms of employment are usually set by the employer and there is little chance of wage increases. Persistent complainers are threatened with deportation and a labourer is not allowed to work for another employer unless he has obtained a letter of release.

The Government of the UAE has yet to issue the legislation of immigrants, drafted two years ago and still under consideration by the UAE Labour Committee of the Federal National Council. In August a massive attempt to smuggle some 600 Pakistanis mined in an ad hoc manner to

CONTINUED ON NEXT PAGE

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	GF006	1000		1830		2140		2220
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	GF012	1000		1840		2140		0820
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	GF022	1935		2135		0850		0860
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UNITED ARAB EMIRATES XV

National welfare is a relatively new phenomenon in the UAE, and is another area where the number of expatriates becomes a problem. Most welfare services are staffed by foreigners, which can cause difficulties among the locals.

Social welfare

TWO YOUNG women sat going with the director of the Ministry of Social Affairs. One was a divorcee and the other a servant, and the subject of discussion was the former's welfare payments. The Ministry pays small salaries to certain categories of the Federation's citizens such as the ill, the aged, the widowed, the unmarried and the divorced. The divorced woman showed her contempt for the money with a wait of her hand and a scornful expression. He gold bangles on her wrists glinted conspicuously. "Of course I don't need it," she told the director, who listened as though he had heard the line a thousand times before. "I spend 1,000 dirhams a day in the shops."

"Why do you need the money then?" he asked plaintively. "It is my right!" came the reply.

The argument was rapidly solved when the director suggested sending round a Palestinian woman social worker to discuss the problem at the lady's home. (In reality, he wanted to check that the woman had already remarried.) "For what amount of money," she asked, "I am not having any foreigner come poking into my nose!" She stood up and spat regally, her servant adding behind.

Problems

The incident clearly illustrates the unique character of the UAE's social welfare system and its problems. The social services help everyone, rich or poor, for the oil money is regarded as "public money," and even if the citizen is as rich as Croesus, social payments to eight categories of people are regarded as an inalienable right of the black passport holders. And in a country where the simple ownership of land or a signature on a trade licence can earn a come running to millions annually, it is not too difficult for the UAE nationals to become financially secure, particularly if they live in the cities.

Yet the oil wealth which has flowed in the past decade into the UAE is not cost-free, as any nationals are finding out. They have become a minority in their own country, divorcees have soared, alcoholism (unknown just a few years ago) is not an uncommon problem, and crime is on the increase. The essential fabric of UAE society is changing, perhaps too fast. The gains can be seen everywhere in the form of new hospitals, clinics in the remotest areas, motor cars for every family, free education and social services.

Money and development cannot solve every problem though. Complaints are frequently heard at nationals studying overseas with generous allowances do not add up enough, that the availability of free medical treatment abroad is a facility much abused by those wishing to take free holidays, and that pupils drop out after the compulsory age of 12, despite the student wages. The Social Affairs Ministry is ill identifying the problems generated by the wealth, coping with them is their next task.

The "Us and Them" mentality between nationals and non-nationals which engulfs the whole society, naturally causes its own problems for the Ministry. Out of a staff of over 90 it only has eight practical social workers of UAE nationality. In Kuwait—in recognition of the fact that there is chasm between the two segments of society—the Ministry employs only nationals in the welfare field. The Government

knows that a citizen would resent advice from a foreigner. Such a system is not possible in the UAE, where nationals constitute only about 20 per cent. of the population. Thus the Ministry's role is constantly a delicate and diplomatic one.

In Abu Dhabi the Ministry of Social Affairs has developed into a gossip exchange market where women are encouraged to come, pass the hours away chatting, and learning at the same time. Every week the social workers prepare a massive lunch for the ladies and spend the morning instructing them in the preparation of the food and the nutritional values of each item.

"It is all done through the bonds of friendship," said the social affairs director in Abu Dhabi. "If a social worker gets invited to a national's home, it is because she is friendly with the woman. We don't send them round dishing out advice and telling them how to live. For example, if one of our nurses at the centre sees a rich woman's child without shoes, she asks the child why. We hope the child will then go home and ask why. It's all done in a very quiet way."

However, so successful has the cooking, sewing and gossip centre in Abu Dhabi become that the Ministry is now planning one in each Emirate, and it is now in the process of establishing women's organisations throughout the country. Education must eventually be the cure of many of the social ills. At least it should help the citizens cope with their leisure time. Equally important, it will be the key to the effective management of the country by nationals in the future. Rightly, Sheikh Zayed, President of the UAE, has "always" regarded education as one of the highest budgetary priorities. But it is becoming increasingly apparent that the bureaucracy administering the education for it is growing as fast as the funds appropriated to it—but the ability to spend the money lessens.

In 1975 it only managed 27 per cent. of the target. It is understood that last year less than 20 per cent. of the

budgeted figure was actually spent. One of the major problems was securing land in areas where schools are needed. Another is the provision of houses for all the thousands of new teachers recruited each year.

As actual expenditure declines, the Ministry has to struggle to keep up with the growth of the population. This year it is coping with yet another 30 per cent. growth—a total of nearly 90,000 students. In the early stages of education, UAE nationals constituted the majority of pupils, representing nearly 70 per cent. of the intake. Yet as the children get older, the percentage of nationals to non-nationals declines. It drops overall too, the greatest tumble occurring after the compulsory age of 12.

Last year the number of pupils aged 11 totalled 6,059 but by the age of 14 years, it had dropped to 3,779 and by 18 years to a mere 1,069. This drop is in spite of wages paid to parents of UAE students as an inducement to keep them at school. Part of the drop-out is accounted for by girls leaving to get married, and boys leaving to join the defence forces where education is provided.

Concern

Nevertheless, the figures are causing concern to the Ministry of Education. At university level, there are only 1,298 boys studying abroad at foreign institutions and 267 girls. Most of these are at Cairo, although 349 boys are in the U.S. and 141 boys are studying in Britain. The major field of study appears to be engineering, followed by medicine. Petroleum studies only accounted for 15 pupils. These statistics will undoubtedly have their effects over the next ten years as UAE nationals attempt to hold on to and direct the country and its economy in the future.

Nowhere is the population problem more apparent than in the country's health services, for in the urban areas nationals constitute only about ten per cent. of the patients. The service is entirely free.

The aim of the Ministry of Health's development plan is to create a hospital bed for every 1,000 of population and towards this it is embarking on a massive construction programme of new hospitals and the recruitment of 300 to 400 doctors and 800 nurses. The staff of the UAE's hospitals are as multilingual as the patients. Future recruitment will be encouraged from Britain, India, the Arab World, Pakistan with increasing contingents of nurses from South Korea.

The focal point of the development programme will be the provision of good all-round general hospitals in the main urban areas. Abu Dhabi city is gaining two large hospitals and another in Al Ain, all built on a turnkey basis, for which the Ministry has shown a marked preference recently. A 250-bed unit is planned for Fujairah, another like-sized one in Ras al Khaimah, and a 90-bed general hospital is under construction in Umm al Qiwain. The Ministry is also dividing up the country into health zones so that even in the remote areas out-patient clinics will be provided.

There are still gaps in the service, understandably so since it is only six years old. Rashid hospital, built and managed by the Dubai Government, has a far better reputation than any of the Federal Government hospitals. In Sharjah, Sheikh Sultan has awarded a commercial management company the contract to operate his new Qassim hospital but the Ministry pays the bills. In Ras al Khaimah, Sheikh Saqr hopes to make his new hospital pay its way, and plans to charge patients for the facilities.

Although a federal structure, the Health Ministry has still yet to be the sole provider of medical services. But it has succeeded in keeping up with the population growth, unlike many other neighbouring countries. The gaps remaining in the health services in the treatment of certain illnesses are likely to be filled by London, at least in the foreseeable future.

K.B.

Immigrants

CONTINUED FROM PREVIOUS PAGE

the needs of the market. There are several indications that contracting and other companies employing a large number of workers are trying hard to keep the status quo but the Ministry of Labour has imposed restrictions on such companies in a bid to curb some of the abuses against the labour force. Although deportation is still carried out as a last resort it is not encouraged by the authorities.

There is a tendency to encourage expatriate Arab workers but difficulties are posed by the relatively high pay they demand and the expectation of accommodation of a kind beyond what they can afford.

The heavy reliance on Asian labour must continue if the UAE wishes to carry out the massive development projects in the country. Construction of the industrial town of Jabel Ali in Dubai is estimated to require about half a million workers over the next five years. Then a more permanent, though smaller, labour force will be needed to man the plants established there.

Indian and Pakistani labourers pay up to Dh.7,000 (about £1,000) as the fee for their passage to the UAE. The entire

capital and assets of a family may be employed to meet the demands of the operators who organise the shipment and landing of illegal entrants. Some leave for years and sell every possession they have to get to the UAE. Yet despite the poverty in which they exist back home many must be bitterly disappointed by what they find on their arrival.

For Asians to work in temperatures of up to 120° F in the shade (if any) and extreme humidity may perhaps not be such a strain. But what is for the unskilled expatriate worker, generally living in miserable accommodation, is that he finds himself underpaid in terms of the very high cost of living and threatened with deportation if he expresses dissatisfaction. It is a hard grind for the Asian labourer. With a monthly wage of Dh.500 (£70 or so) it will take him a full year, after allowing for subsistence, to pay back the average of Dh.4,000 (£560) which he probably had to borrow for his passage.

Luckily for the UAE, there have been very few serious problems involving the work force. Only two major incidents have been reported over the past few years. The first in-

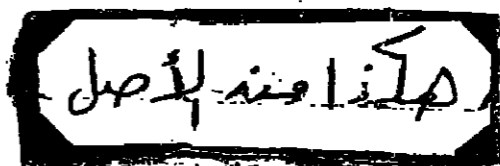
volved workers on the Dubai drydock project who declared a strike for higher pay and better accommodation. The ringleaders were deported immediately and all the others returned to work. The second of less importance, also occurred in Dubai when about 200 Iranian dustmen declared a brief strike for better pay but called it off on being given promises which in the event never materialised.

Some observers suggest several reasons for such a passive attitude on the part of the foreign labour force. They indicate that the average salary of an unskilled Indian or Pakistani worker is much more than obtainable back home, which can be as little as the equivalent of Dh.65-100. Despite the cost of living the worker has a chance to channel back some of the money he has earned to the family waiting back home.

Another reason suggested is the lack of any kind of organisation among the labourers. Not only are strikes illegal in the UAE, so also is the formation of any labour movement or syndicate. Only social clubs are allowed and those are closely watched. The veiled dislike for each other of the main two nationalities—Indian and Pakistani—hardly encourages co-operation anyway. But above all the fear of deportation keeps them quiet.

For a society undergoing a rapid transition the presence of so many foreigners—reckoned to be 80 per cent. of the total population—is obviously a confusing factor. Inevitably, the heavy preponderance of the aliens required to develop the State and run its services is becoming a growing preoccupation among the nationals, who are devoting an increasing amount of thought to the whole question of immigration. Little can be done in the short or even medium term to reduce dependence on expatriates. But in a situation which is in no way ideal, there is a growing recognition that common sense and planning can do much to mitigate the possible social ill-effects and frictions arising from it.

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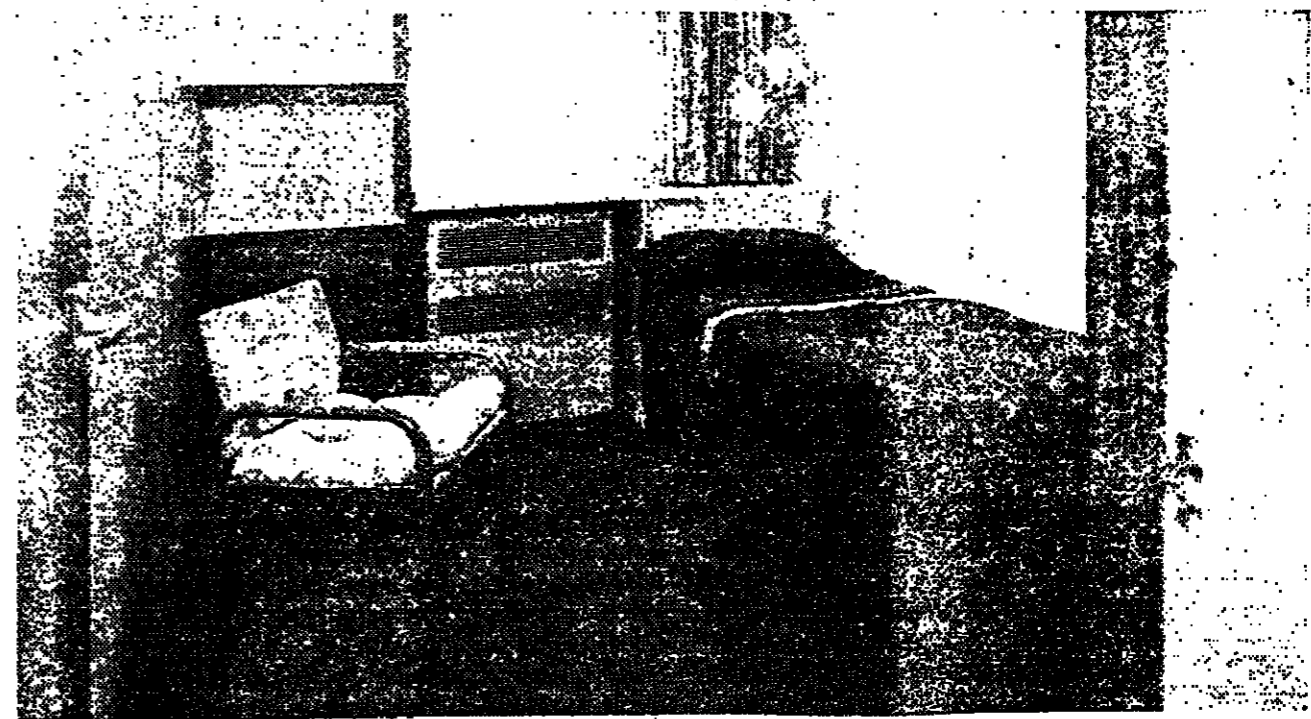
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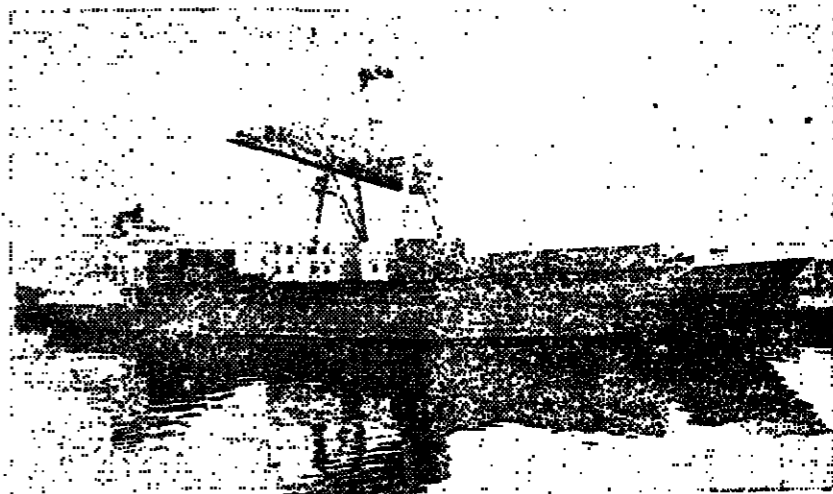
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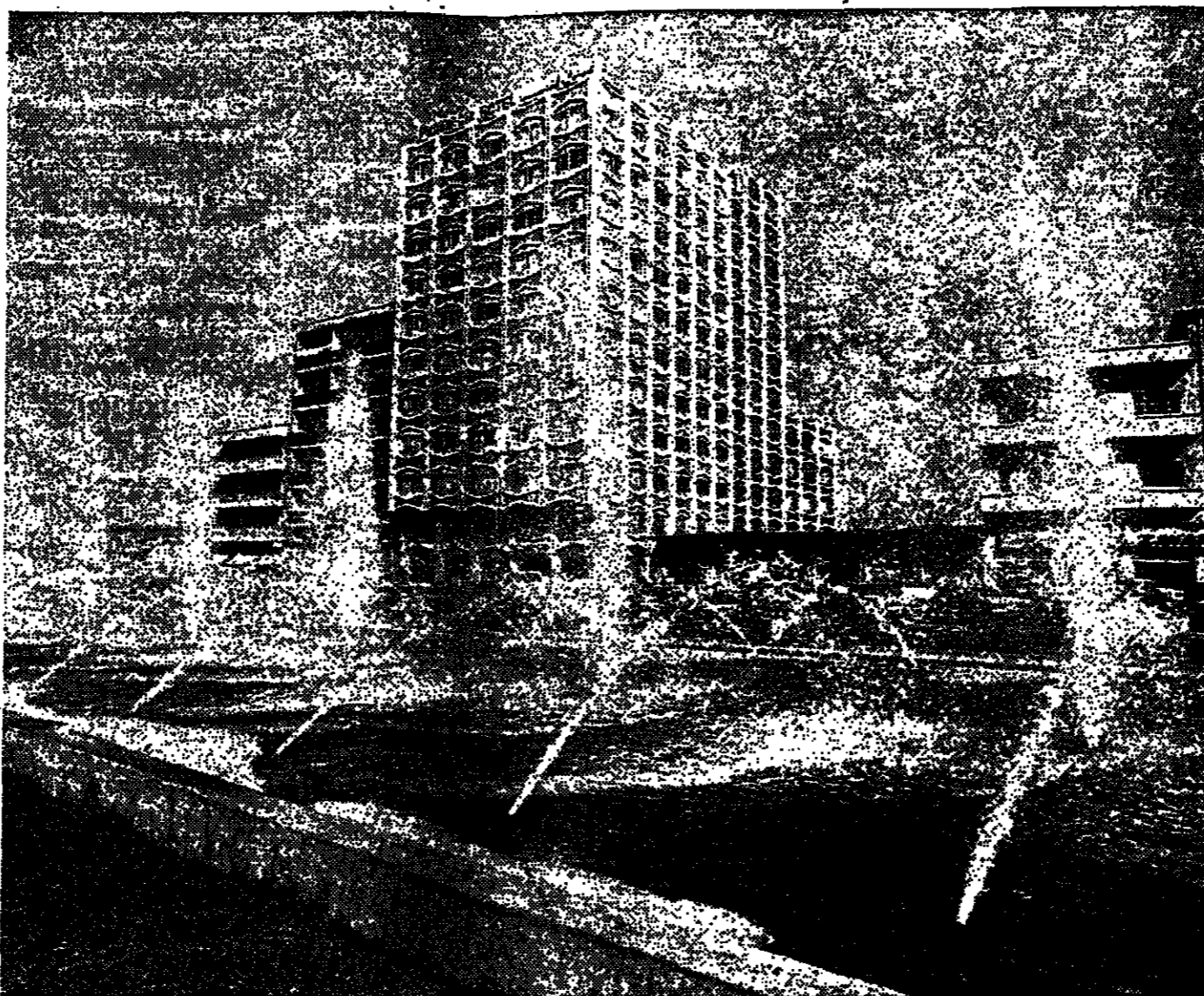
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UNITED ARAB EMIRATES XVI



The Phoenixia Hotel in Dubai.

There is an all too familiar ring to Western ears in the news that the property boom in the Gulf region has boiled over. The commercial and residential blocks are still shooting up but uncertainty has crept into the market. All this is not to say, however, that rents still stay anything but high.

Property

ALL OVER the Emirates, property agents and developers have developed uncharacteristically long faces recently. As they sit in their plush offices, every extra brick adds to their gloom. As the massive office and residential projects are completed, anxiety grows that there may simply not be enough clients willing to pay the rents demanded—and required if loan obligations are to be met at a time when supply at last is tending to exceed demand.

Conversely the tenant is just beginning to get a glimpse of choice: whereas before the object of flat hunting was to find one, now it is to find the cheapest one. In certain Emirates, the property agents are chilled by tales of bargaining between tenant and potential landlords. Nowadays, a tenant can afford to move out if the rent goes up by 50 per

cent in a year, and there are even stories of counter offers and landlords coming down in price. It is a very different scene from even six months ago. Abu Dhabi is naturally going to be the last city where rents are going to come down or even stabilise. Nevertheless property agents are now becoming edgy and talk of a "dullness" in the market which first became apparent about ten weeks ago. Agents currently estimate there are about 500 blocks under construction in the city, and almost all of them are in the luxury category, i.e. ranging from Dh.60,000 to anything up to Dh.250,000 a year. Abu Dhabi, being the federal capital, will always experience the biggest increases in the population each year, for with each jump in the budget, thousands of more expatriates flow into the city. Another 8,000 government bureaucrats are arriving this

year. However, most of these new employees will not be seeking luxury class accommodation, and the Government is only now coming round to the problem of creating middle-range accommodation for the thousands of new teachers, clerks, and administrators. It has already realised that many of the new low cost housing complexes planned outside the island for UAE nationals will inevitably end up being occupied by government employees. In previous years, the government departments absorbed a great deal of the available property but now more thought is being given to the creation of special units for their employees.

The private sector has yet to recognise this trend. As always, it continues to build for the higher salaried workers and businessmen, when the greater demand will come for medium and even lower standard accommodation. At night the federal capital is fast becoming cluttered with thousands of sleeping Pakistanis and Indians who constitute the fastest growing sector of the population, and an important part of the labour force. As yet, no provision at all has been made for this end of the market. At the moment, the construction workers sleep in the undeveloped central areas, but as the plots are gradually taken over for development, their numbers increase and so does the amount of homelessness. Despite the acute labour shortage in the Emirates, no Emirate has yet exhibited a wish to encourage an air of permanence to these transitory workers from Asia.

Sheikh Rashid in Dubai has at least given attention to the rent problem and its repercussions on his Emirate in the business sphere. The Ruler himself is the largest property developer and owner in the Emirate, and having such majority control he has been able to bring the prices down by merely creating large numbers of cheap flats. Several hundred apartments are becoming available at the moment, going not only to Government departments but also to private individuals working in the commercial sector. Prices for two-bedroomed flats in a Sheikh Rashid building can be as low as Dh.20,000, and this has had an undoubted influence on the general range of rents in Dubai.

Control

An act to control rents is also under consideration, and is currently being studied by a specially formed committee of the Dubai Municipality.

However, it was Sharjah that Dubai in the past on rent control for towards the end of May, the Government announced that all rents would be frozen for the foreseeable future. In view of the ever increasing "To let" signs that have begun to appear all over Sharjah, it is under-

standable that the Emirate wishes to maintain its price levels, which at present are much cheaper than in neighbouring Dubai.

Sharjah's property market has become the talk of the area, although it is only more obvious there because so many buildings are coming into operation at the same time. Nevertheless, it is the first time that vacant accommodation has been advertised in this way, for apartments and offices are normally taken three months before completion.

In the other areas, Ajman, Ras Al Khaimah and the east coast, rents can be expected to stabilise in the next few months. In Ras Al Khaimah, the bonanza days of rivers of Kuwaiti cash flowing in seem to have abated, and little property is changing hands at the moment. Indeed this applies to the whole country, because landlords are for the first time holding on to their property instead of engaging in speculative buying. The case of one speculator who was selling land even before he legally owned it, left a dent of over Dh.100m. in a number of banks in the area, and banks have grown less keen on this kind of credit.

Deary

Since the closure of two banks recently and the introduction of new measures by the UAE Currency Board designed to curb credit, the property market "depression" in the UAE can be expected to continue. The property market and its dealers have cost the banking system dearly, and in the future the banks will undoubtedly be obliged, by the new capital and liquidity ratios required, to withdraw partially from this kind of investment.

To say that the property market is in a dull period has to be seen in perspective, however. A three bedroomed villa in Dubai starts around the Dh.100,000 mark, a two bedroomed flat in town anything from Dh.60,000 to Dh.90,000. In Abu Dhabi, prices can go as high as Dh.250,000 for a penthouse on the prestigious Corniche. And naturally, all rent is payable at least a year in advance, though recently some landlords have been offering cheaper rents if five year leases are signed.

The stabilisation of rents is politically desirable. Increasingly, foreign companies are finding it cheaper to fly in executives on a regular basis rather than keeping them based in the UAE. Government employees receiving housing allowances are becoming squeezed by the rents, and the UAE, above all, must remain competitive in the market for administrators against the demand from neighbouring States.

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UNITED ARAB EMIRATES XVII

Most of the Gulf States, if only because of their oil wealth, have a high credit rating in international capital markets. As a result member States of the UAE have little difficulty in raising funds on the Euromarkets or elsewhere. Much of the borrowing is directed towards capital projects, collective or otherwise, designed to advance economic development.

Borrowing

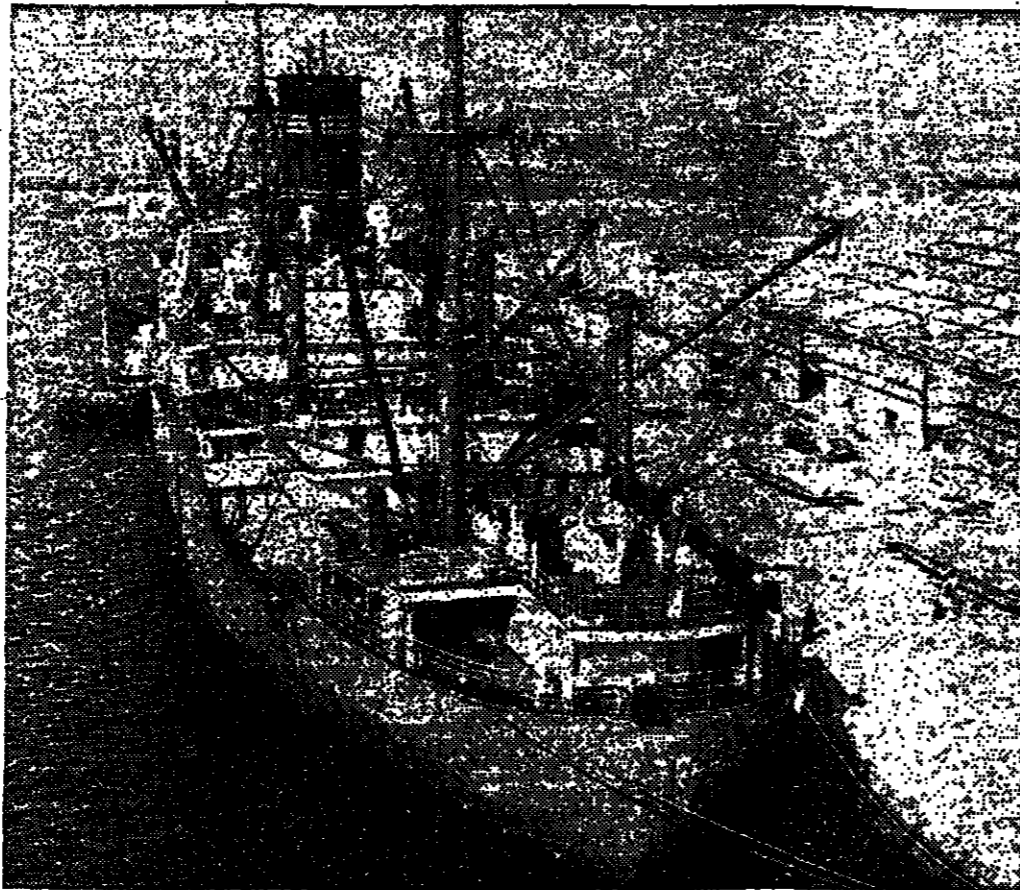
THE UAE is becoming a at 1 1/2 per cent above Libor; and frequent borrower on the Euro-through-Grindlay Brands \$20m. markets. So far this year bor-over the same term and at the owings by the Emirates have same spread. The first loan reached nearly \$650m. Although, was for several projects includ- his figure is mainly the result ing an airport and a souk; the f the tapping by Dubai of the second for costs already incur- markets for finance for its big red on the souk.

Industrial and related projects. More interesting, perhaps, t also reflects the advent of has been the emergence of he smaller Emirates and, more federal institutions as borrowers. important, the federal institu- ions on the borrowing scene. a DM100m. five-year Eurobond with a coupon of 6 1/2 per cent.

International banks seem to ave few qualms about the was described by the Board's ast month's bank closures. managing director as "purely a those which lent to the Ruler D-marks for an Arab borrower.

he past week or two as the Another borrowing by the Uman Arab Bank closed its Board is understood to be in loors. But the amount they ent was small—\$6m. in a five- year floating rate loan—and hey reckon richer members of he UAE will not let the bank, till less the Ruler, go under. it is the guarantor that is in- teresting, because it is not the Banks in general seem to Currency Board but the Abu nge their view of the UAE Dhabl Investment Company, n the wealth of either Abu havi or Dubai and the willing- formed earlier this year.

ness of these Emirates to use it While the Board itself seems n the last resort to support is to have been finding declen- heir protégés and, in the case ties in its authority to control f Abu Dhabi, federal bodies events at home, coincidentally international banks abroad seem to have been finding gaps in the constitution of the Board which have not been to their liking.



Cargo handling operations at Port Khalid, Sharjah.

Willing

Despite the extent of Dubai's Earlier this year the Union Euro-market borrowings so far, Cement Company (75 per cent. ankars seem to be quite willing owned by Ras al-Khaimah and o go on lending to it. This 25 per cent. by Abu Dhabi) was ear, the Ruler, Sheikh Rashid, set to raise around \$65m. as borrowed \$225m. for six (\$40m.) in a floating rate credit ears at a spread of 1 1/2 per cent. and Dh100m. in a fixed rate above Libor for his aluminium portion. The transaction fell melter project (in addition to through, at a fairly advanced obtaining export credit finance stage because the management of \$202.4m.), and \$230m. for a group (Orion Bank, National similar term at 1 1/2 per cent. for Westminister (NatWest), gas gathering and processing Toronto-Dominion, Royal Bank of Canada and Westdeutsche complex. Landesbank Girozentrale) was Sharjah has also borrowed since this year, the first time unable to get a satisfactory legal. ince 1974. Through Antony opinion on the powers of the libbs Holdings if raised \$40m. Currency Board to issue a n a five-year syndicated credit guarantee.

A similar lack of clarification is assumed to have been behind the delay in bringing the Emir- tel loan to the market. At the beginning of the year Orion Bank, NatWest and National Bank of Abu Dhabi were re- ported to be discussing manage- ment of the loan, with the Cur- rency Board as guarantor. Now a different group has been put together, consisting of Bankers Trust International, Chase Man- hattan Ltd., Deutsche Bank, Union Bank of Switzerland and NBAD. The quality of this

group reflects the choice of ADIC, which is acting as adviser as well as guarantor and is already proving a very go- ahead institution, according to one international banker. The smallness of ADIC's paid-up capital — Dh.25m. (about \$6m.) — in relation to the amount it is guaranteeing is not seen as a problem, since ADIC is 60 per cent. owned by the Abu Dhabi Investment Authority, which has overall responsibility for investing the Emirate's substantial surplus oil revenues.

market for dirham bonds can have much chance of success unless a secondary market can be started, and this in turn appears some way off, given the lack of money market instru- ments arising from the absence of Government debt. In any case local investors will still need some persuading that bonds offer a better alterna- tive to the 30-40 per cent. or more that can be made on real estate, even if the boom in that sector is showing signs of peak- ing. This year has already seen the formation of three major real estate investment companies in- volving the ruling families. Abu Dhabi has set up the National Real Estate Investment Com- pany with a capital of Dh.100m., split between a founding group (20 per cent.) including mem-

bers of the ruling family, the Ruler himself (10 per cent.), the Abu Dhabi Investment Authority (15 per cent.) and the public (55 per cent.). Dubai's answer to this is the Dubai Federal Investment Com- pany which has a capital of Dh.1bn. The Ruler has 30 per cent., the founders 10 per cent. and the public 60 per cent.

Ajman enlisted the backing of Kuwaiti interests for its Gulf Real Estate Investment Com- pany, capitalised at Dh.300m. The UAE and Kuwaiti founders each took a third of the shares, with the remainder offered to the public.

The Sharjah group is different again. The only two Sharjahs among the founders are the Ruler and his daughter. All the others are extremely rich Kuwaitis, including most of the big merchant families. Nor is the group only interested in real estate, nearly all forms of Arab and foreign investment such as industrial ventures in the West being under considera- tion. The group already has a London office, which has just taken on a manager for its banking activities.

UAE institutions have small stakes in Arab/Western con- sortium banks in Europe and the U.S. National Bank of Abu Dhabi and Alahli Bank (Dubai) are shareholders in UBAF in Paris, while NBAD also has stakes in UBAF affiliates: 2.5 per cent. in UBAN-Arab Japa- nese Finance in Hong Kong and 7 per cent. in the UBAF Arab America Bank in New York. The Abu Dhabi Fund for Arab Economic Development has a share in European Arab Holding in Luxembourg.

Just set up in Geneva is the Gulf and Occidental Investment Company with a capital of Sw.Frs.5m., shared equally be- tween the Abu Dhabi Invest- ment Authority, Qatar National Bank, Credit Industriel at Com- mercial of Paris and the United States Trust Company Interna- tional Corporation. The new company intends to concentrate on the Eurobond market and try to by-pass for Arab clients the high charges made by Swiss banks for bond transactions.

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Though ADIC's face has already been seen several times in management groups, notably the recent \$30m. issue for the European Coal and Steel Com- munity, and is expected to step up its activities in Eurobond and loan syndication, it will be interesting to see how long it will act in the place of the Cur- rency Board as guarantor on UAE borrowings. Presumably this will be another aspect of the Board's functions that will have to be clarified in any re- vamping of its role.

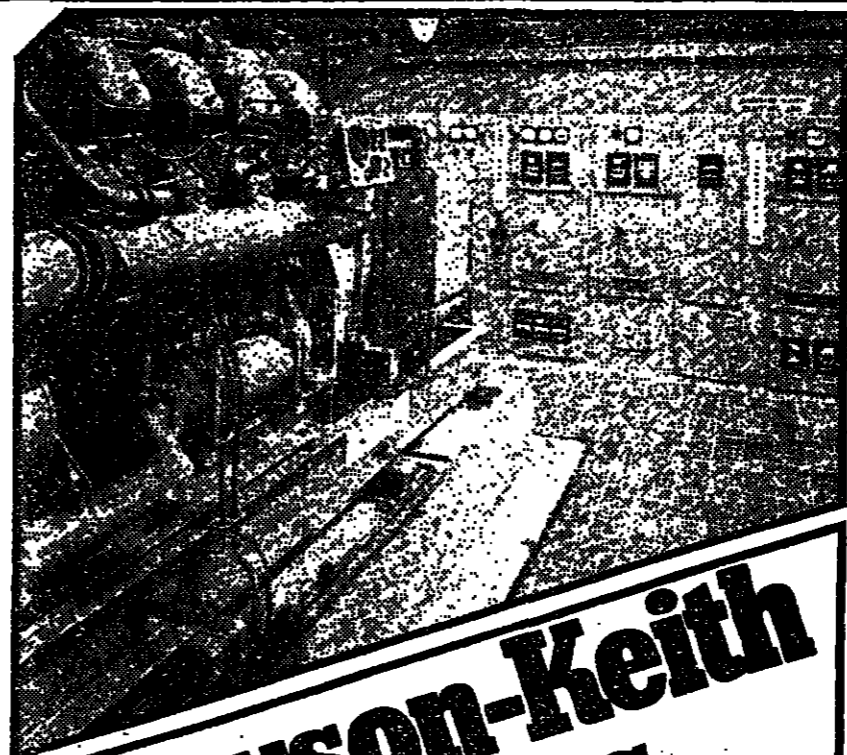
ADIC itself is seen as developing along the lines of the three big Kuwaiti invest- ment companies, channelling official surplus funds into Euro- bonds and other investments in the West and in the Arab world. In charge of ADIC's operations in Magdi al-Tanamiy from Kidder Peabody, and the son of Abdel-Moneim al- Tanamiy, with whom he helped set up Arab Financial Consul- tants in Kuwait.

Other institutions in the UAE are also stepping up their investment banking activities. The National Bank of Abu Dhabi is recruiting a small department under Clive Smith on secondment from Credit Suisse White Weld to specialise in Eurobond and loan syndica- tion. Khalij Commercial Bank is also active in the bond market, having co-managed a dirham issue and underwritten half-a-dozen or more others.

The Arab Bank for Invest- ment and Foreign Trade (ABIFT), based in Abu Dhabi, specialises in participating in syndicates for Eurocredits to Arab Governments and in un- dertaking bond issues of Arab Governments and institutions. The bank is owned by Abu Dhabi, Libyan Arab Foreign Bank and Banque Exterieur d'Algerie.

Most issues denominated in dirhams have been private placements, but an attempt was made last year to start a local market in public dirham issues. It was not a success, and the new issue market was closed in January. Only two public dir- ham issues were made — one of Dh.80m. 9 1/2 per cent. notes 1983 for Ljubljanska Banka of Yugo- slavia, managed by Wardley Middle East, National Bank of Abu Dhabi and Khalij; the other of Dh.100m. 9 per cent. Bonds 1986 for the Algerian shipping company CNAN, managed by BAH (Middle East) Inc. of Bahrain, ABIFT and Bank of Credit and Commerce Inter- national.

Given the lack of sophistica- tion of the market, compared with Kuwait, and the smaller amount of institutional funds, most of these two issues were left in the hands of the man- agers and the Currency Board. It seems unlikely that a local



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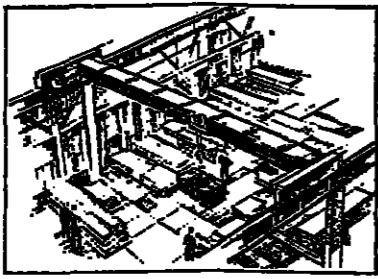
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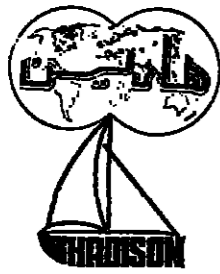
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The UAE Currency Board recently tightened
its control over the multitude of banks in the
Emirates, and although the new measures
were fairly tough, they were regarded as long
overdue by the many bankers.

THE GROWTH of banking in domestic retail operations (or by the affair. It highlighted the United Arab Emirates has the taking of dirham deposits), how the latter had tended to be faster than anywhere else. The intense competition already lend long and borrow short—in the world. Measured by the existing in the UAE and the a practice that the Currency increase in the assets of the head start which Bahrain Board had previously warned system, expansion has been attained in attracting the top names in banking did not en- given the injection of money courage applications. In the into what was the least event only a dozen have been developed of the oil states of given—six to Abu Dhabi and six to Dubai—but only one in UAE's creation. More striking the latter has actually set up has been the proliferation of banks operating there since its namelate to do business. Although restricted banking independence in 1971 and before in Dubai, the main commercial licenced do estate holders to undertake some onshore business, the experiment has nothing to do with the crisis in UAE banking which became fully apparent last month with the closure of the Ajman Arab Bank and the Bank Janata.

Generally, the rulers of the individual Emirates were keen to attract as many institutions as possible in the belief that they could not have too many banks. In the open door extended to applicants there has been an element of competitiveness and a desire for prestige. Established in 1973 the UAE Currency Board in the first two years of its existence as the monetary authority also did not discourage applications for licences because it wished to build up the UAE as a financial centre. Two years ago it finally declared a moratorium on the establishment of any more banks. With nearly 50 houses then established the UAE could claim to have more banks per head of the population than any other state in the world.

Subsequently the moratorium was lifted temporarily to allow the entrance of Lloyd's Bank International (involved in the financing of Dubai's smelter) and the national banks of Bahrain, Qatar, Oman and Sudan to set up branches. In the spring of this year, however, the Ruler of Dubai authorised unilaterally the opening of two more—which in the circumstances the Currency Board had little choice but to retrospectively give formal permission. At the last count the UAE had no less than 56 banks authorised with 302 branches, with a further 150 approved. For the past three years and more the federation could justifiably be described as the most "over-banked" in the world, despite the considerable wealth of the country, which puts it at the top of the global league in those terms as well according to recent calculations.

Following Bahrain's venture into offshore banking last month the UAE invited international banks to apply for restricted licences permitting them to do any business except

Stability

Doubts about the stability of a system including so many institutions but without strong control exercised by a fully fledged Central Bank with requisite powers and political backing, had been expressed long before. Despite the intense economic activity and growth since the moratorium on banks was originally declared, there did not seem enough business—in particular, a sufficient base of local deposits—to be shared around. Altogether the bulk of the deposits—perhaps two-thirds or more—are held by a dozen or so banks.

In January the failure of Abu Dhabi and Dubai to supply the Currency Board with sufficient foreign exchange from their oil revenues led to a weakening of the dirham on the market. When eventually it obtained dirhams on a sufficient scale and started selling them on the market, the banks continued buying dollars even though the rate was increasing. After it had obtained dollars in sufficient quantities and started selling them in the market, the banks continued buying even though the rate was increasing. The Currency Board then decided that the banks which had thus over-extended themselves should pay for the indulgence—at the punitive rate of 1 per cent on overdrawn balances. For good measure it also cancelled swap facilities in a well-judged move that both strengthened the dirham and should also have taught errant banks a lesson. The whole affair was disturbing. While the sounder (for the most part) foreign institutions profited, the weaker ones were unnerved

by the affair. It highlighted the increase in the number of banks competition became hotter and the newcomers took risks accordingly. Not only have many institutions, including those with well-reputed foreign shareholders, tended to borrow short and lend long but they have also kept far too little liquidity. Even before last month's crisis the Currency Board had criticised many for allowing advances to exceed deposits by as much as 250 per cent. when they were in no position to do so safely. For many commitments have been far too large in relation to their small capital and reserves. Above all last month's closures highlighted the dangerous extent to which the banks had involved themselves in financing property development.

In the past five years UAE nationals have sought easy fortunes from the property market encouraged by exclusive ownership laws and fabulous rents obtainable for the most part from expatriates. Until recently an investor in commercial and residential building could expect a return on his capital within three years or even less. Land speculation has offered profits far exceeding that of any other business. In their attempts to increase their market share the newer banks have been more than amenable to demands, and some banks have made a speciality of what must be regarded as "fringe" practices by normal banking criteria. In Abu Dhabi it is said that all a local citizen has required to obtain the necessary cash is an initial 15 per cent of the investment and a rent contract which banks have been willing to obtain, together with advice on contractors and architects. The well-established banks have been very hesitant to touch this kind of investment or refused to contemplate it altogether. The recent downturn in the property market will have proved their wisdom.

In Abu Dhabi about 60 per cent of credit to the private sector now goes to property development. In Sharjah the proportion is much the same. In Dubai, however, such operations account for less than 20 per cent of advances—in keeping with its role as the main commercial centre the financing of trade is still responsible for over 50 per cent of credit advanced.

Quite apart from the banks' involvement in real estate, which was understood to have been very relevant to the two failures, this rapid expansion of credit has been a worrying inflationary factor. The increase of 85 per cent recorded last year compared with 65 per cent in the previous year. Last year it also rose as a proportion of total bank assets from 40 per cent to 43 per cent. There was a relative decline in foreign assets, which was only partly accounted for by the Currency Board's instruction in the early part of 1976 for banks to place with it 5 per cent of their deposits and the greater scope for lending presented by the local inter-bank market.

Last month, at last, in the immediate wake of the Ajman Arab Bank's closure, but before that of the Janata Bank, the Currency Board announced a membership of measures in the name of President Zayed designed both to curb credit and anticipation of the enactment of legislation setting up a Central

banking system. First and foremost there was an authoritative re-assertion of the moratorium on the opening of any new banks or branches. The move prompted the first resignation offer by Mr. Ronald Scott, the managing director of the Currency Board, who was seconded to the post by the International Monetary Fund when the monetary authority was set up, although at that time it was not accepted by Sheikh Hamdan, the Minister of Finance.

Other measures announced then were designed also partly to reduce inflationary pressures as well as bring more order to the banking system. The percentage of dirham deposits required to be held by the Board was increased from 5 per cent to 7½ per cent. The Currency Board also declared its intention to monitor liquidity ratios—hoping to narrow the wide gap between advances and deposits of some banks. It was also stated that the proportion of a bank's own funds—capital and reserves—to total liabilities should not be less than a relationship of one to 15. The measure is also to apply to foreign banks which will now have to bring in capital to show up on their UAE balance sheets.

On the whole the measures have been welcomed by members of the banking community as necessary and overdue. However, some of the smaller institutions may find it difficult to abide by the capital and liquidity ratios which are to be applied. While the regulation concerning ratios between funds and liabilities appears to have caused little concern to the large Western banks—which will now have to bring in capital—it may cause a little heartburn for the smaller foreign and locally incorporated houses.

The closure of the two banks came as a salutary shock. It may have been welcomed by the Currency Board's management in its efforts to obtain more effective power—although it appears to have done what it could to put in order the affairs of the Ajman Arab Bank and the Janata Bank, which will probably be restored to health in the not too distant future. Some stronger banks noted that deposits coming in the aftermath of the closures, reflecting some withdrawals elsewhere. But there was an absence of panic, and confidence appeared to a remarkable degree not to have been shaken either locally or abroad, even though the recession in the property market is likely to become much more apparent.

Weaker

As it was, the squeeze on the weaker brethren must have been made much more painful by the Government's instruction that the Currency Board should not extend facilities to aid other banks for the time being. This is said to have prompted the second resignation of Mr. Scott, which has now been accepted. The Government in the meantime sought advice from two Bank of England experts and also received the report of an emergency mission called in earlier from the International Monetary Fund.

Last week a Government decree was promulgated appointing a three-man panel of UAE nationals to replace Mr. Scott. It also resurrected the Currency Board announced a membership of measures in the name of President Zayed designed both to curb credit and anticipation of the enactment of legislation setting up a Central

Banking

Bank. That has long been urged by the IMF, which was believed to have repeated its previous advice that an authority of such status was required to control banks affairs and to intervene when necessary. In the longer term the affair will probably be seen as part of the UAE's institutional and economic growing pains. Whatever the immediate damage to confidence the banking system should emerge stronger as a result.

Wider

It remains to be seen what wider role the system may play in international and regional finance. Until well into 1976, many bankers saw the UAE rather than Bahrain as the most desirable base for operations in the Gulf. But political strains affecting the Currency Board caused delays in decisions on giving the green light for restricted licenced banks and a failure to clarify how and by whom taxation and/or reserve requirements would be imposed. The field was thus left clear for Bahrain, which initiated its offshore banking policy in October 1975; and which has now granted licences for offshore banking units (OBUs) to 40 international banks.

The Currency Board's announcement of the RLB expansion in April 1976 was accompanied by a denial that it was a direct response to the challenge of Bahrain. This seemed to be supported by the relatively small number of intervention by the Currency Board's when Kirklund and Associates (in Dubai), as well as dealing departments of banks in both states, treat the centres as one. This was a challenge of Bahrain. This illustrated in January when the run on the dirham was halted by intervention by the Currency Board.

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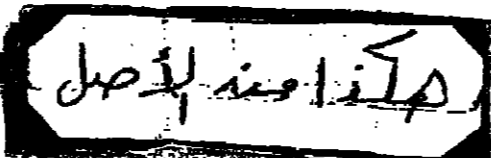
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Battle of wits for human lives

IN A SUBURB of the Dutch city of Assen, next to a playing field here is a civil defence bunker, Scheveningen prison siege in with underground accommodation for 2,000 people, surrounded by barbed wire and voice with machine guns. Direct telephone lines link it to the Dutch Justice Ministry at The Hague; to the Bovensmilde school, 6 miles to the south-west, where South Moluccan gunmen are holding four teachers hostage; and to the train, standing in open country nine miles to the north, where their comrades hold a further 52 captives.

The sieges—now in their 17th day—follow a similar South Moluccan sloop in December 1975, when they seized a train at Beilen and the Indonesian consulate at Amsterdam in support of their quixotic demand for an independent republic in their former homeland, now ruled by Indonesia.

On that occasion, three hostages were shot on the train, and a fourth fell accidentally to his death from the consulate. So far this time, there has been no more than threats. A combination of the Dutch Government's insistence that the children's release must precede any negotiations and of gastric flu secured the release of the 105 children originally held in the school. Since then there have only been minor concessions from the gunmen including the release of two pregnant women on Sunday.

In the bunker—whose occupants, and their activities, are carefully shrouded from public view—the key task of actually talking to the terrorists lies with a 54-year-old psychiatrist, Dr. Dick Mulder. As chief prison psychiatrist to the Justice Ministry, he successfully conducted negotiations at the Indonesian consulate in 1975, and

main aims. And just as it conditioned their behaviour, so also it affected the response Governments could make to their attacks. They could only use methods which the public would accept.

What the public will accept and therefore what the authorities can do varies from country to country. In Israel, which regards itself as being at war with the Palestine Liberation Organisation, the policy of making no deals and going in shooting may be acceptable even if—as at the siege of Ma'alot in May 1974—it means that schoolchildren are killed. In most Western countries, however, publicity reinforces the importance of getting the hostages out alive, and, if remotely possible, without violence.

The effort to do so without giving in to the terrorists led to the new sophistication in dealing with sieges displayed by, for example, the British in the Spaghetti House and Balcombe Street sieges of 1975, the Irish in the Monasterevin siege following the kidnapping of Dr. Tiede Herrema, in the same year, and the FBI in countless acts of hostage-taking by criminals in the U.S.

One basic rule in operations of this kind is to keep the terrorists talking. The negotiator has a key role on which all else depends. It is enormously difficult, demanding an ability not only to establish a relationship with the terrorists, but to understand the position they are in, and see the world through their eyes. The negotiator—in the case of the Dutch sieges Dr. Mulder—needs all the information that can be gathered about the terrorists. If remotely possible, the place under siege needs to be electronically

bugged. Lowering the temperature is one of the negotiator's chief aims; he must smooth the ups and downs in the terrorists' mood, and stop them behaving impetuously, particularly in the period following the hostage-taking. In this period says Dr. Ochsberg, Director of Mental Health Services for the U.S. Government, the terrorist frequently wishes to show power. He is liable to do so in an irrational way. The negotiator needs to tide him over until he first becomes more rational, and subsequently demoralised and exhausted.

As the siege draws on, sympathy and even affection may develop between gunmen and hostages which make it more difficult for the hostages to be killed. As Dr. Mulder commented after the end of the siege in the Indonesian embassy, "a sense of shared fate occurs." This can take striking forms. Dr. Mulder said that some of the women hostages in the consulate showed "an almost erotic relationship with the occupiers."

How reliable then are these methods for dealing with sieges? With cases involving ordinary criminals and the mentally ill they appear to work well. These occur most frequently in the U.S., where the response is now virtually routine. In 1974, the FBI established a behavioural sciences unit, which has trained agents in each of the Bureau's 59 offices to deal with kidnappers. The success record is good.

Psychiatric experts disagree on how far political hostage-takings present distinctive and intractable problems. In an article written shortly after the Balcombe Street siege, Dr. Peter Scott, the forensic psychiatrist who advised the police both there and at the Spaghetti House, appeared confident. "It is probably true to say," he wrote, "that unless the captors are constantly being encouraged and instructed from their organisation outside (which certainly did not happen either in the Spaghetti House or at Balcombe Street, and would in any case be very easily controlled by the police) then the

difference between the political and plain criminal captors rapidly diminishes."

Another British forensic psychiatrist, Dr. Paul Bowden, consultant and senior lecturer at St. George's Hospital, takes a more pessimistic view. In particular he thinks too much has been made of the question of the building up of sympathy between terrorist and hostage. Of the successes with terrorists so far, he feels: "Frankly, they've been lucky."

Psychologically sophisticated techniques of coping in a siege never appear to have been tried against Palestinian terrorists. The slackening off in their activities appears rather to be due to a reassessment of the usefulness of terrorism, and the Palestinians' own problems in Lebanon. Similarly, the IRA terror campaign in England appears to have slackened off, partly because of police successes, and perhaps also partly because of a reassessment of its political value.

But this does not diminish the importance of the successes so far notably against the IRA in Britain and the Irish Republic. Hostage-taking, particularly in view of the enormous publicity it gets, threatens the whole legal structure of a society, and indeed it is often intended to do precisely that. A terrorist who can make the authorities concede his demands not only breaks the law, but makes the State acquiesce in his doing so, in full public view.

The struggle is, in a sense, a symbolic one. The peaceful victory of Balcombe Street and Monasterevin represented a triumph for legality. The millions who watched these events on television saw men failing to get their demands by violent and illegal means. They saw the forces of law and order in control, coping by ordinary, rational and civilised methods, without the need to follow the terrorists in the resort to violence.



Food being let down to the gunmen during the Balcombe Street siege in London. The supply of food was one of the bargaining counters that the police used in dealing with the gunmen.

Pattern

Before the 1960s, political terrorism—though not uncommon—tended to be an extension of guerrilla warfare, aimed principally at the soldiers and officials of foreign rulers. This holds true for operations as diverse as those of the original Irish Republican Army against the British before 1921, the activities of the Irqan Zvai Leumi in what was then Palestine, those of the FLN in Algeria, of the Mau Mau in Kenya, and of General Grivas's EOKA in Cyprus.

In the 1960s the pattern changed. Political kidnappings became much more common, and, in the wake of the Arab failure in the June War of 1967, Palestinian terrorists began successfully hijacking aeroplanes, and taking groups of hostages—often with tragic and unforeseen consequences. Both kinds of action quickly found imitators elsewhere, among political groups and—particularly in the U.S.—among ordinary criminals and the mentally ill.

That they did so was in substantial measure due to the extraordinary publicity a terrorist incident gets, particularly on television. Publicity was frequently one of the terrorists'

Bargain

Another key function of a negotiator is simply to bargain, a difficult task where a Government is determined not to concede any demands. Experts stress that—besides playing for time and the release of hostages for final concessions—the terrorist must as a rule be stopped from feeling absolutely desperate and without hope.

Though the broad lines of tactics used by different countries are fairly similar, there are significant differences. At the Balcombe Street siege, as at the Spaghetti House, the British authorities offered, from

Advantages

In cases like the PLO's hostage-takings in particular, the terrorists have a number of important advantages over the mere criminal. The criminal, in very many cases, takes hostages when cornered, and is ill-equipped both psychologically and tactically. By contrast, the terrorist is likely to select his hostages in advance, taking care to take either a substantial number, or hostages whose lives the authorities will want to save. He will also have detailed plans, be fighting on ground he himself has chosen, will have the psychological support—and frequently a willingness to die—given by a cause, and will in many cases have studied the methods the authorities will deploy against him. In the case of the police successes at Balcombe Street and Monasterevin also, one needs to remember that these were cases when the gunmen had not planned the sieges, but had been cornered.

Although the present sieges in Holland were deliberately conceived and planned by the South Moluccans, the signs, so far, are encouraging. No hostages have yet been killed

Letters to the Editor

Generating wealth

From Mr. F. Crawford-Grundy.
Sir,—Up until recently I was general works manager in one of the branches of a nationally known engineering group, and was responsible for some 50 staff and works premises. My prospects were reasonable, conditions and salary adequate. Today, however, I am managing director of two £100 companies, and do not have any full-time staff. I also have to live for ever on £ that comes into my pocket. For the first time I can honestly say that I am using my education fully, and also my previous industrial experience. My operations may grow, they may not, but at least I am trying to stand on my own feet. Life has become exciting, and I am continuing my learning, not from text-books, but from the sharp end of business. I would suggest that it is through the small and growing companies dynamically led that our country is going to regain its prosperity. Consequently, I would ask that the Government consider how more effectively backing could be given to the new company, the entrepreneurial idea, research into new products—substituting against imports, or to cheaper production methods improving export effectiveness. (The latter two points are relevant to U.K. industry as a whole.) I believe that this wealth generation strategy should be given priority over the continual bailing out of lame duck companies with Government—sorry, your money and mine also.

What I suggest may not be popular short term, but as the new strategy develops, it is this which will pull down inflation and unemployment, not continual handouts to the dinosaur companies of the land, despite their being household names. To those readers who suggest my education has been wasted, or that I have joined the ranks of "the might have been," I could only point out that I am backing my own proposals by my actions, that I have two mini-companies. Further, I have not yet been offered a directorship of British Leyland, or parliamentary candidacy for "anywhere on Sea." I live in hope, however.

F. Crawford-Grundy.
Glenfeulm House,
Shandon by Helensburgh,
Dumbartonshire.

Pensions outlook

From Mr. A. Foupel.
Sir,—While it is desirable that firms should do their best to provide for adequate pensions, it seems to me that the best intentions will be frustrated by inflation. As far as private schemes are concerned, the current rate of inflation is considerably in excess of the yield from investments, the result being that at the end of every year the invested funds are of less real value than they were at the start. Property provides the better security but the yield is slower than that from "Gilt-edged" or equities. The even-though improvement will only come about by increased rents, but this will also add fuel to inflation. The Government scheme sounds good on paper, but should be borne in mind that the Government has no arrangement for funding contributions and is incapable of saving. The prospect therefore is that the

contribution levied from the active will grow more and more intolerable as the proportion of retired increases and this will be further aggravated by the need of providing index-linked pensions for the enormous private sector.

A. P. Foupel,
67, Clerkwell Road, E.C.1.

The threshold of VAT

From Mr. N. Lawson, M.P.
Sir,—I was most interested to read the letter (June 1) from Mr. A. Jacobs, the economic and taxation adviser to the Liberal Party, with its revelation about the concession on VAT that Mr. Pardoie "found it was necessary to make" to the Government. Mr. Jacobs's lack of familiarity with Parliamentary procedure has, however, led him into error over the Conservative racehorse amendment. The main vote here was on Amendment 207, which received the full support of the Conservative members of the standing committee. Mr. Jacobs is, I think, confusing this with an earlier vote on another amendment in the same group, which the mover himself described as merely "technical," and on which the Conservative "front bench" abstained. On neither occasion did a single Conservative vote against the amendment in question. Mr. Jacobs may confirm this by reference to the standing committee D Hansard for May 26, cols. 313-4 and 367-8.

While on the subject of error, may I take this opportunity to correct a typing error which you were kind enough to publish on May 30? The second sentence of the second paragraph should have read "A Conservative new clause to raise the VAT threshold from £5,000 to £10,000 was given an unopposed Second Reading," and not, of course, from £7,500 to £10,000. I apologise to your readers for the fact that my preoccupations with the Whip on the Finance Bill Standing Committee prevented my spotting this before despatching the letter. Nigel Lawson,
House of Commons, S.W.1.

Fine weather motorists

From Mr. A. Lamb.
Sir,—Some of the low sales figures for motor cars in the U.K. may, in part, be due to an idiotic attitude by many dealers—in and around this city at any rate—to keep their showrooms full of spotted cars. Seeing a new car looking absolutely spotless is what one would expect, but one does not buy a car because of this. In order to consider buying this, one must have a test-drive.

I have had first-hand experience of negative attitude displayed by one motor car distributor, and it is as follows. I telephoned regarding a motor costing in the region of £10,000, requesting a test-drive. One of the directors spoke to me and said that in order to drive one of these cars I must choose a fine day, because if the car was out in bad weather it would take his work-force (or part of it) three days to repolish the car so that it could go back into the showroom. He said that it would be best if I telephoned when I wanted a test-drive and the weather was fine—he was evidently not prepared to arrange a provisional date and then telephone me if the weather was "unsuitable."

In order to test a motor car thoroughly I think all motorists will agree that it is necessary to drive it over rough surfaces, wet surfaces and muddy surfaces as well as nice, clean, smooth, dry roads. Many motorists agree with me that a car can be better tested in wet conditions, and I think that most people—motorists or not—will agree that the possibility of effecting a sale in the region of £10,000 is completely worth three days' work on cleaning the vehicle, even if it is not sold.

The sight of a showroom packed with new spotted cars may delight the eye of customers, but I am sure that the boards of directors of the companies which manufacture these vehicles would be very pleased to see the showrooms of such companies completely empty. Adrian T. Lamb,
44, Portland Road,
Stonegate, Leicester.

Freedom of TV expression

From Mr. H. Benjamin.
Sir,—One thing which emerges strongly from your TV critic's cry of anguish "what hope is there for those of us who really believe in freedom of expression?" (June 1) is the widening gap which has emerged between those whose main interest (and livelihood) is the creation and production of TV programmes and an increasing majority of most shades of opinion among the viewing public. Where censorship exists it surely does so for the protection of the very young and those of less than mature mentality. That TV censorship is considered necessary is clearly because these categories are likely to be viewers of the TV medium to a much greater extent than, for example, the theatre and the cinema. Your TV critic's complaint of "the bossy-boots brigade" smacks of the adolescent schoolboy's cry of "cissies." When people declare that they dislike a programme it does not necessarily mean, as your TV critic suggests, that they are embarrassed by it; of those who choose not to watch blue films not all are sexually unsophisticated. Your TV critic is clearly a man of gentle outlook (how else his new-found interest in Children's Hour?) and he will have to accept that many of the "bossy-boots brigade" not only have genuine concern for the social consequences of "sex-anvilence" and consider that their importance sometimes outweighs freedom of expression, but also that many of them have greater knowledge and understanding of those who need protection than most of those who work in television centres and who provide so much pleasure. H. Benjamin,
Stanhoe Hall,
King's Lynn, Norfolk.

AA breakdown services

From the Public Relations Manager, the Automobile Association.
Sir,—Mr. R. S. Campin (June 1) suggests that the AA should operate a no-claims discount scheme for those members who have been fortunate enough not to have to call on the AA breakdown service over a number of years. There is a big difference between the AA subscription and the motor insurance ex-

Accounting for inflation

From Mr. D. Goch.
Sir,—Although I was an early critic in your correspondence columns and elsewhere of the Mopeth Committee's exposure draft 18 on inflation accounting, I was always conscious of the fact that the group was inhibited by outside constraints on the method and timing of the implementation of its current cost accounting proposals. In the light of the volume of criticism of EDH I think the reported decision of the Mopeth Group that a second exposure draft is unnecessary and that postponement of the introduction of CCA will be limited to only six months (June 1) reveals a colossal insensitivity to the strength of expert opinion that much more thought about and practical experience of the methodology is needed before we launch into a full-scale scheme. The public stance of the chairman of the group during the discussion period that has just closed has unfortunately created an impression that his mind is made up and that nothing else will unmake it. Desmond Goch,
4, Paddock Wood,
Harpden, Herts.

To-day's events

- GENERAL**
Commonwealth Conference opens, Leicester House, W.2. The Queen and Duke of Edinburgh give dinner party at Buckingham Palace this evening for participating Heads of Government.
- Nuclear Planning Group of NATO** begins two-day Ministerial meeting in Ottawa under chairmanship of Dr. Joseph Luns, NATO secretary-general.
- Mrs. Margaret Thatcher**, Opposition leader, opens Grosvenor House Antiques Fair (until June 18).
- Paris International Air Show**: Le Bourget airfield (until June 12).
- OFFICIAL STATISTICS**
Retail sales (April, final). Hire-purchase and other instalment credit business (April, final).
- COMPANY RESULTS**
Brown Shipley Holdings (full year). Hanson Trust (half-year). McCorquodale (half-year). MEPC (half-year). Metal Box (full year). Pegler-Hattersley (full year). Westland Aircraft (half-year).
- COMPANY MEETINGS**
See Week's Financial Diary on page 8.
- JUBILEE CONCERTS**
London: Schubert Orchestra, New English Singers and London Gabrieli Brass Quintet, in programme sponsored by the Stock Exchange, perform works by Britten, Vaughan Williams, Berkeley, Byrd, Tallis and Purcell. St. Bartholomew-the-Great, West Smithfield, E.C.1, 7.30 p.m.
- New Philharmonia Orchestra**, conductor Stanley Pope, in programme of Walton (Orb and Scyre); Schubert (Symphony No. 3—Unfinished); Wagner (Overture, Die Meistersinger); and Dvorak (Symphony No. 9 in E minor), Royal Festival Hall, S.W.7, 7.30 p.m.
- Orchestre de Paris**, conductor and soloist Daniel Barenboim, play Beethoven's Piano Concerto No. 1 in C and Symphonie Fantastique, by Berlioz, Royal Albert Hall, S.W.7, 7.30 p.m.
- JUBILEE SERVICES**
St. Giles Cripplegate, Barbican, E.C.2, 1 p.m.
St. Katharine Cree, Leadenhall Street, E.C.3, 1 p.m.
St. Peter, Cornhill, E.C.3, 1.10 p.m.

- JUBILEE EXHIBITIONS**
Queen Victoria's Jubilee of 1887, including paintings from the Royal Collection, Royal Academy of Arts, Burlington House, Piccadilly, W.1 (until July 10).
- Royal Jubilee Exhibition**, including George III's collection of coins and medals, King's Library, British Museum, W.C.1 (until July 24).
- Jubilee souvenirs**, Design Centre, 28, Haymarket, S.W.1 (until September 3).
- Royal Portraiture in Photography**, National Portrait Gallery, St. Martin's Place, W.C.2 (until October 3).
- Jubilee Masterpieces**, Victoria and Albert Museum, Exhibition Road, S.W.7 (until December).
- SPORT**
Golf: Martini International, Blairgowrie, Perthshire. Tennis: Nottingham tournament.

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OVERSEAS MARKETS

EUROBONDS

SECONDARY market trading in Eurodollar bonds has not been very active during the last ten days, and with London closed yesterday and Monday, there has been little change so far this week. However, against a backdrop of falls of an eighth or a quarter of a point in Eurodollar interest rates, there is no doubt that this sector of the market has stabilised.

The same cannot be said for the D-mark sector where the June 1 injection of liquidity into the domestic banking system appears to have had no effect on D-mark international bond prices and which has continued to weaken.

Table with columns: Borrowers, Amount, Maturity, Coupon, Price, Lead manager, Offer yield. Includes sections for US DOLLARS, CANADIAN DOLLARS, D-MARKS, ALUMINUM, INDIAN, UNITS OF ACCOUNT, SWISS FRANS, and INTER-AMERICAN.

The Laurentide issue is secured on the receivables of the company and is subject to a series of trust indentures. The North Sea Gas issue is secured on a throughput agreement—the company is wholly owned by the Phillips group. As in the case of previous D-mark issues by this borrower, the management group is limited to the four big German banks, with Dresdner as lead this time on a rotation basis.

London quote for Dana Corporation

THE U.S. DANA Corporation, a leading producer of automotive components, intends to introduce its shares to the London Stock Exchange. This was disclosed here by Rene C. McPherson, Chairman and chief executive officer of the Toledo-based undertaking.

Hulett's record crop

HULETT'S CORPORATION, which is the biggest sugar producer in South Africa, has also diversified into aluminium. The company's aluminium output has produced better than expected results for the year ended March 1977.

Indices

NEW YORK - DOW JONES

Table showing Dow Jones indices for June 7, 8, and 9, 1977. Includes Industrial, Transportation, Utilities, and Trading volume.

STANDARD AND POORE'S

Table showing Standard and Poore's indices for June 7, 8, and 9, 1977. Includes Industrial, Composite, and Long Gov. Bond yield.

NEW YORK

Table listing various New York stocks and their prices for June 7 and 8, 1977.

MONTEAL

Table showing Montreal stock indices for June 7, 8, and 9, 1977.

TORONTO

Table showing Toronto stock indices for June 7, 8, and 9, 1977.

JOHANNESBURG

Table showing Johannesburg stock indices for June 7, 8, and 9, 1977.

Y. S. E. ALL COMMON

Table showing Y.S.E. All Common indices for June 7, 8, and 9, 1977.

INDICES AND BASE DATA

Table showing various indices and base data for June 7, 8, and 9, 1977.

CANADA

Table listing various Canadian stocks and their prices for June 7 and 8, 1977.

GERMANY

Table showing German stock indices for June 7, 8, and 9, 1977.

TOKYO

Table showing Tokyo stock indices for June 7, 8, and 9, 1977.

BRUSSELS/LUXEMBOURG

Table showing Brussels/Luxembourg stock indices for June 7, 8, and 9, 1977.

AMSTERDAM

Table showing Amsterdam stock indices for June 7, 8, and 9, 1977.

COPENHAGEN

Table showing Copenhagen stock indices for June 7, 8, and 9, 1977.

AUSTRALIA

Table showing Australian stock indices for June 7, 8, and 9, 1977.

JOHANNESBURG

Table showing Johannesburg stock indices for June 7, 8, and 9, 1977.

PARIS

Table showing Paris stock indices for June 7, 8, and 9, 1977.

SWITZERLAND

Table showing Swiss stock indices for June 7, 8, and 9, 1977.

MILAN

Table showing Milan stock indices for June 7, 8, and 9, 1977.

VIENNA

Table showing Vienna stock indices for June 7, 8, and 9, 1977.

STOCKHOLM

Table showing Stockholm stock indices for June 7, 8, and 9, 1977.

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CRICKET **BY TREVOR BAILEY**
Prudential win no guide to Test prospects
THERE ARE several good reasons why the Prudential Trophy win by England has no real significance in terms of the coming Test series.
First, the main objective of the Australians in the three one-day internationals was clearly practice, rather than winning this mini tournament—every member of their touring party was given the opportunity.
In contrast, the English selectors relied on what they consider to be their strongest 11, only making one change.
It was rather ironic that their only victory was achieved without several of their most accomplished performers, including Walker, Marsh and Serjeant. This approach was understandable, even though it reduced their chance of picking up the £2,000 prize money which the sponsors awarded for each match.
Tactics
Thirdly, the final stages of the Oval game took place in conditions which would never be tolerated in serious cricket.
Fourthly, the requirements, and the tactics of limited overs cricket are very different from those in Tests. A fast, shock bowler like Thomson can prove a liability in the former, where the denial of runs is often more important than the taking of wickets, and middle order batsmen frequently have to sacrifice their wickets in the pursuit of runs.
However, these Prudential matches have provided much entertaining cricket and also underlined the strengths and weaknesses of the two opponents in the Jubilee fight for the Ashes.
England have appointed Mike Brearley as captain for the first two Tests. As expected he led his team competently, but the most hopeful feature was probably his splendid opening partnership of over 150 with Amis.
The three seamers for the first Test at Lord's will obviously be Willis, Lever and Old, with Hendrick on standby. Knott and Underwood are also certain and the fielding will be excellent.
The problem area is in the middle batting which has several attractive stroke-makers, but lacks solidity. There is certainly room for at least one additional class player, now in form, while Greig is lucky there does not appear to be another quality all-rounder challenging for his place.
Australia also have their problems. They have yet to find a convincing opening pair and their batting, apart from Chappell, who showed his match-winning not-out century at the Oval that he is the most accomplished player of either side looks distinctly thin.
Although their reserve keeper, Robinson, made 70, containing some fine strokes, he enjoyed more than his share of luck and lacks the basic pedigree normally associated with an Australian No. 1.
The tourists' pace attack—even though Thomson, troubled by no-balls and wayward in line and length is still a worry—should be formidable.
Flattering
Walker is a fine bowler. Fawcett is distinctly handy and was considerably quicker than Willis at Old Trafford. Malone swings the ball more than most and Dymock is a capable left-arm.
Chappell himself is a well-above-average medium-paced seamer, even if his five wickets at Edgbaston was rather flattering.
The spin section of O'Keefe and Bright is less impressive. Neither should cause undue trouble and it would come as no surprise if, before the end, Australia are reduced, like the West Indies last summer, to fielding without a genuine spinner, which reduces spectator appeal and lowers the over rate.
My money remains on England in what I expect to be a low-scoring series with plenty of outstanding fielding, excellent quick bowling and, in the event of rain, a "turner." Underwood proving the deciding factor.

Hoechst
Payment of Dividend
NOTICE IS GIVEN to shareholders that following a resolution passed at the Annual General Meeting of shareholders held on 7th June, 1977, a dividend for the year ended 31st December, 1976 of 15% on the nominal value of the shares will be paid as from 8th June, 1977 against delivery of Coupon No. 37 or lodgement of London Deposit Certificates for trading Square No. 27.
The dividend of 15% will be subject to German Capital Yields Tax of 25%.
Coupons and London Deposit Certificates may be presented as from 8th June, 1977 to
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Coupons will be paid at the rate of exchange ruling on the day of presentation.
Payments in respect of London Deposit Certificates will be made at the rate of exchange ruling on the day of receipt of dividend on the underlying shares deposited in Germany.
United Kingdom Income Tax will be deducted at the rate of 20% unless claims are accompanied by an affidavit.
German Capital Yields Tax deducted in excess of 15% is recoverable by United Kingdom residents, and the Company's United Kingdom Paying Agent will, upon request, provide Authorised Depositaries with the appropriate forms for such recovery.
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YACHTING **BY ALEC BEILBY**
Marionette makes impression
IT IS EARLY days in terms of deciding the British Admiral's Cup team, but the performance of Chris Dunning's Marionette in the 220-mile trial ocean race from the Solent to Deauville over the week-end certainly pleased the British selectors, though the race was overshadowed by the tragic loss of one of the crew from the Admiral's Cup trial yacht, Charlton V, owned by Bob Appleby.
It was a tricky race, the wind predominantly light and of variable direction. Added to this were the problems of finding a difficult new mark a mile south of the entrance to the new Brighton marina before tracking across the Channel to the notorious tides off Cherbourg and then sailing east once more up the Channel to a further mark 25 miles north west of Le Havre before turning south for the finish off Deauville.
Marionette, a new yacht this season designed by Ron Holland, has already impressed observers, both in inshore racing as much as offshore, and her three-hour handicap win over her nearest rival, Jeremy Roger's brand new Moonshine, surprised even her crew, one of whom had spent considerable time up the mast during the race re-roving a broken halyard.
There are still five more trial races to be sailed before the British team is named to defend the Cup against a record challenge from 18 nations.
It had been initially proposed that the second British team trial should have been a shorter race back from Deauville to the Solent but the Royal Thames Yacht Club had organised a nationwide series of co-ordinated races for the Silver Jubilee involving ten other clubs and including the Deauville yacht club. These races, sailed over a 24-hour period on either Saturday, Sunday or Monday, attracted an entry of about 65 yachts.
Initially, it seemed that the overall national winner might have been Mrs. J. Spens's Falk which covered 240 miles in 24 hours but the organisers still awaited the results from the south, notably those yachts starting from France where the gales and the opportunity of choosing a broad-reaching course in the Channel could have provided the chance of beating the Scottish crew.
It was then established that there had to be a least six finishers from any club for the results for yachts from that club to be counted and only five finished on the Clyde. In fact, only the host club, the Royal Dee Yacht Club and those coming from Deauville had enough finishing yachts to qualify and the eventual winner of this gate-torn event was Mr. A. L. Stead's Andromeda, from the Royal Dee yacht club, which covered 183.2 miles in the 24-hour period.

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Support for wages policy with defined ceiling
BY ROY HODSON
A PHASE THREE wages policy with a defined ceiling is supported by the London Chamber of Commerce and Industry, representing 3,000 member firms.
The Chamber's new paper on wages will be discussed at a council meeting later this month. Mr. Denis Healey, Chancellor of the Exchequer, will be guest speaker at a lunch following the meeting.
The view of the Chamber is that it is prepared to jump to free collective bargaining only if a defined ceiling for Phase Three is not possible. But it suggests that such a bargaining system would be preferable to what it calls a "free-for-all" dressed up as a Phase Three.
The paper reports that the great majority of Chamber members do not relish the prospect of a return to free collective bargaining with the likely effects upon employment, inflation, and foreign confidence. There are also growing fears among members of increased labour disputes.
According to the Chamber paper, the two most important factors covering pay policy after the end of July are the fight against inflation and restoration of differentials for key personnel, such as skilled craftsmen and middle managers.
Chamber surveys in London and the South-east already show

shortages of skilled workers and the Chamber argues that it is vital that these jobs are made more attractive.

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Avenue Works to re-equip
NATIONAL PLASTICS, a member of the Courtauld's Group, has started plant replacement and general expansion at its Avenue Works, Walthamstow, London. In phase one, 11 injection moulding presses being made by Krupp Reitenhauser of Essen and supplied by Ritter. Plastics Machinery will be installed. The first machine will be installed this month and will be followed by the other ten in the next five months. National Plastics has an option on a further 11 injection machines if phase two of the expansion is confirmed.
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AMEX BANK LIMITED BANCA HALSEY STUART INC. BANCA NAZIONALE DEL LAVORO BUNGENER (OVERSEAS) LIMITED BANK MEES & JOFFE N.V.
BANKERS TRUST INTERNATIONAL LIMITED BANK OF COMMERCIAL UNION (S.A.) BANQUE FRANCAISE DU COMMERCE EXTERIEUR BANQUE GENERALE DU LUXEMBOURG S.A. BANQUE INTERNATIONALE A LUXEMBOURG S.A. BANQUE DE NEUFVILLE, SCHLUMBERGER, MALLETT BANQUE ROTHSCHILD BARCLAYS KOL & CO., NV BAYERISCHE VEREINSBANK CAISSE CENTRALE DES BANQUES PORTUGAISES CITICORP INTERNATIONAL GROUP COUNTY BANK LIMITED CREDIT COMMERCIAL DE FRANCE CREDIT INDUSTRIEL ET COMMERCIAL CREDIT SUISSE WHITE WOLD LIMITED DATWA EUROPE NV DEN NORSKE CREDITBANK
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PHILIPS INTERNATIONAL FINANCE S.A.

30th JUNE 1977 REDEMPTION

U.S. \$30,000,000 6 1/2% Loan 1979

REDEMPTION OF BONDS

Philips International Finance S.A. announces that for the redemption period ending on 30th June 1977 it has purchased and cancelled bonds of the above loan for U.S.\$349,000 nominal capital and tendered them to the Trustee.

The nominal amount of bonds to be drawn for redemption at par on 30th June 1977 to satisfy the Company's current redemption obligation is accordingly U.S.\$5,151,000 and the nominal amount of this loan remaining outstanding after 30th June 1977 will be U.S.\$11,000,000.

DRAWING OF BONDS

Notice is accordingly hereby given that a drawing of bonds of the above loan took place on 20th May 1977 attended by Mr. Keith Francis Croft Baker of the firm of John Venn & Sons, Notary Public, when 5,151 bonds for a total of U.S.\$5,151,000 nominal capital were drawn for redemption at par on 30th June 1977. The following are the numbers of the bonds drawn:-

173	175	185	186	195	208	217	227	233	234	245	246	252	280	282	304	305	314	315	316	325	326	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789	790	791	792	793	794	795	796	797	798	799	800	801	802	803	804	805	806	807	808	809	810	811	812	813	814	815	816	817	818	819	820	821	822	823	824	825	826	827	828	829	830	831	832	833	834	835	836	837	838	839	840	841	842	843	844	845	846	847	848	849	850	851	852	853	854	855	856	857	858	859	860	861	862	863	864	865	866	867	868	869	870	871	872	873	874	875	876	877	878	879	880	881	882	883	884	885	886	887	888	889	890	891	892	893	894	895	896	897	898	899	900	901	902	903	904	905	906	907	908	909	910	911	912	913	914	915	916	917	918	919	920	921	922	923	924	925	926	927	928	929	930	931	932	933	934	935	936	937	938	939	940	941	942	943	944	945	946	947	948	949	950	951	952	953	954	955	956	957	958	959	960	961	962	963	964	965	966	967	968	969	970	971	972	973	974	975	976	977	978	979	980	981	982	983	984	985	986	987	988	989	990	991	992	993	994	995	996	997	998	999	1000
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Witness: K.F.C. Baker, Notary Public.

The above bonds may be presented for payment of the proceeds of redemption at par on or after 30th June 1977 at the offices of the paying agents named on the coupons in the manner specified in Condition 6 of the Terms and Conditions of the Loan printed on the reverse of the bonds. Each of these bonds when presented for redemption must bear the coupon dated 30th June 1978, and the subsequent coupon, otherwise the amount of the missing coupons will be deducted from the principal to be repaid.

Principal Paying Agent: N.M. Rothschild & Sons Limited, New Court, St. Swithin's Lane, London EC4P 4DU.

8th June 1977

INTERNATIONAL FINANCIAL AND COMPANY NEWS

Generale Occidentale to borrow Frs.3.75m.

PARIS, June 7. GENERALE OCCIDENTALE will finance its £40m. partial bid for Cavenham, the British food group, with borrowings totalling at least Frs.3.75m. according to a report presented at the company's extraordinary general meeting, Reuter reports from Paris.

A cash offer of 155p a share by Generale Occidentale for half the 49 per cent. of Cavenham shares not owned by it was announced last month—to raise its stake to 75 per cent. from 51 per cent. It will make a Frs.150m. convertible bond issue, raise Frs.200m. through a medium-term currency loan from a banking group and raise at least a further Frs.25m. through a long-term loan from Credit National.

The company said a further convertible issue denominated in foreign currencies equivalent to between Frs.30m. and Frs.50m. may be issued later.

The report said the initial issue of Frs.150m. bonds, proposed as part of the bid-financing package will have a 12 year life and be amortised from the fifth year onwards.

The coupon has not yet been fixed but the issue, convertible into shares on a one-for-one basis at any time, will be priced at least 10 per cent. over Generale Occidentale's average share price in 20 Paris bourse sessions in the period preceding its issue.

ITALIAN BANKING

Alarm over EGAM Bill

BY PAUL BETTS

ITALY'S mainly state-controlled banking system, which so far seemingly appeared to have weathered the country's economic difficulties, has been thrown into a state of growing alarm following a Parliamentary decision that could effectively transform its profits into what a leading banker here called "a mere accounting exercise."

The Parliamentary decision involves a Senate amendment to the controversial Bill concerning the dismantlement of the perennial loss-making state mineral agency, EGAM. This amendment, in effect, makes the banking system partially responsible for past economic policies, in particular the funding of obsolete and heavy loss-making EGAM subsidiaries, which have accumulated debts totalling a crippling L915bn. (£600m.) at the end of last year.

The EGAM Bill—now passed by decree law—provides in the first instance a total of only L100bn. to cover EGAM's indebtedness and a further L344bn. for the losses of the agency's 72 subsidiaries. These losses have steadily increased from L22bn. in 1973, to L29bn. in 1974 and to L194bn. and L210bn. in 1975 and 1976 respectively.

At the same time, the Government will decide by the end of October on the respective fate of individual subsidiaries, some of which are to be incorporated into the two troubled giant state

holding companies, ENI and IRI, while the "most hopeless cases" could be liquidated.

Bankers point out that the provision of L100bn. for EGAM's indebtedness hardly suffices to cover outstanding credits which some of Italy's leading banks currently hold in the mineral group. For their part, according to the Bill, the banks concerned will simply have to take their losses from the dissolution of EGAM, which in many cases they cannot effectively sustain without afflicting severe distortions to their balance sheets.

Surprise

The banking establishment, however, is even more appalled over the possible repercussions of the Bill. According to one banker, the EGAM Bill could become the thin end of the wedge since the banks could eventually be forced to write off as bad debts outstanding credits and unpaid interests in other heavily indebted and ailing state-sector concerns. The past policy of debt-financing in Italy has led to a situation in which the country's largest industrial concern, IRI, now has some L14,300bn. in accumulated debts and individual subsidiaries like Alfa Sud and the Bagnoli steel plant which between the two of them lost L138bn. in 1975.

The EGAM ruling has taken by surprise the banking establishment which until recently

had assumed that its bad debts with state sector groups were in effect guaranteed by the state. In the past it had been the widespread practice of troubled state-sector companies to simply roll-on their debts and interest payments from year to year. The banks, too, also advanced guarantees in the form of a strong Christian Democrat Party, this is no longer the case. In the past, too, pressure was also exerted on the banks to participate in such salvage operations from the forces, above.

"But the whole state sector in Italy is now coming under scrutiny and is a major issue in the current attempts to formulate an all-party economic and legislative agreement.

At the same time, the opposition is trying to erode the Christian Democrat's control over the banking system, which has found visible expression in the long battle over the nominations for a number of top banking posts. The Communists are, in effect, now campaigning to stop the current practice of the Christian Democrats of making political appointments to senior banking and industry posts.

Paradoxically, the attack on the banks comes at a time when the Governor of the Bank of Italy, Sig. Paolo Baffi, has stressed the need to protect the international credibility of the Italian banking system. In effect, it is the steady increase of the foreign indebtedness of the banking system which has so far softened the impact of the country's balance of payments deficit on reserves.

While the banks in the past were confident in the funding of industrial salvage operations often motivated by political patronage or other social reasons—because of state guarantees in the form of a strong Christian Democrat Party, this is no longer the case. In the past, too, pressure was also exerted on the banks to participate in such salvage operations from the forces, above.

The American Stock Exchange, the Chicago Board Options Exchange, the Philadelphia Exchange, the Midwest Stock Exchange and the Pacific Stock Exchange all began trading in "put" options at the end of last week.

The inaugurations were all accompanied by warnings from officials of the exchanges that "put" options trading involved considerable risk and should not be undertaken by investors unable or unwilling to take a loss.

Meanwhile, the financial condition of stockbrokers remains good despite a 15.7 per cent. decline in their brokerage fees since fixed commission rates were ended on May 1, 1975. This is attested by SES' report (to Congress) released yesterday in Washington.

The SEC said New York Stock Exchange member firms had lost \$862m. in revenues because of the end of fixed commission rates. But the financial condition of broker-dealers in aggregate had actually "improved substantially" in the 20 months since fixed rates ended, because trading activity has been very high.

Thus far, there was no evidence that competitive commission rates have caused an increase in the securities industry's level of concentration as measured by commission revenue the report added.

However, the SEC said the impact of competitive rates had been measured in very favourable market conditions. It was not known what effect these rates might have had in an unfavourable period.

AMERICAN NEWS

NYSE votes for options

BY JOHN WYLES

NEW YORK, June 7.

THE NEW YORK Stock Exchange has filed a detailed plan with the Securities and Exchange Commission to open a market in options trading whose development in the United States has been marked in the last few days by the start of limited street trading in "put" options on five exchanges.

All of these exchanges had previously traded in "call" options which give the holder the right to buy stock at a fixed price within a defined period of time. In a mirror image, a "put" option enables the holder to sell stock at a specific price within a specified time.

The New York Exchange wants to handle "put" as well as "call" options and is pressing the SEC to change its view that an exchange should have some experience handling "call" options before it moves into "put" trading. This effectively bars the New York Exchange from a simultaneous start in both forms of options.

The exchange plans to start trading with calls on 25 stocks. They have not yet been identified but they will have a substantial number of shares and will be "widely held and actively traded."

In arguing for permission to trade in "puts" as well as "calls," New York claims that it will be unable to compete with rival exchanges trading the same stock in both if it were limited just to "call" options.

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FTC fails to block Tenneco

THE FEDERAL TRADE COMMISSION has failed to win a court injunction to block the takeover of Tenneco, Inc., by a consortium of American and European New York corporations.

A spokesman for Monroe yesterday said a refusal to grant the injunction by a Federal District Court in Washington, D.C. would clear the way for Tenneco to proceed with the acquisition.

Tenneco wants to acquire at least 80 per cent. of Monroe's 13m. shares through an exchange of 0.3846 of Tenneco common for each outstanding share of Monroe common.

Monroe is a leading manufacturer of shock absorbers and the FTC's challenge to its takeover was based principally on the fact that a Tenneco subsidiary produces car exhaust systems and that a link-up could therefore reduce competition in the car spare parts market.

The FTC is expected to maintain its opposition as far as possible through court proceedings. If, however, the acquisition goes ahead the Commission would be likely to continue to challenge through administrative and civil action which tends to be very protracted.

Deltac unit for Armour

DELTEC INTERNATIONAL and Armour and Co., a wholly-owned subsidiary of the Greyhound Corporation, have jointly announced the purchase for cash by Armour and Co. of the food distribution operations of Deltac in Europe and North America. The purchase price, which is subject to possible post closing adjustments, was around \$7m.

Mr. Albert S. Drain, president and chief executive officer of Armour Food Company, said that

Bid for Avis minority

BY JOHN WYLES

NEW YORK, June 7.

A NEW BIDDER for the 47 per cent. of Avis shares formerly held by International Telephone and Telegraph Corporation has emerged in the shape of Norton Simon Inc. whose diversified interests include Canada Dry soft drinks and Max Factor cosmetics.

The former IIT stock is already under offer from Fuqua Industries whose activities include the manufacture of gardening equipment and sporting goods. But the Fuqua offer, worth \$15.50 a share, or \$38m. in total, has won no support from the Court appointed trustee of the shares, Mr. Richard Joyce Smith.

Mr. Smith started proceedings for a public offering of the shares which Fuqua is attempting to challenge in a federal court. However, the Norton Simon offer has won a very positive response from Mr. Smith who is attempting to halt the public offering and is seeking a Court hearing in Connecticut on the new bid offer any way.

Clearly, Fuqua is not ready to give up the fight, and its offer is due to meet this week to the trustee stock and for the 51 per cent. of outstanding stock.

Trading in Avis shares has halted on the New York stock exchange last Friday when the price stood at \$15.25.

ICI Aust. lifts interim

BY JAMES FORTH

SYDNEY, June 7.

ICI AUSTRALIA, partly-owned offshoot of the British chemicals and synthetic fibres group has lifted its interim dividend payment following a dramatic 53 per cent. boost in earnings for the March half-year. Profit rose from \$A9.16m. to \$A14.0m., continuing the recovery since the disappointing 1974-75 year when profit slumped from \$A22.3m. to \$A4.5m. Last year earnings increased to \$A21.5m. and the group appears likely to top that result in the current year.

The latest result represents a return of 8.3 per cent. on shareholders' funds, compared with only 6.5 per cent. a year earlier. The interim dividend is lifted from 6c a share to 8c. Last year the directors paid a final of 8c, increasing the total payout from 13c to 13c.

The directors said that as well as improved sales—up 17.5 per cent. from \$A305m. to \$A359m.—the profit increase was helped by improvements in productivity, which in turn was related to new capital expenditure. The group plans to spend more than \$A300m. on capital expansion over the next three to four years.

Growth in sales of heavy chemicals, pharmaceuticals, plastics and fertilisers continued, but sales of commercial explosives to the mining industry showed little expansion.

Demand for agricultural chemicals was not impressive with better expectations in some sectors of the rural industry. One peculiar spot was the fibre maker subsidiary, which has run up losses of about \$A7m. over the past two years, and again traded at a loss, although at a reducing rate. Further rationalisation of fibre-making operations to improve profitability.

The directors said the Australian fibres and textile industries continued to be adversely affected by importation of cheap textiles introduced recently by the Government would have little effect on demand for fibre-makers' products for some time as stocks held by the textile industry remained high.

THE MAJOR newspaper, television and publishing group, the Herald and Weekly Times, boosted earnings 20 per cent. from \$A52m. to \$A63m. in the March half year.

The directors gave no indications of the reasons behind the improvement, but last year when profit was a peak \$A13m. the television and publishing activities showed the strongest gains. Reflecting the earnings to colour television, the Herald Sun TV last year soared from \$A145,000 to \$A1.4m.

The latest half-year increase was achieved on a sales lift of 14 per cent. from \$A72.5m. to \$A82.9m. The interim dividend is held at 5 cents a share.

ICI AUSTRALIA, partly-owned offshoot of the British chemicals and synthetic fibres group has lifted its interim dividend payment following a dramatic 53 per cent. boost in earnings for the March half-year. Profit rose from \$A9.16m. to \$A14.0m., continuing the recovery since the disappointing 1974-75 year when profit slumped from \$A22.3m. to \$A4.5m. Last year earnings increased to \$A21.5m. and the group appears likely to top that result in the current year.

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Good year for Metal Box Berhad

BY WONG SIJONG

KUALA LUMPUR, June 7.

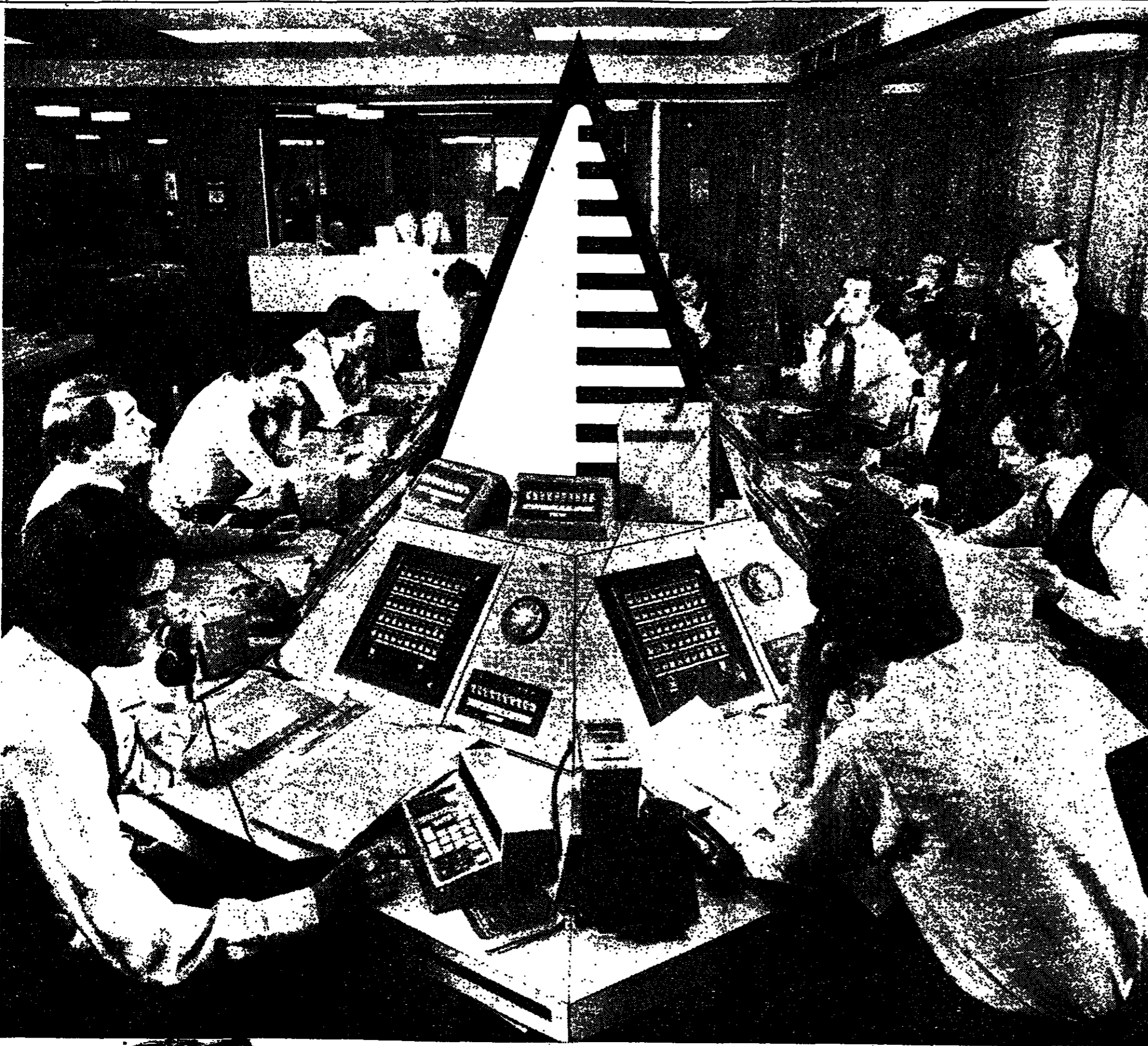
METAL BOX BERHAD, the Malaysian company, which was set up after the split of Metal Box's activities in Malaysia and Singapore, had an impressive first year ending March 31, with profit rising by 55 per cent. to 5.13m. ringgits.

This compared with 2.82m. ringgits profit from the old Metal Box activities in Malaysia.

Sales increased by some 13 per cent. to 48.4m. ringgits. After shares of 2.5m. ringgits came to 2.67m. ringgits.

The company is paying a final dividend of 10 per cent. making total dividends of 15 per cent. to shareholders of the Malaysian company and therefore more than those of the Singapore company, who will have to wait until January, 1978, for a dividend because of the lack of tax credit to cover the payment.

Following the split of Metal Box-Singapore operations, MBB privately placed 2.5m. Malaysian investors and interest in April last year.



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The Pyramid is the symbol of one of the world's most influential market makers, Bankers Trust. Equally, it's your guarantee of a rapid, efficient and continuing service provided through the Bankers Trust London Money Centre.

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America, Europe and Asia, we are in business around the clock, around the world. Which is why we can provide corporate customers with the fast, accurate, decision-making information they need on trends and opportunities.

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ment securities, we make the finest net prices in London and are well placed to obtain new issues. Which complements our activities as one of the most active dealers in the secondary market.

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WALL STREET + OVERSEAS MARKETS Slightly weaker in slow trading

BY OUR WALL STREET CORRESPONDENT

NEW YORK, June 8

Notice of Redemption Massey-Ferguson Nederland N.V. 9 1/4 % Guaranteed Sinking Fund Debentures Due July 1, 1982

Table with columns: Coupon Debentures of \$1,000 Principal Amount Outstanding. Includes columns for date, amount, and interest rate.

The Debentures specified above, are to be redeemed for Sinking Fund (a) at the W.C.G.-Agency Services Department of the Fiscal Agent, 111 Wall St., Bond Window—2nd Floor, in the Borough of Manhattan, The City of New York or (b) subject to any laws or regulations applicable thereto...

Table with columns: 30th June 1977 Redemption MIDTKRAFT ELECTRICITY (Interessenskab Midtkraft) U.S. \$8,000,000 5 1/2% Bonds 1979

STOCK PRICES resumed the slow decline of Monday in moderate trading. The market opening coincided with the release of a U.S. Government survey which estimated that U.S. business will increase its capital spending in 1977 by only 7.1 per cent in real terms.

COMMODITIES U.S. may cut wheat output. By John Edwards, Commodities Editor. THE U.S. and Canada have discussed the possibility of cutting wheat production if more bumper crops are produced this year.

OTHER MARKETS Canada mixed. Canadian share prices were mixed in light noon trading. The Toronto composite index was off more than 10 points and declines led advances 144 to 100.

PARIS—The market was closed for a one-day strike. BRUSSELS—Share prices closed mixed to mostly lower following Wall Street's earlier close.

AMSTERDAM—The market closed lower in very quiet trading with Unilever and Royal Dutch leading declines in Dutch Inter-nationals.

TOKYO—Share prices closed sharply lower across the board on Wall Street's fall. The Nikkei SE index closed at 878.51, down 2.72.

Teachers to try industry. BRITISH Rail's Channel ferry—Sauria and Sauria—will go. The Queen's Silver Jubilee head Review on June 23.

U.S. Markets

NEW YORK, June 8. 100% June 1977... 100% July 1977... 100% August 1977...

Table with columns: DIAMONDS FOR INVESTMENT. Includes columns for grade, price, and weight.

BOND DRAWING

NOTICE TO HOLDERS OF LAND BONDS. NOTICE IS HEREBY GIVEN that a drawing of the unencumbered mortgage bonds...

FINANCIAL TIMES

Table with columns: REUTERS, DOW JONES, MOODYS. Includes columns for date, price, and index.

GENEVA Full Service is our Business. Law and Taxation, Mailbox, telephone and telex services.

GOURMET GALLIAPOLI RESTAURANT, OF Old Broad Street, London. Dinner and dancing until 11 p.m.

CORPORATION LOANS. Full confidence and discretion in corporate trading.

CLUBS EVE, 159, Regent Street, W.1. A 19th Century Club.

EXHIBITIONS GARDEN HOUSE ANTIQUES FAIR. Park Lane, W.1. Today, 10 p.m. to 7.30 p.m.

COMPANY NOTICES. TENDERS FOR GREATER LONDON MILLS.

CLASSIFIED ADVERTISEMENTS RATES. Industrial and Business, Wanted, Commercial Property.

CHARITIES AID FOUNDATION. 48 Pembury Road, Tonbridge Kent TN9 2DD.

WE CAN CUT YOUR COMPANY'S COSTS. Have you ever calculated how much time and money is spent in setting up and administering your Company's charitable giving programme?

The above bonds may be presented for payment of the proceeds of redemption at or after 30th June 1977 at the offices of the paying agents named on the coupons in the manner specified in Condition 4 of the Terms and Conditions of the Loan printed on the bonds.

Entertainment Guide

CC—These theatres accept certain credit cards by telephone or at the box office

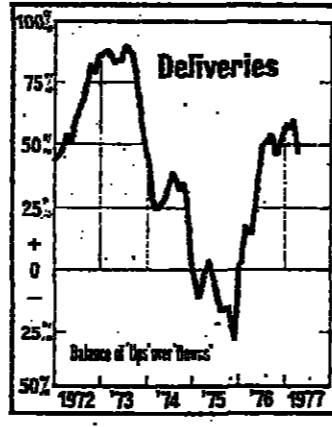
OPERA & BALLET THEATRES... OPERA & BALLET... THEATRES... CINEMAS... ART GALLERIES... Includes listings for various theatres like the Royal Opera House, and art galleries like the Tate Gallery.

FT Monthly Survey of Business Opinion

Statistical Material Copyright Taylor Nelson Group Ltd.

GENERAL OUTLOOK As encouraging as before

THE REVIVAL in business confidence received a check last month. In part this was caused by the less optimistic mood in the consumer-oriented sectors of the economy...



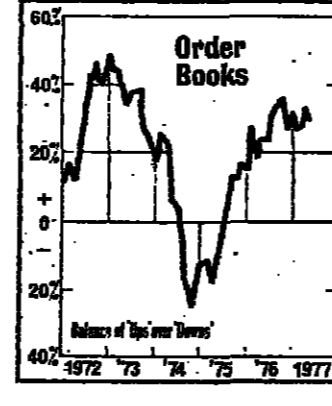
rather than to say that their optimism had increased further still. The outlook is also tempered on the export side by concern about the future profitability of overseas sales.

GENERAL BUSINESS SITUATION 4 monthly moving total May 1977. Table with columns for months (Feb-May) and categories like 'More optimistic', 'Neutral', 'Less optimistic'.

EXPORT PROSPECTS (Weighted by exports) 4 monthly moving total May 1977. Table with columns for months and categories like 'Higher', 'Same', 'Lower'.

ORDERS AND OUTPUT Consumer trades slow down

THE CONTRASTING fortunes of the consumer-orientated and of the economy emerge quite clearly from the latest indicators for industrial activity.



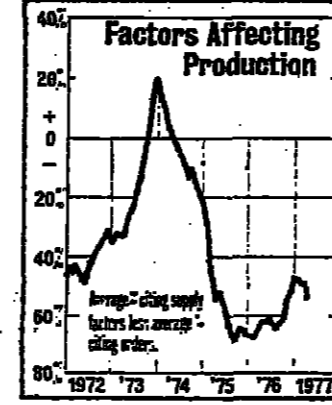
possible incomes and the growth in competition. There was, however, some expectation that demand might be boosted by special events like the Jubilee and, in the London area, by the tourist trade...

NEW ORDERS 4 monthly moving total May 1977. Table with columns for months and categories like 'Up', 'Same', 'Down'.

PRODUCTION/SALES TURNOVER 4 monthly moving total May 1977. Table with columns for months and categories like 'Rise 15-19%', 'Rise 10-14%'.

CAPACITY AND STOCKS Orders still the main factor

IN ALL THREE sectors surveyed last month more firms than before were saying that their current production schedules are now being determined, at least in part, by the rate at which export orders are flowing in.



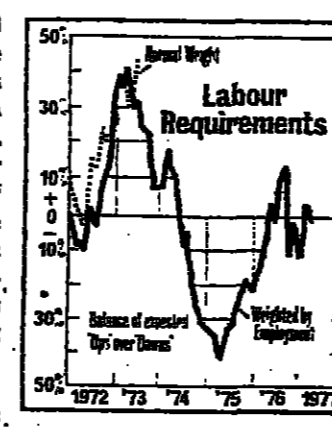
shortage of skilled factory staff, and fewer mentions of raw materials in the cars and consumer durables sector. In the case of stocks, the stores and consumer services sector were more inclined than before to say that their stocks were too high...

STOCKS 4 monthly moving total May 1977. Table with columns for months and categories like 'Increase', 'Stay about the same', 'Decrease'.

FACTORS CURRENTLY AFFECTING PRODUCTION 4 monthly moving total May 1977. Table with columns for months and categories like 'Home orders', 'Export orders'.

INVESTMENT AND LABOUR Upturn in capital spending

THE LESS optimistic mood which is now prevailing in the stores and consumer services sector has put something of a brake, albeit only a slight one, on the trends towards a better outlook for employment and for investment.



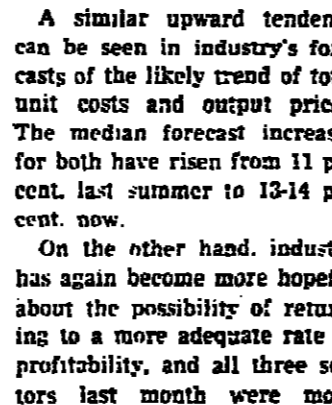
months, the signs of an investment upsurge are unmistakable. In the case of employment, on the other hand, as many firms expect to make do with fewer staff in the next 12 months...

LABOUR REQUIREMENTS (Weighted by employment) 4 monthly moving total May 1977. Table with columns for months and categories like 'Increase', 'Stay about the same', 'Decrease'.

CAPITAL INVESTMENT (Weighted by expenditure) 4 monthly moving total May 1977. Table with columns for months and categories like 'Increase in volume', 'Increase in value'.

COSTS AND PROFIT MARGINS Inflation bets are hedged

A similar upward tendency can be seen in industry's forecasts of the likely trend of total unit costs and output prices. The median forecast increases for both have risen from 11 per cent last summer to 13-14 per cent now.



On the other hand, industry has again become more hopeful about the possibility of returning to a more adequate rate of profitability, and all three sectors last month were more optimistic about profit margins during the next 12 months...

COSTS 4 monthly moving total May 1977. Table with columns for months and categories like 'Wages rise by', 'Unit cost rise by'.

PROFIT MARGINS 4 monthly moving total May 1977. Table with columns for months and categories like 'Improve', 'Remain the same', 'Contract'.

UNCERTAINTY AND pessimism about inflation trends have both been growing as the end of the second phase of the TUC/Government pay policy has approached. The median forecast increase for wage costs during the coming 12 months has been edging up steadily from 7-8 per cent last summer to 10-11 per cent now as more firms have had to take account of the possible trend of post-phase two settlements due to be negotiated during the next 12 months.

IBO The British Engineers
RIVETING SYSTEMS PARTS FEEDING AND ASSEMBLY SYSTEMS OTHER AIDS TO INCREASED PRODUCTIVITY Send for The Guide to the IBO Group

FT SHARE INFORMATION SERVICE

INDUSTRIALS

Table of Industrial shares including companies like ABB, Alcan, Anglo American, and various other industrial firms with columns for share price, dividends, and other financial metrics.

Table of Engineering and Machine Tools shares including companies like Balfour Beatty, British Steel, and various engineering firms.

Table of Drapery and Stores shares including companies like Debenhams, Next, and various retail and drapery firms.

Table of Building Industry and Timber shares including companies like Balfour Beatty, British Steel, and various construction and timber firms.

Table of Chemicals and Plastics shares including companies like ICI, British Petroleum, and various chemical and plastic firms.

Table of British Funds and International Bank shares including various investment funds and international banking institutions.

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